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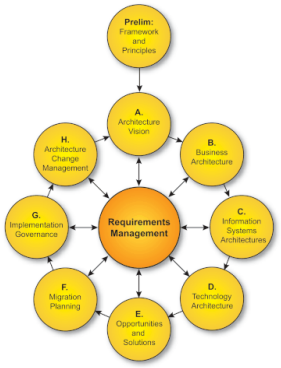
A Practical Approach to Implementing TOGAF Using the ARIS Platform



Enterprise Architecture Practitioners Conference
Johannesburg
4 – 6 June 2008

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ARIS Platform

THE Open GROUP Member

IDS SCHEER
Business Process Excellence

Purpose of Presentation

- Presentation Objectives
  - Provide the audience with some insight into an approach for implementing the ARIS Platform in support of TOGAF
  - Will not attempt to provide a detailed method for applying TOGAF, but only some points to consider when implementing ARIS to support TOGAF

- Target Audience
  - Architecture communities who are considering or have decided to apply the ARIS Platform to implement TOGAF
  - ARIS users who are considering or who have decided to implement TOGAF



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Agenda

1. Introduction to TOGAF
2. Introduction to ARIS Platform
3. Approach for Implementing TOGAF in ARIS
4. Forthcoming Attractions
5. Closure

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Introduction to TOGAF

The Open Group Architecture Framework (TOGAF) is a framework - a detailed method and a set of supporting tools - for developing an enterprise architecture.

THE Open GROUP
Making standards work®

Components

- **ADM** - This is the core of TOGAF. It describes the TOGAF Architecture Development Method (ADM) - a step-by-step approach to developing an enterprise architecture.
- **Enterprise Continuum** - A virtual repository of architecture assets, which includes the TOGAF Foundation Architecture, and the Integrated Information Infrastructure Reference Model
- **TOGAF Resource Base** - a set of tools and techniques available for use in applying TOGAF and the TOGAF ADM.

Source: TOGAF 8.1.1

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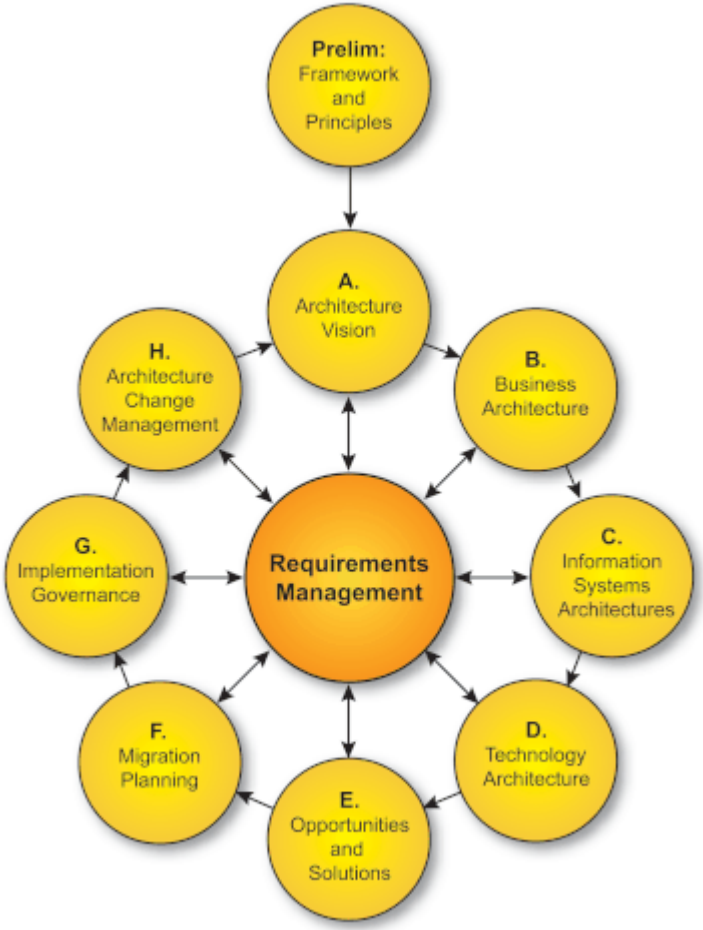
Architecture Development Methodology (ADM)

- The ADM is iterative
- For each iteration the following must be decided:
  - The breadth of coverage
  - The level of detail
  - The extent of the time horizon
  - The architectural assets to be leveraged
    - Assets created in previous iterations
    - Assets available elsewhere in the industry
- ADM is a generic method. It may however be tailored to specific needs
  - It may be used in conjunction with the set of deliverables of another framework
  - It may be used in conjunction with the Zachman Framework or other classification framework



Source: TOGAF 8.1.1

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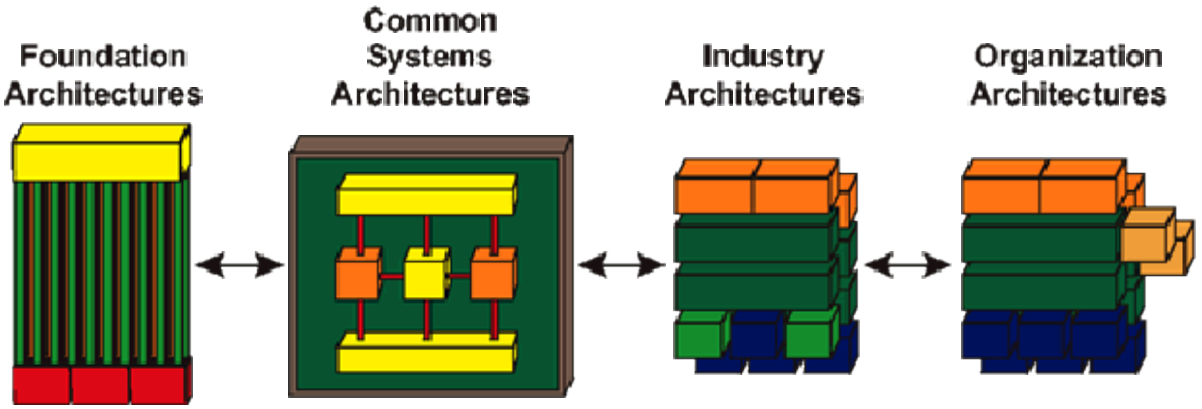
Enterprise Continuum - The Architecture Continuum



- **Foundation Architecture** - architecture of building blocks and corresponding standards that supports all the common systems architectures and, therefore, the complete computing environment.
- **Common Systems Architectures** - guides the selection and integration of specific services from the Foundation Architecture to create an architecture useful for building common (i.e., re-usable) solutions across a wide number of relevant domains.
- **Industry Architectures** - guide the integration of common systems components with industry-specific components, and guide the creation of industry solutions for targeted customer problems within a particular industry.
- **Organisation Architectures** - describe and guide the final deployment of user-written or third-party components that constitute effective solutions for a particular enterprise or enterprises that have a need to share information.

Source: TOGAF 8.1.1

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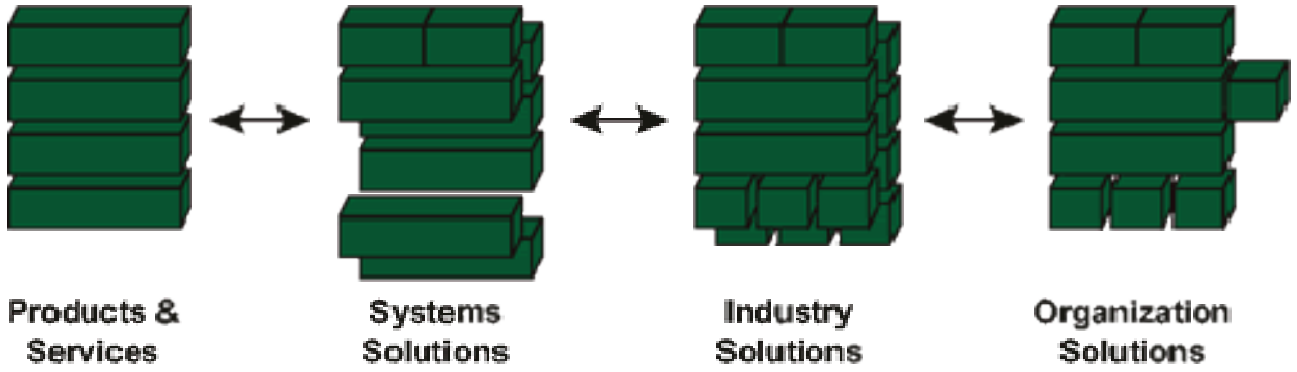
Enterprise Continuum - The Solutions Continuum



- **Products and Services** - are separately procurable hardware, software, or service entities.
- **System Solution** - is an implementation of a Common Systems Architecture comprised of a set of products and services, which may be certified or branded.
- **Industry Solution** - is an implementation of an Industry Architecture, which provides re-usable packages of common components and services specific to an industry.
- **Organisation Solution** - is an implementation of the enterprise architecture that provides the required business functions. Contains the highest amount of organization specific unique content.

Source: TOGAF 8.1.1

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Introduction to ARIS Platform

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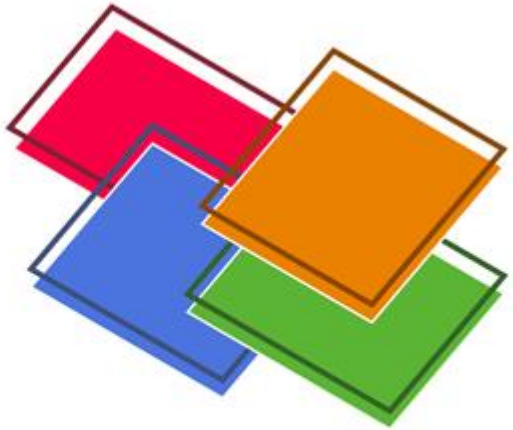

ARIS Platform

ARIS Controlling Platform

- ARIS Process Performance Manager
- NEW ARIS Audit Manager
- ...

ARIS Strategy Platform

- ARIS BSC
- NEW ARIS Business Optimizer
- NEW ARIS Business Simulator
- ...

ARIS Implementation Platform

- ARIS for SAP NetWeaver
- NEW ARIS BI Modeler
- NEW ARIS SOA Architect
- NEW ARIS Business Rules Designer
- ARIS UML Designer
- ...

ARIS Design Platform

- ARIS Business Architect
- ARIS Business Designer
- ARIS Business Publisher
- NEW ARIS IT Architect
- NEW ARIS ArchiMate Modeler
- ...

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ARIS Solution for Enterprise Architecture

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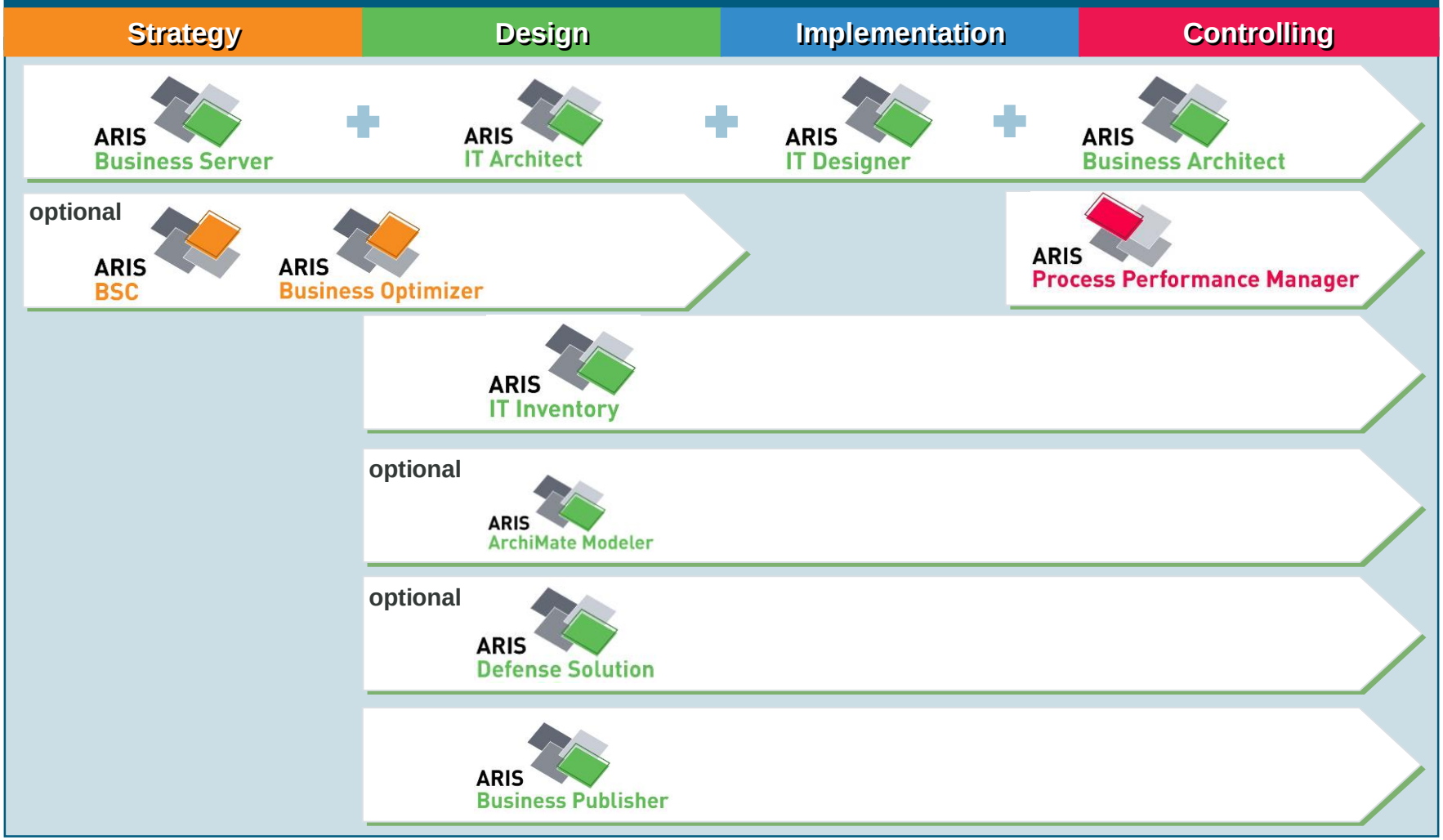
Enterprise Architecture Management – Product Portfolio



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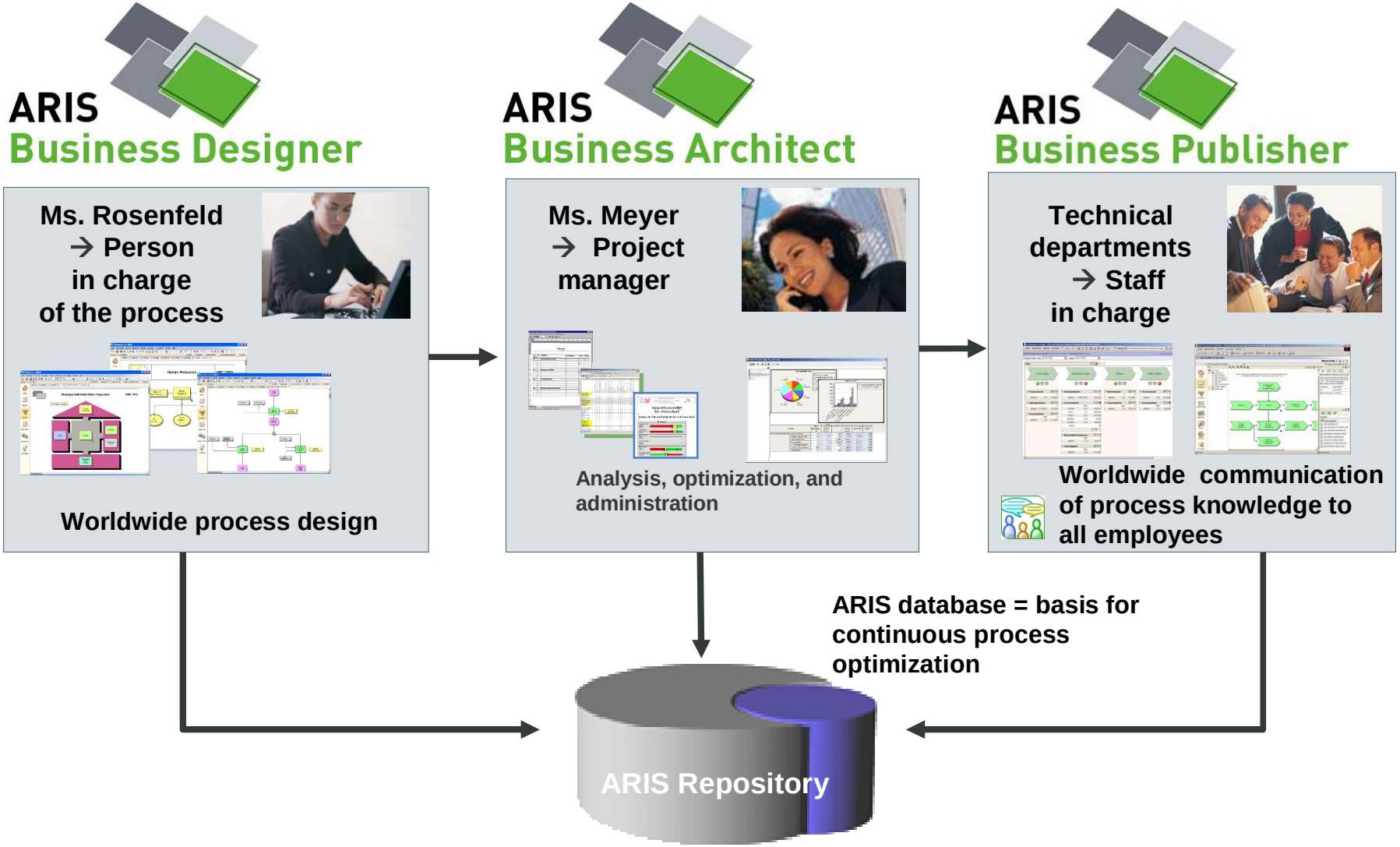
ARIS Business Designer & ARIS Business Architect



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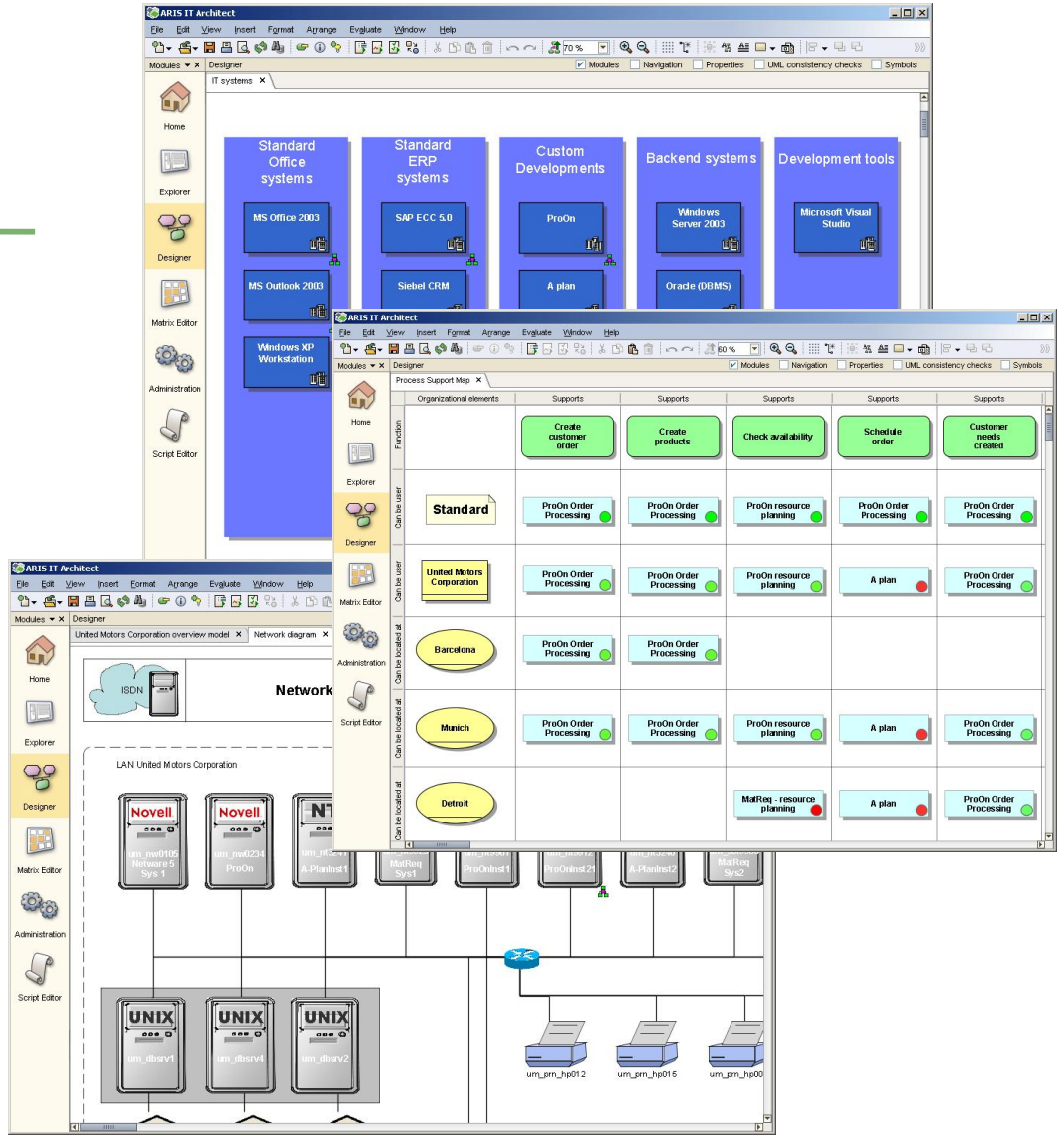
ARIS IT Architect – Managing IT Architectures

ARIS IT Architect

ARIS IT Designer

- **Build** application and technology inventories
- **Specify, document and propagate group wide** IT standards
- **Describe** system landscapes **from a logical level down to the infrastructure details**
- Integrate **IT architecture and process management to align the IT planning to your business demands**

***The** Web-Based **Tools for** IT Architecture Management*



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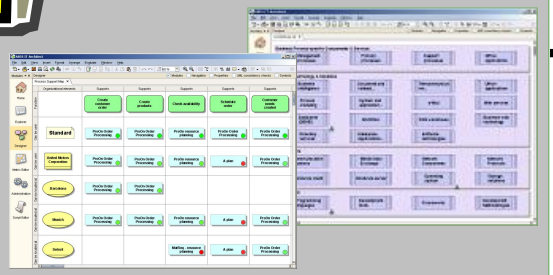
Roles in IT Architecture Management

ARIS IT Designer

ARIS Business Designer

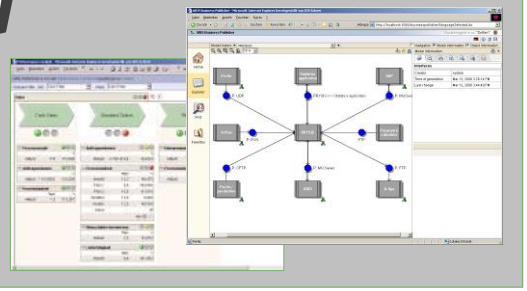
- IT Development Planner
- IT Architect



Write

ARIS Business Publisher

- Readers = Technical departments / Staff in charge



Read

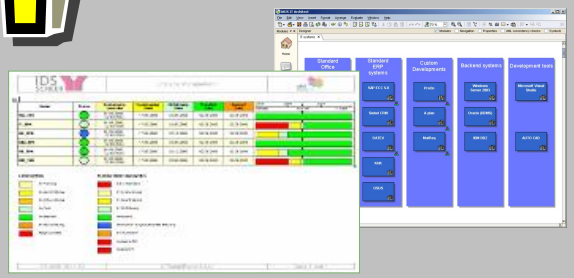
ARIS Repository

ARIS database = basis for continuous optimization

ARIS IT Architect

ARIS Business Architect

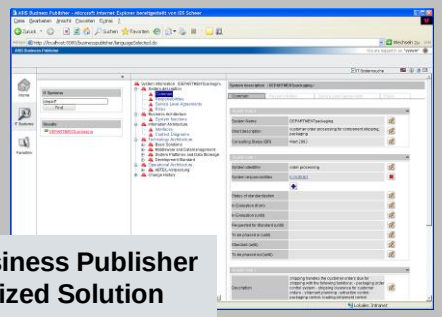
- IT Architecture Manager
- Administrator



Write

ARIS IT Inventory *

- System Owner
- System Developer/Operator



Write

= ARIS Business Publisher + Customized Solution

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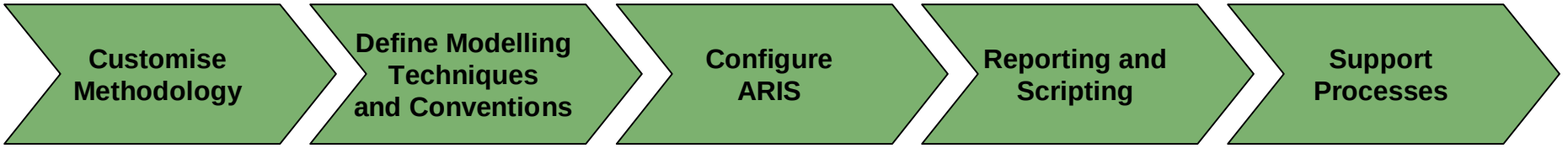
Approach for Implementing TOGAF in ARIS

Prerequisites

- Defined architecture scope
- Established governance structures
- Architecture principles and policies



- These activities would usually be performed during the Preliminary Phase, but do require some outputs from Phase A as well
- Often extended in iterations

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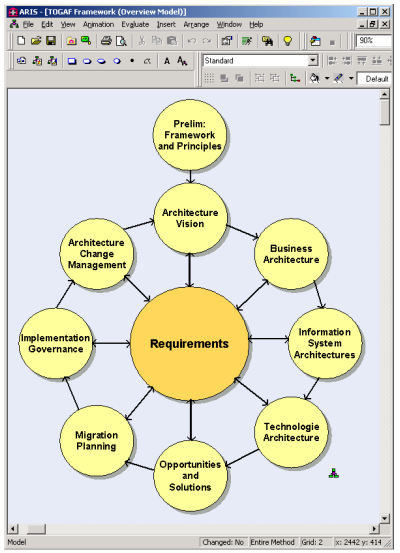
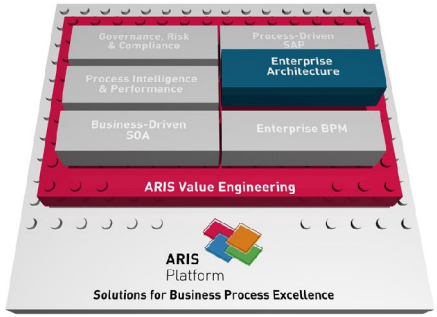
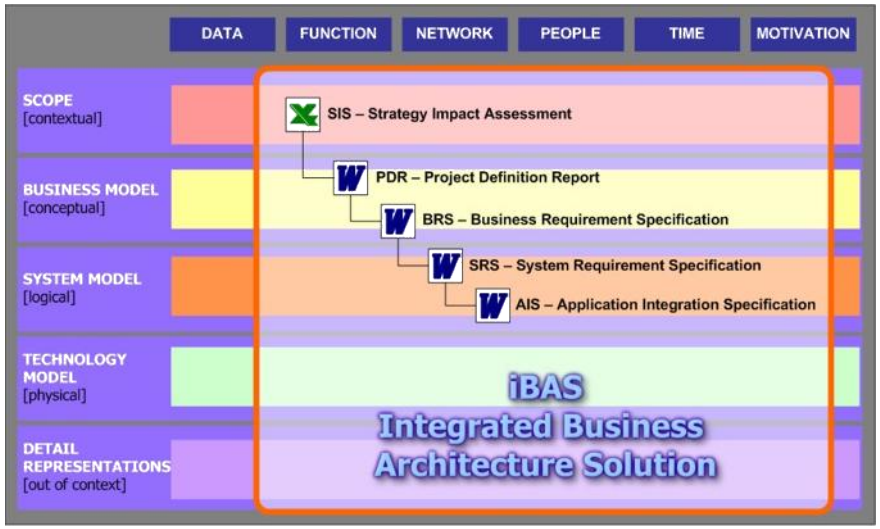
Customise Methodology

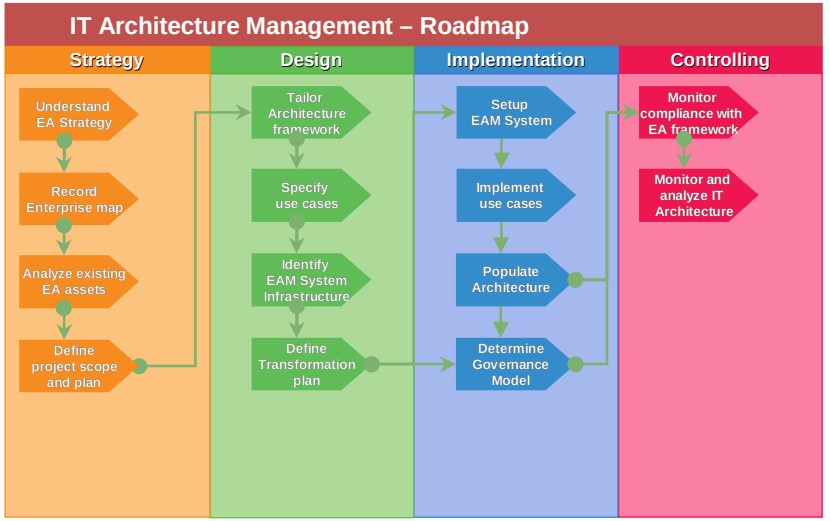
Some Options

- Adopt ADM
- Customise ADM
- Adopt alternate out the box method
- Develop method from scratch









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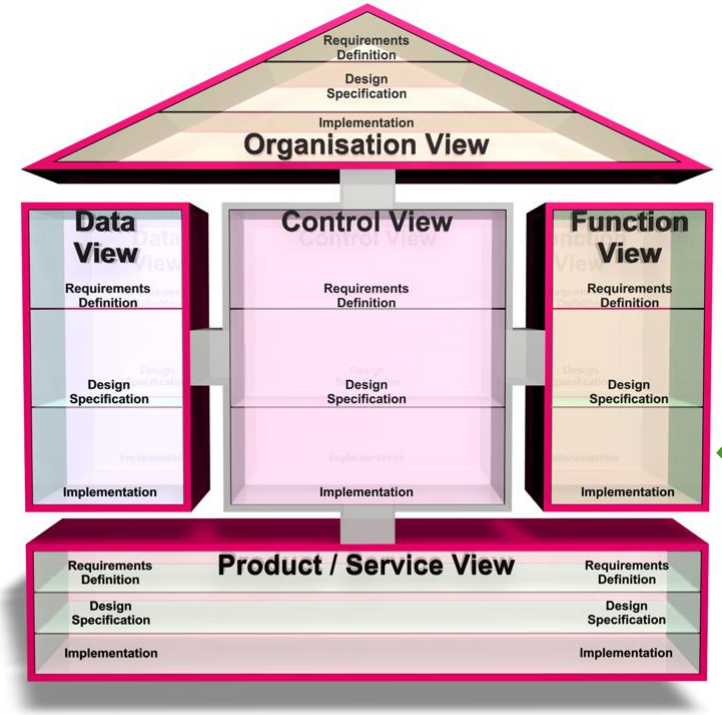
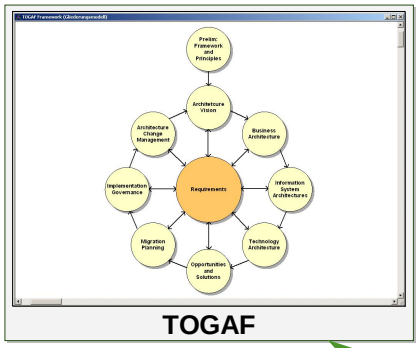
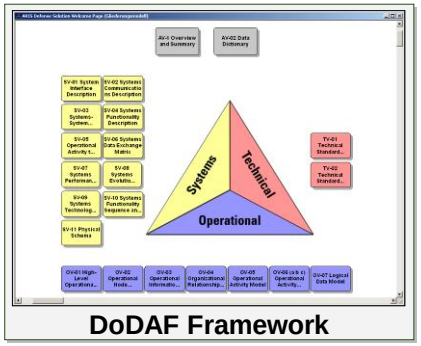
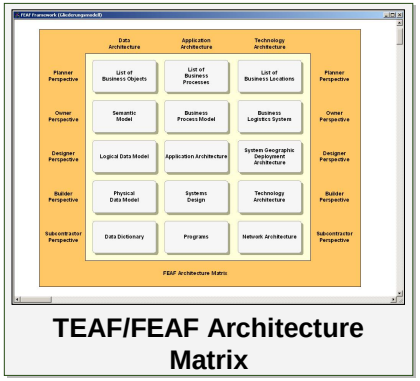
Select Classification Framework

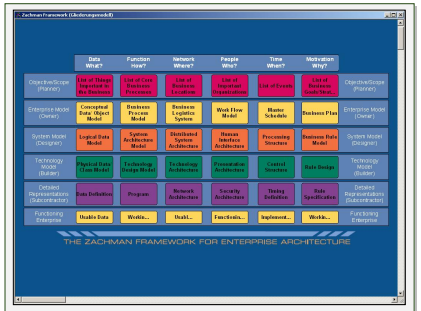


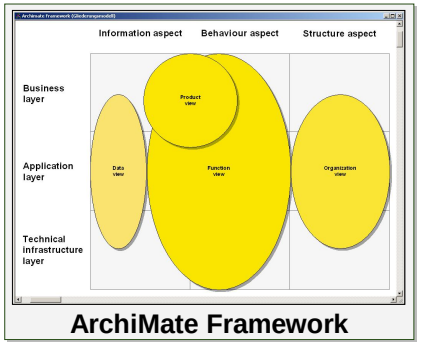

TOGAF



DoDAF Framework


TEAF/FEAF Architecture Matrix


Zachman Matrix



ArchiMate Framework

- Architecture Vision
- Industry

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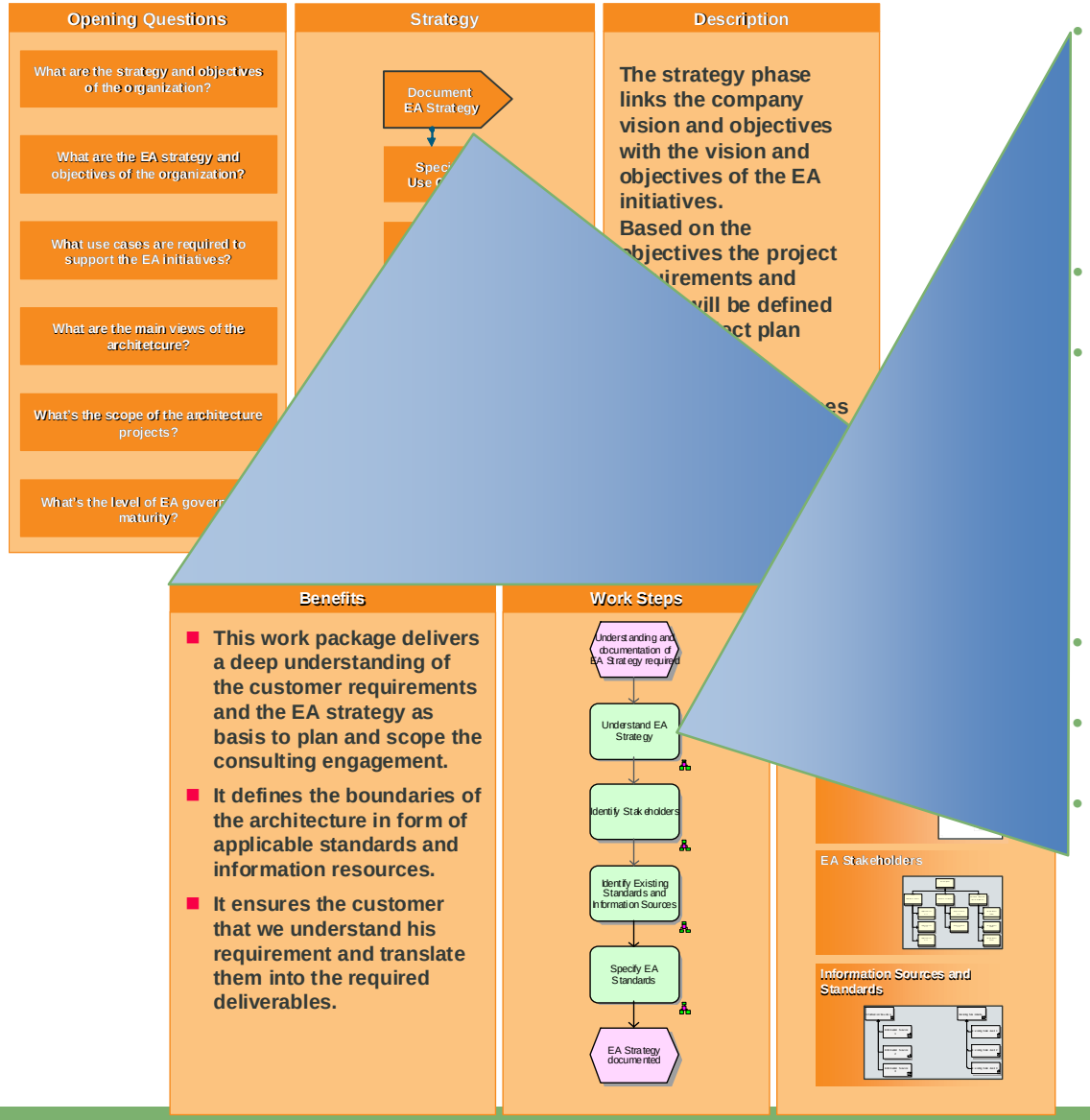
Method Elements



Work Step Description

- This work steps consists in conducting interviews in order to capture the exact objectives the company wishes to reach by conducting an Enterprise Architecture project.
- The outline of the EA strategy paper is created in this step.

Inputs

- EA strategy paper template

Outputs

- EA strategy paperActivities
- Review organizations vision and strategy
- Review organizations EA vision and strategy
- Conduct interviews with project sponsors and stakeholders to identify program and EA objectives
- List program, project and EA objectives in EA strategy paper

Accelerators

- EA strategy paper template

Roles

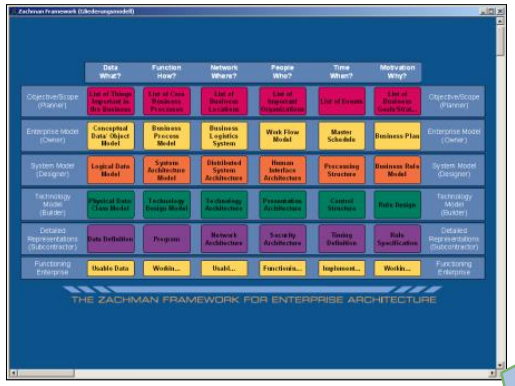
- Chief Enterprise Architect

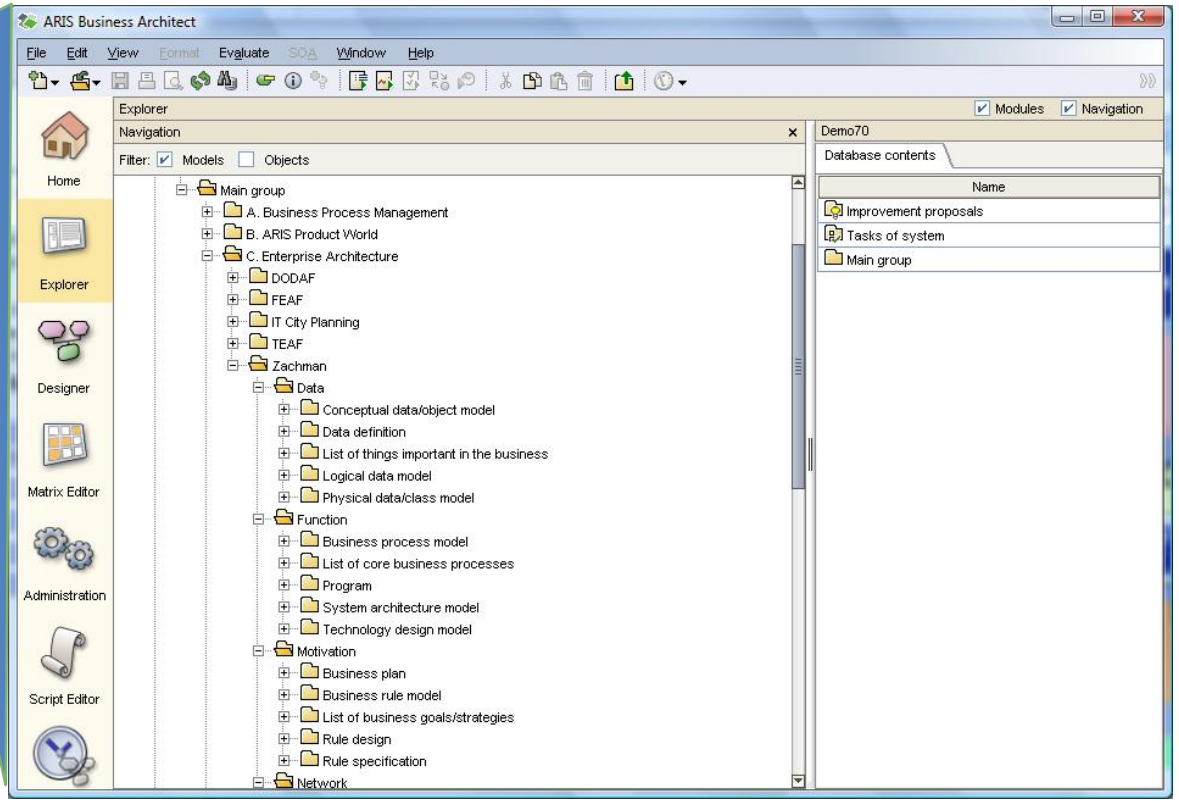
ARIS Products

- ARIS BSC

TIP
Model method in ARIS

Define Repository Structures





Some Options

- Project based
- Life cycle based
- Value chain based
- Domain based
- Based on classification framework

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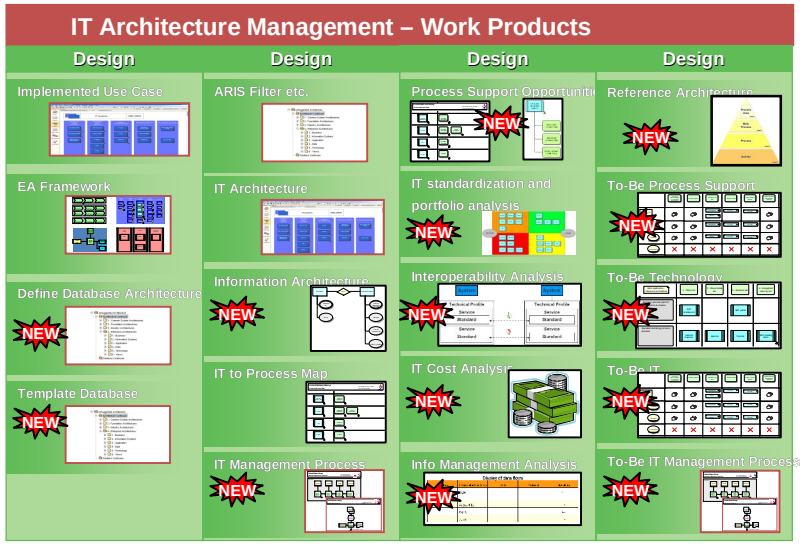
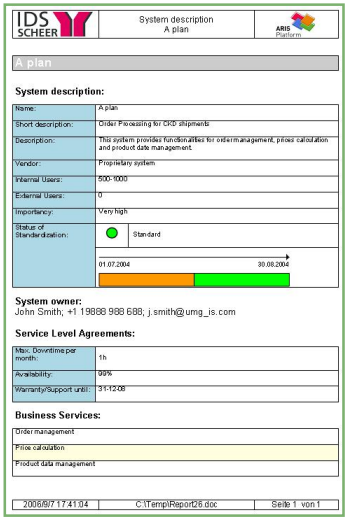
Identify Deliverables and Templates

- Identify deliverables that may contain repository based content
- Obtain/develop templates for deliverables
- Identify the specific repository based content in deliverable
- Identify deliverables which may be generated directly from repository




IDS SCHEER

System description
A plan

ARIS Platform

A plan

System description:

Name:	A plan
Short description:	Order Processing for CKD shipments
Description:	This system provides functionalities for order management, prices calculation and product data management.
Vendor:	Proprietary system
Internal Users:	500-1000
External Users:	0
Importancy:	Very high
Status of Standardisation:	Standard

01.07.2004 30.08.2004

System owner:
John Smith, +1 19888 988 688; j.smith@umg_is.com

Service Level Agreements:

Max. Downtime per month:	1h
Availability:	99%
Warranty/Support until:	31-12-08

Business Services:

Order management
Price calculation
Product data management

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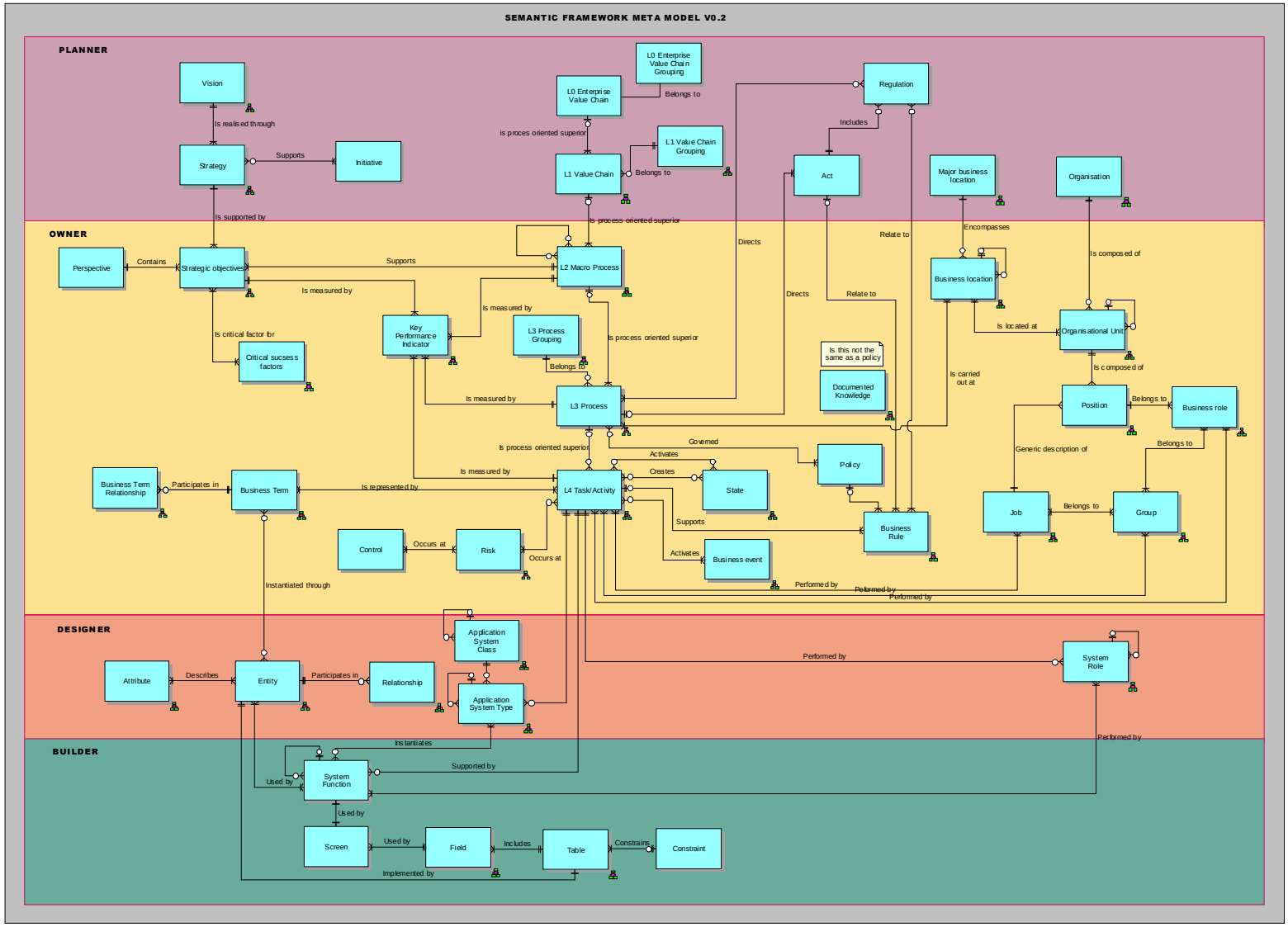
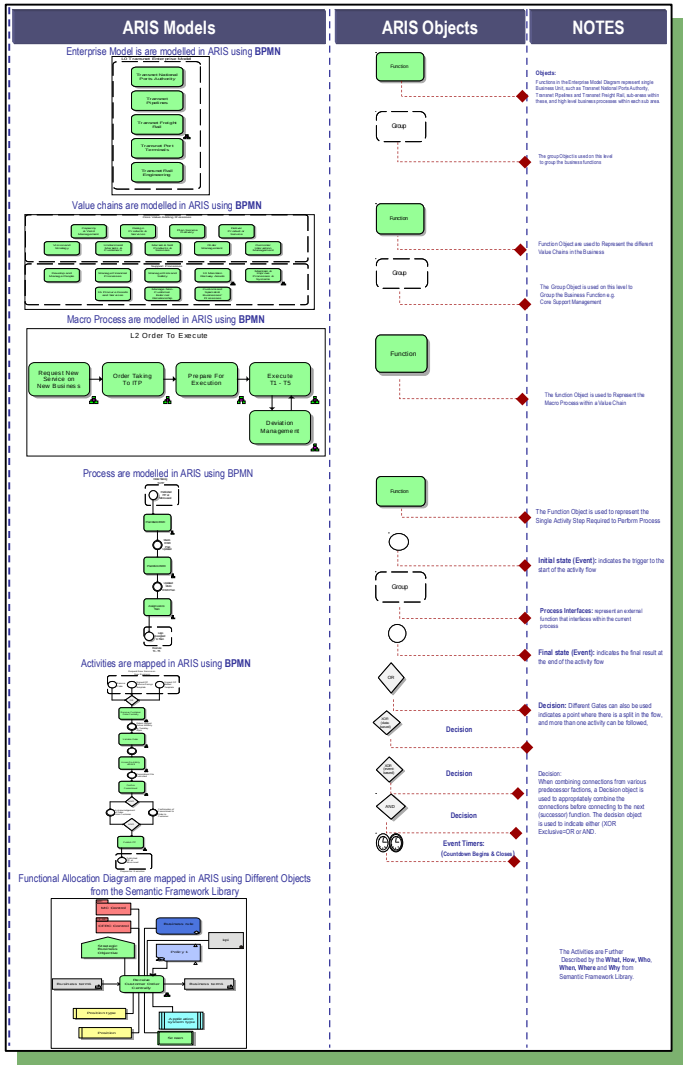
Define Meta Model



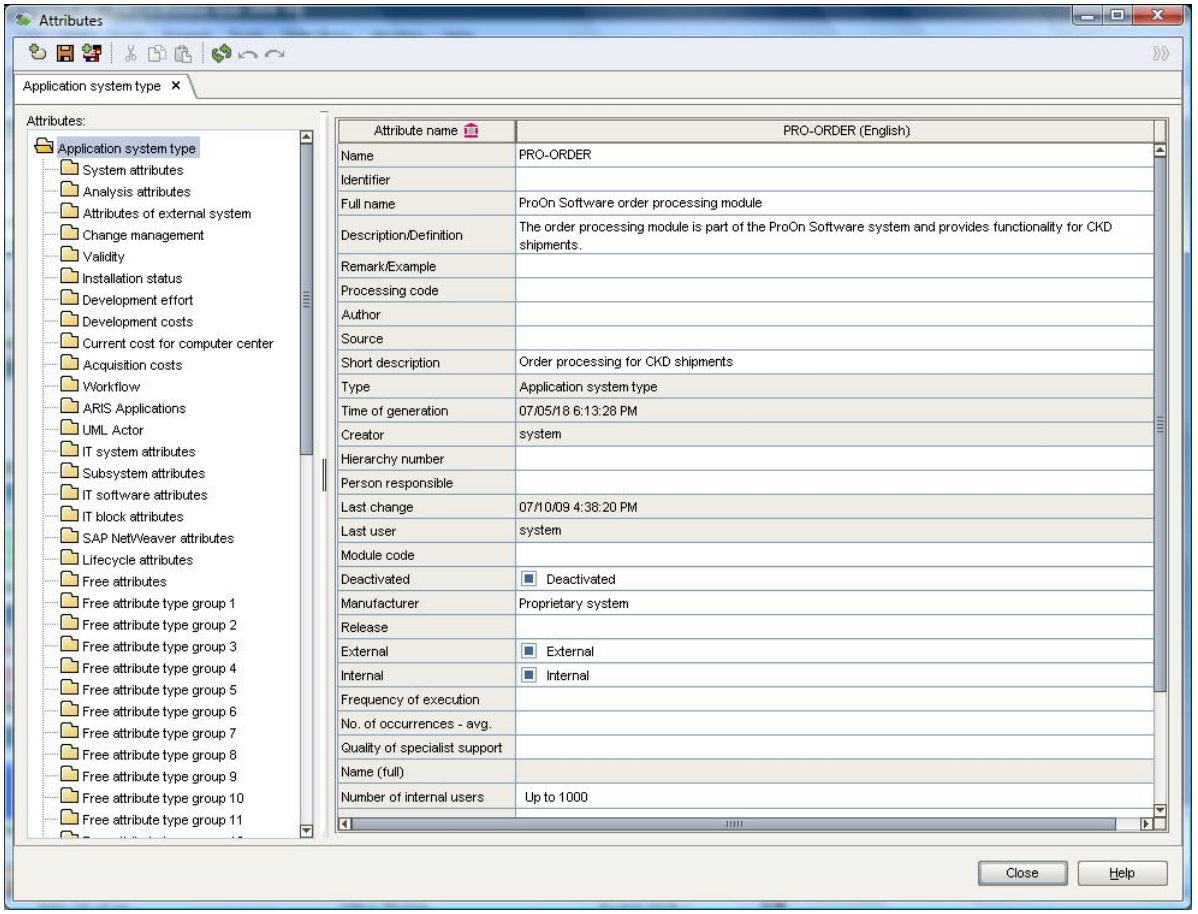
Define Modelling Conventions

- Identify domains
- Define levels
- Select modelling techniques
- Identify models
- Identify model assignments
- Select object type
- Select relationships

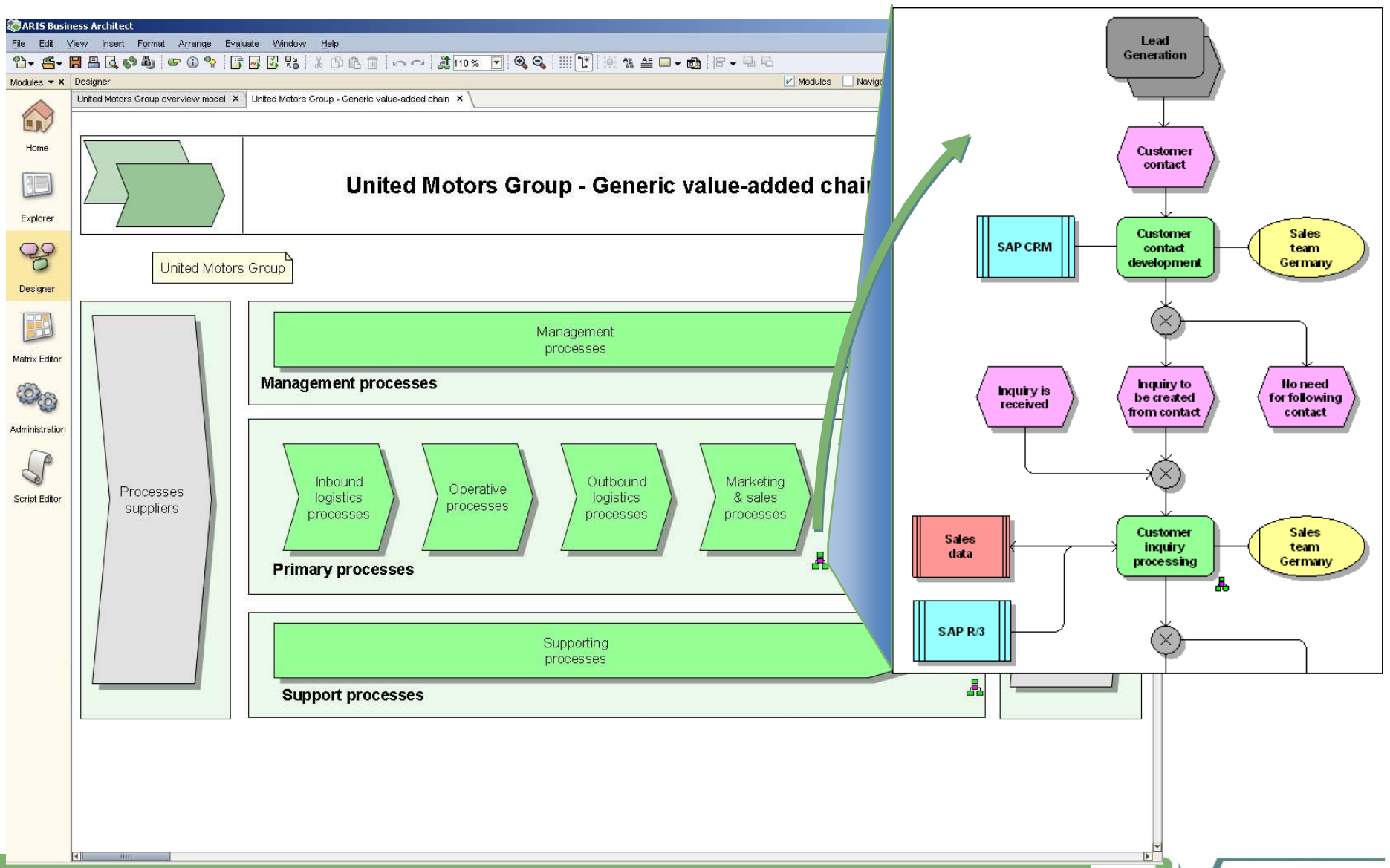


Define Attributes

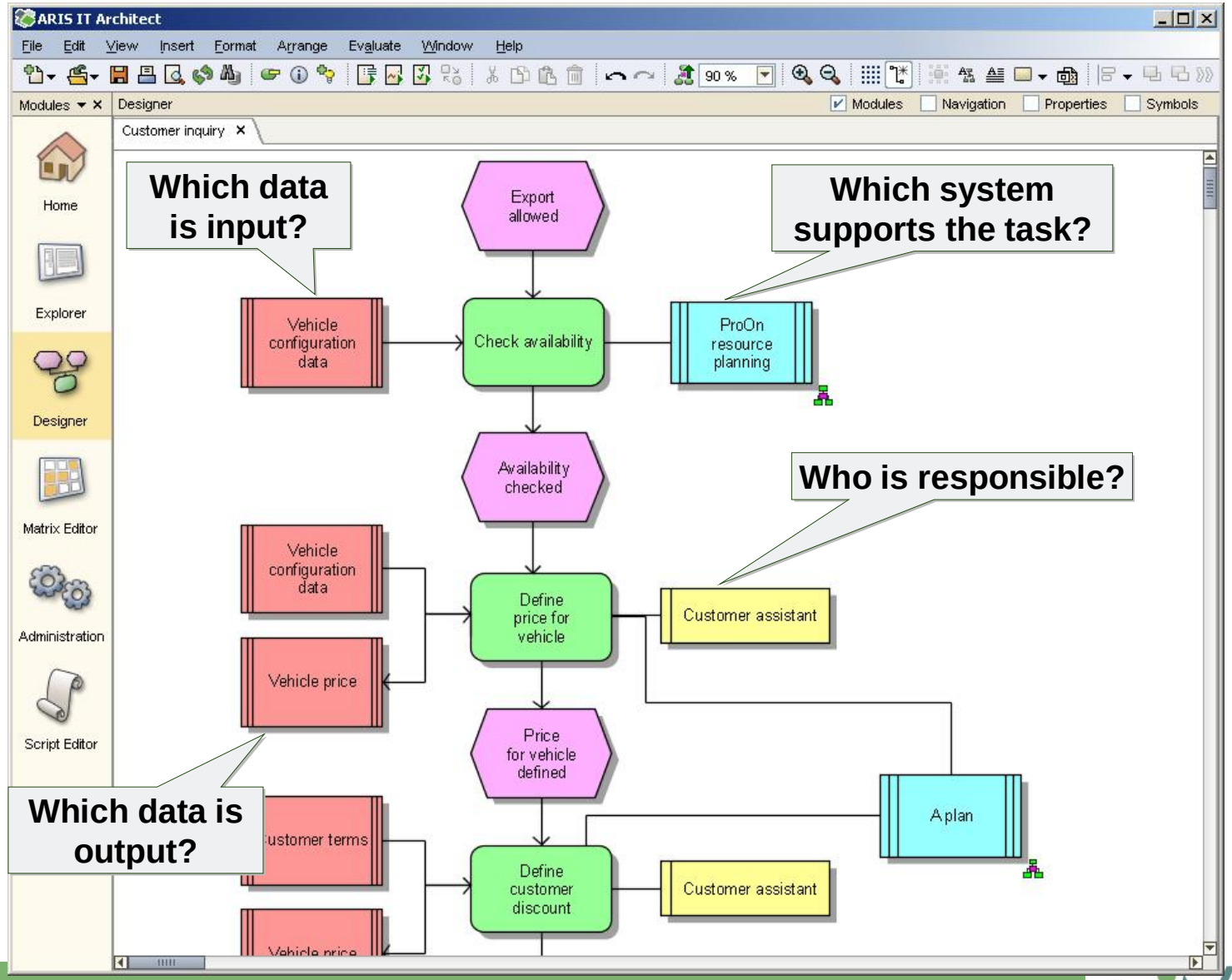
- Identify attributes for:
  - Models
  - Objects
  - Relationship
- Select standard attributes
- Define customised attributes
- Identify mandatory attributes



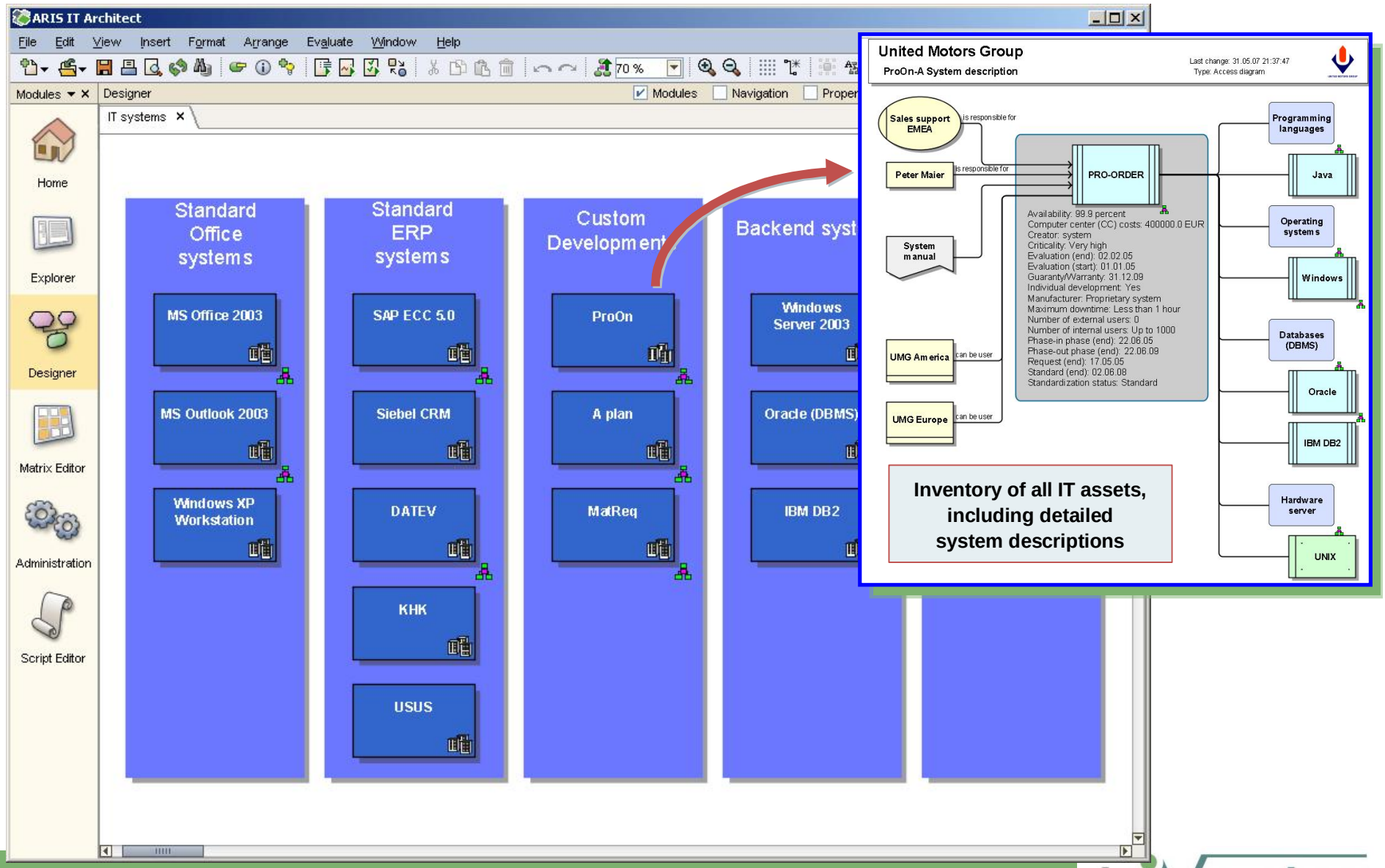
Model Example



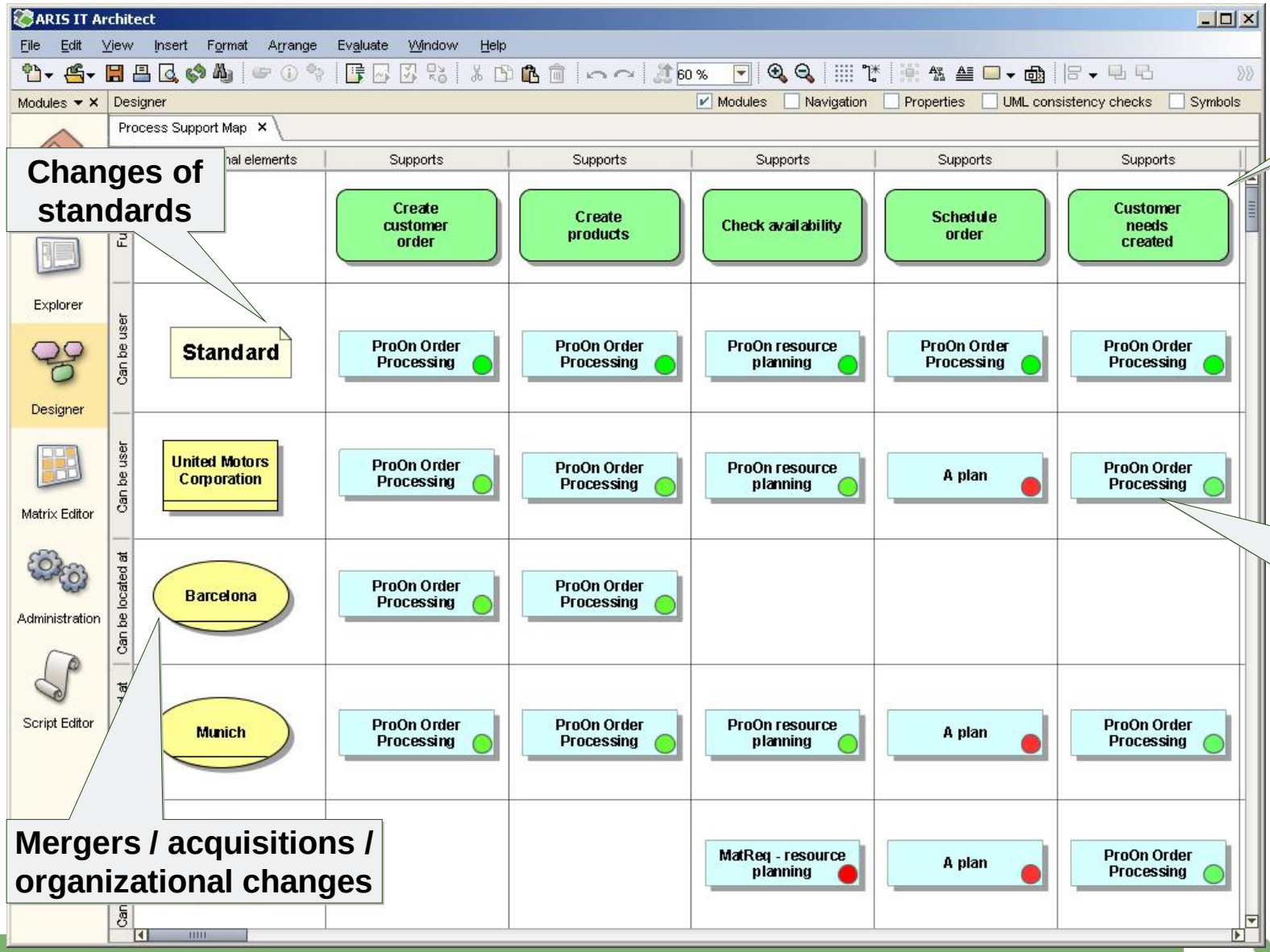
Model Example



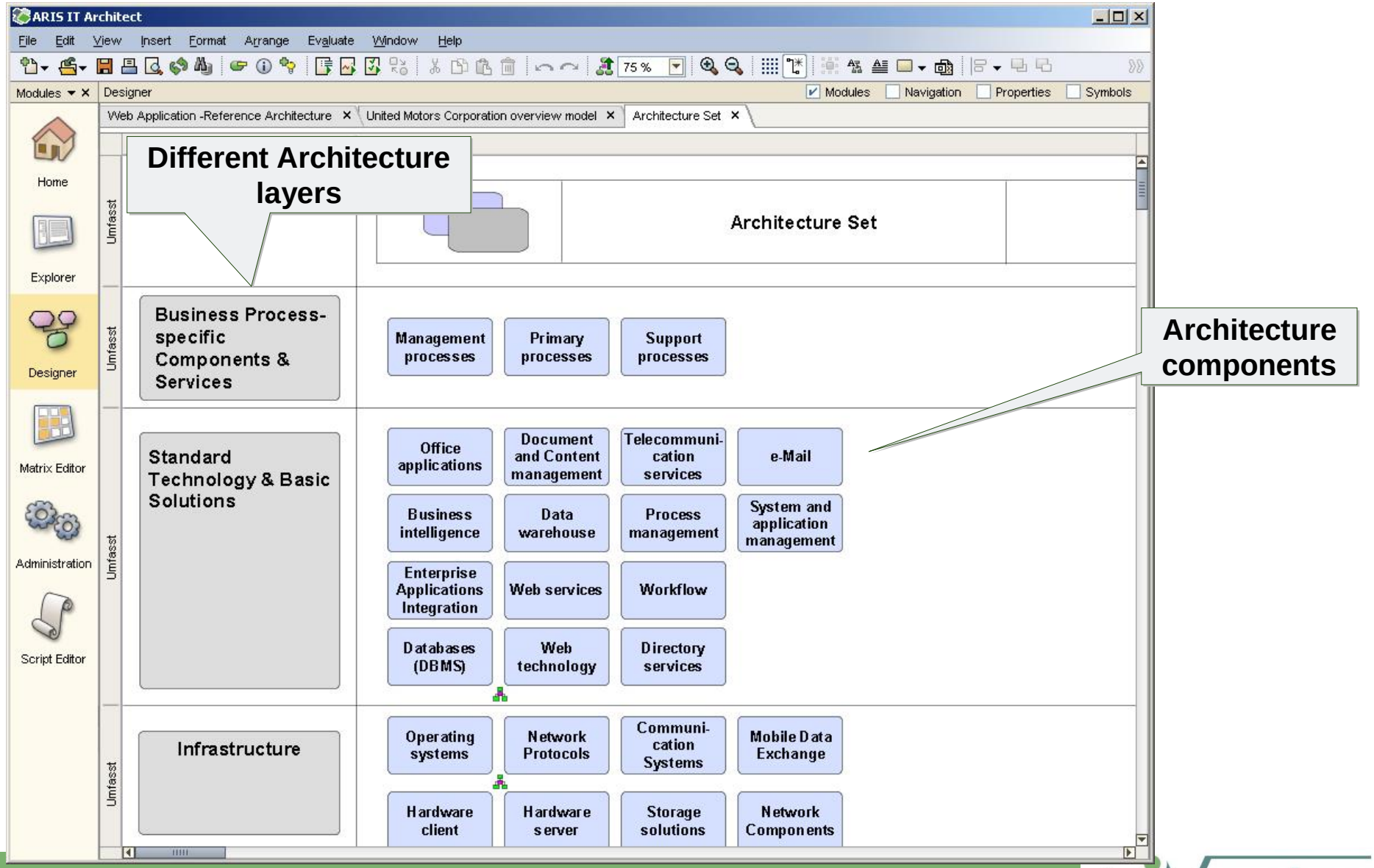
Model Example



Model Example



Model Example



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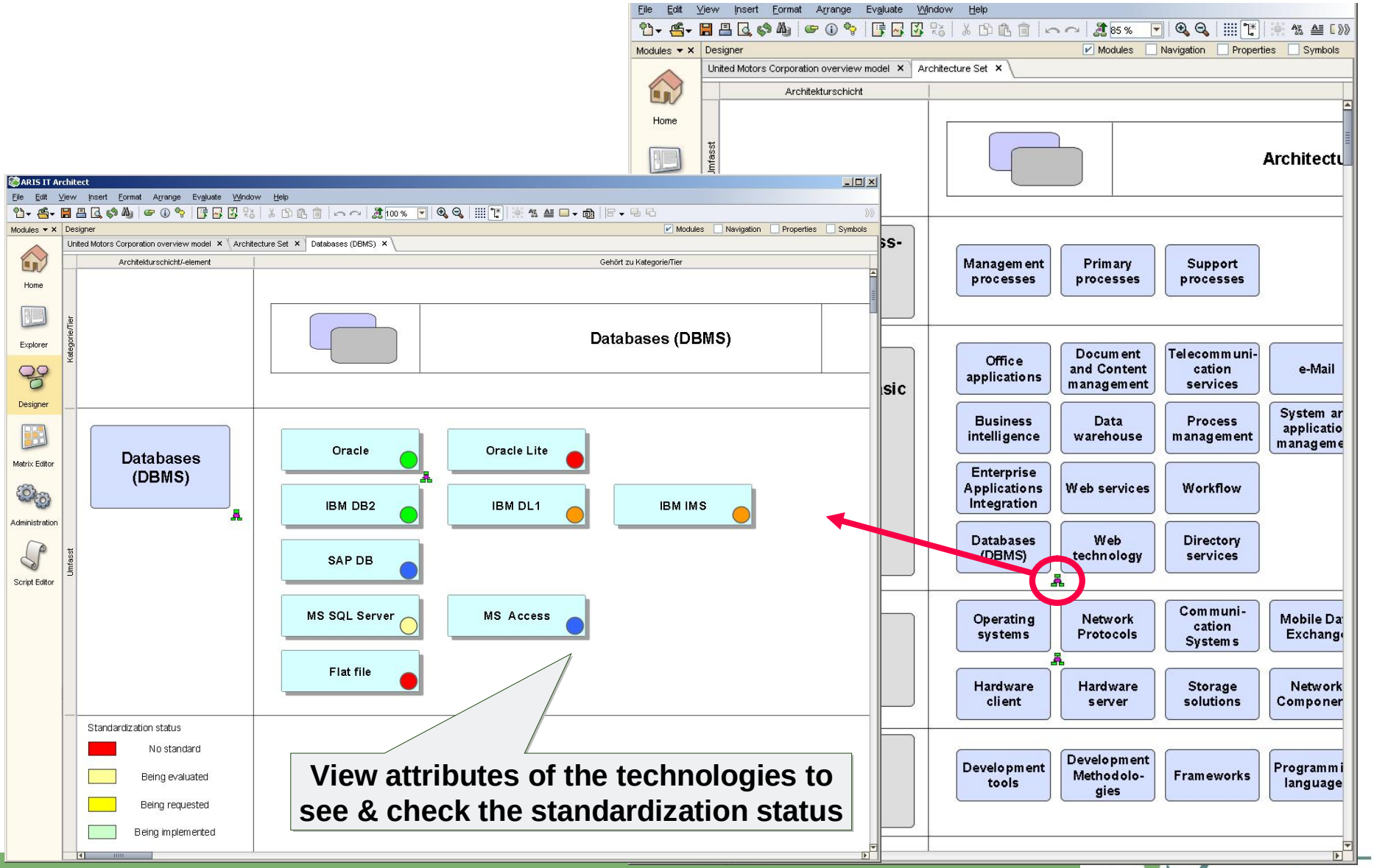
Model Example



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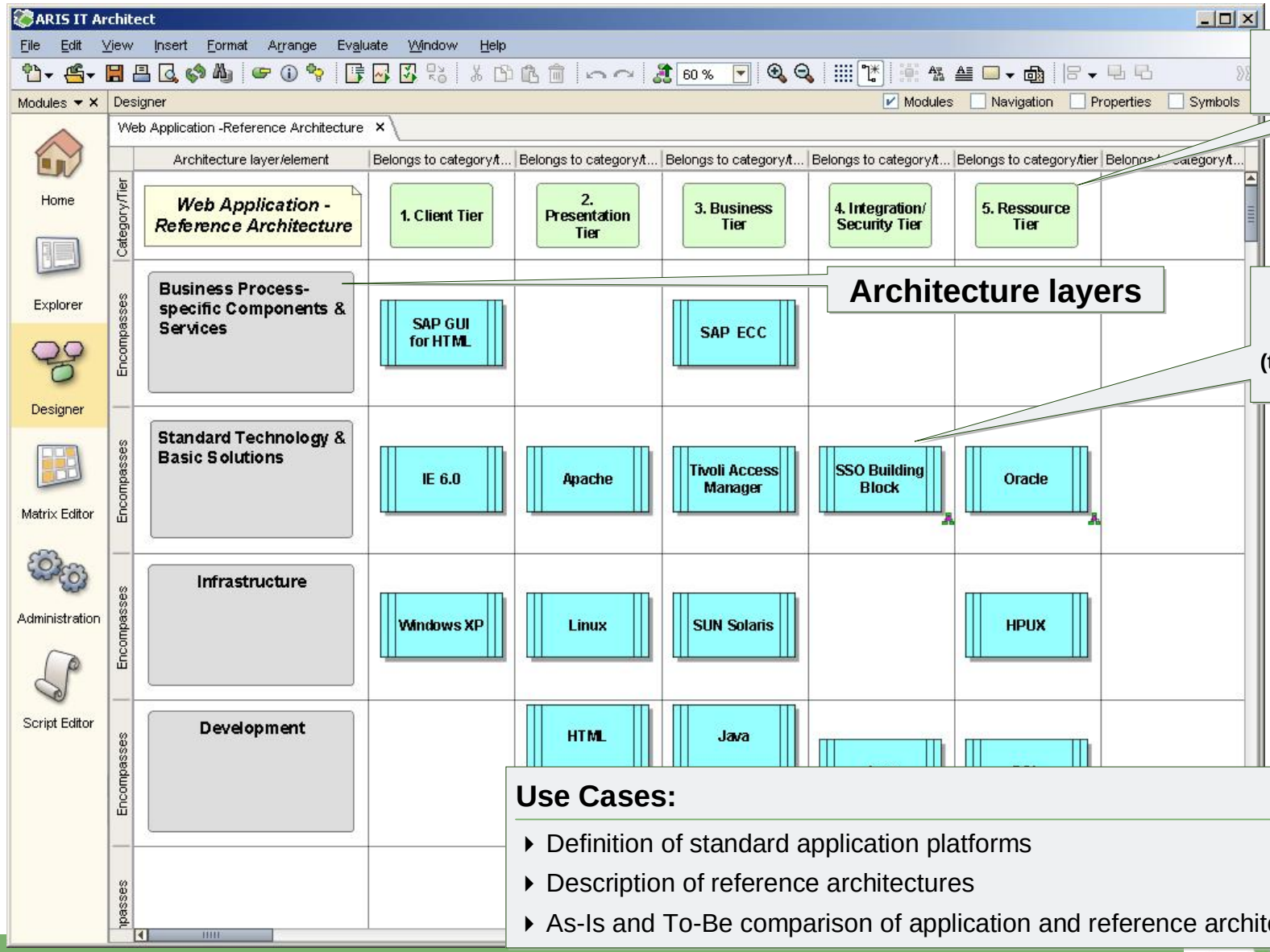
Model Example



Use Cases:

- Definition of standard application platforms
- Description of reference architectures
- As-Is and To-Be comparison of application and reference architectures

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Configure Filters and Templates

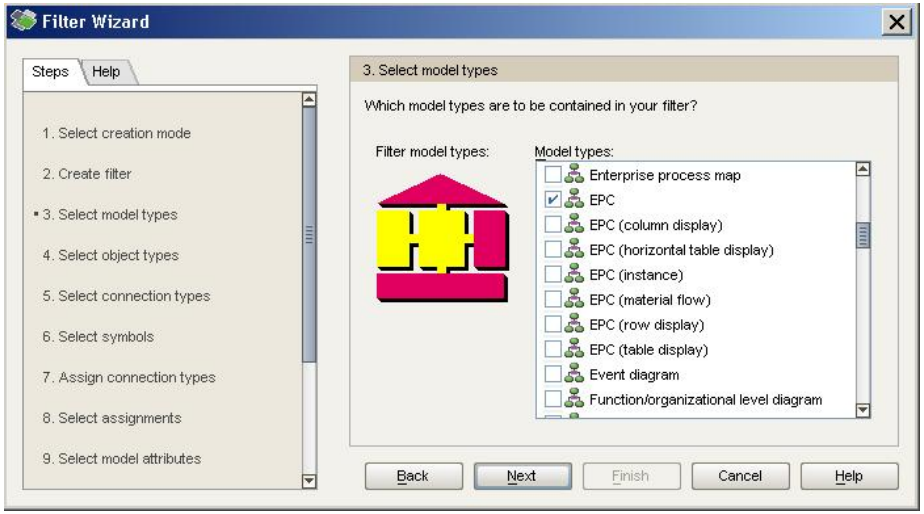
FILTERS

Purpose:

- Restricting the ARIS method to the model constructs relevant for modelling or evaluation
- Hiding model constructs that are not required

Advantage:

- Reduced complexity during modelling
- Focused restriction of the database contents to be evaluated



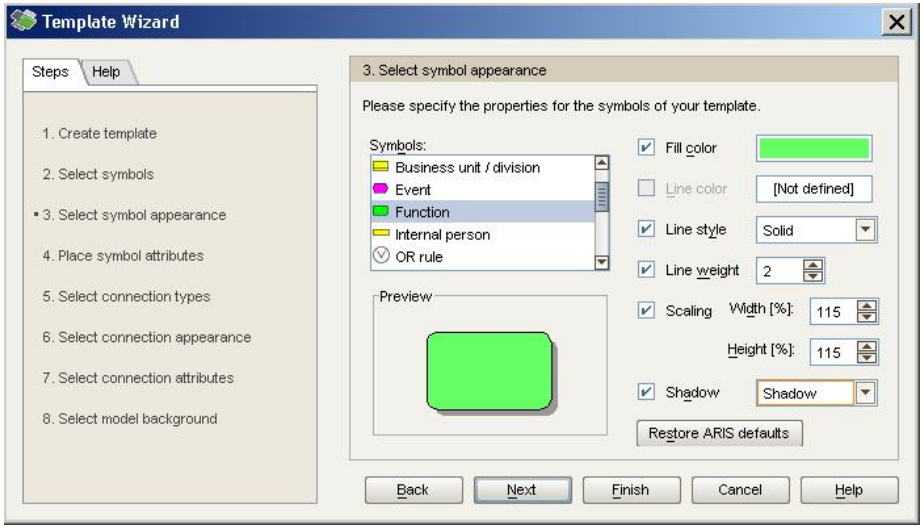
TEMPLATES

Purpose

- Templates can be used to define the appearance of models.

Advantage:

- Uniform appearance of models

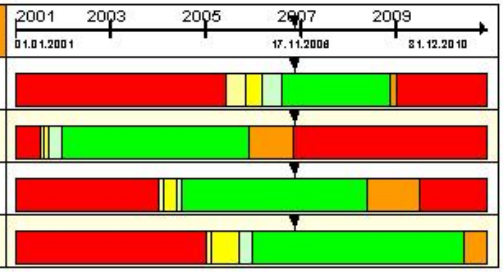


Report Example

IDS SCHEER	Lifecycle management	ARIS Platform

Standardization cycle:

Name	Status	Evaluation (from-until)	Request (until)	Implementation (until)	Standard (until)	Phase-out (until)
A plan		Jun 1, 2005 - Nov 1, 2005	Mar 1, 2006	Aug 8, 2006	Nov 17, 2008	Dec 31, 2008
MatReq - resource planning		Jul 1, 2001 - Jul 31, 2001	Sep 13, 2001	Dec 13, 2001	Nov 30, 2005	Oct 31, 2006
ProOn Order Processing		Jan 1, 2004 - Feb 2, 2004	May 17, 2004	Jun 22, 2004	Jun 2, 2008	Jun 22, 2009
ProOn resource planning		Jan 1, 2005 - Feb 2, 2005	Sep 17, 2005	Dec 22, 2005	Jun 2, 2010	Jun 22, 2011



Lifecycle

- In planning
- In procurement
- In development
- In testing
- In operation
- In shut-down
- Out of operation

Standardization cycle

- Non-standard
- In evaluation
- Requested for standard
- To be phased in
- Standard
- Standard - limited use
- To be phased out
- Phased out
- Rejected

Lifecycle reports show the standardization cycle of IT systems in the company.

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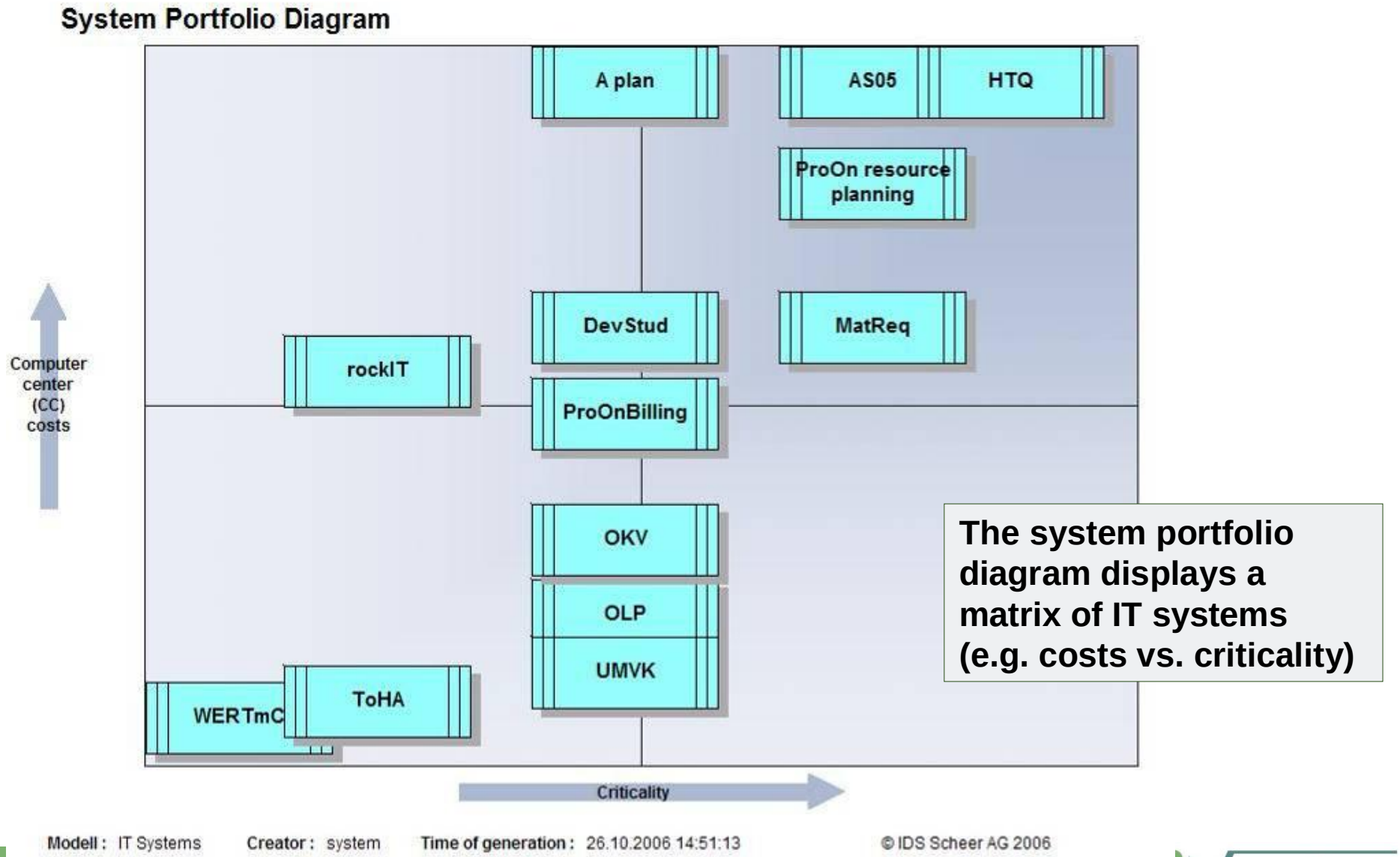
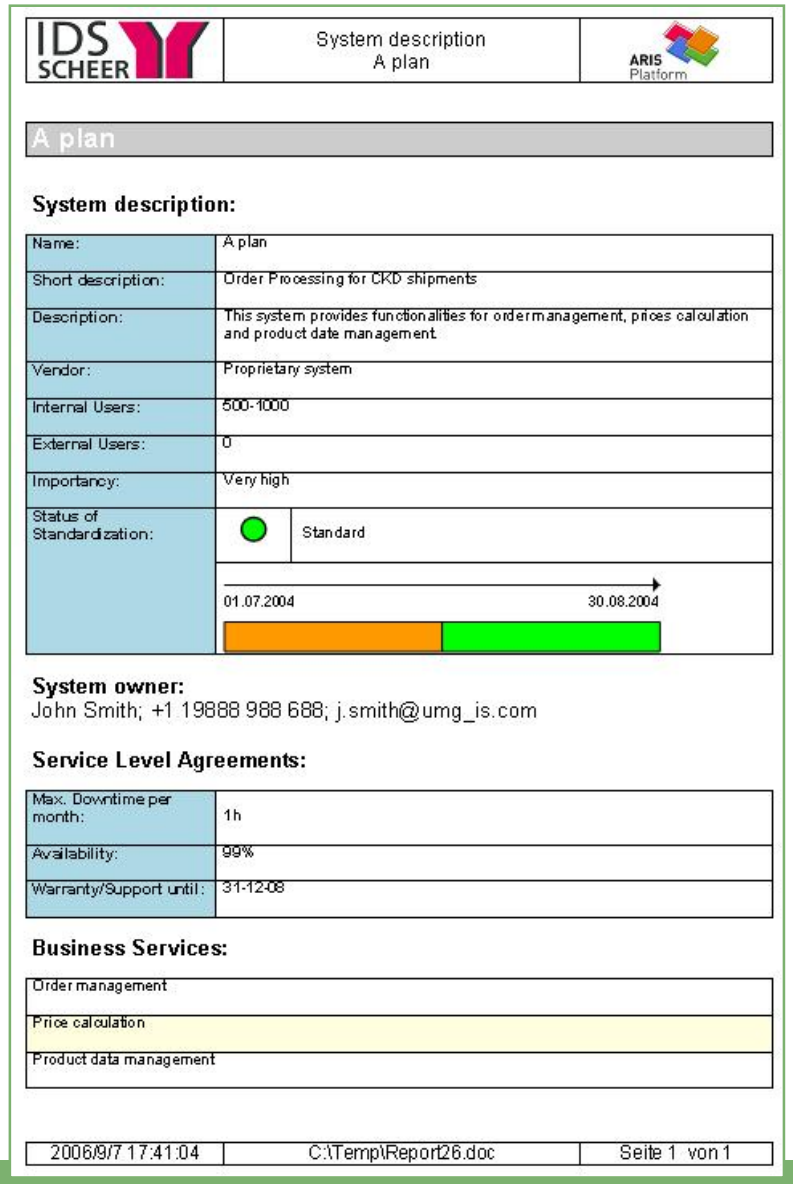
Report Example



The system portfolio diagram displays a matrix of IT systems (e.g. costs vs. criticality)

Report Example



IDS SCHEER | System description A plan | ARIS Platform

A plan

System description:

Name:	A plan
Short description:	Order Processing for CKD shipments
Description:	This system provides functionalities for order management, prices calculation and product date management.
Vendor:	Proprietary system
Internal Users:	500-1000
External Users:	0
Importancy:	Very high
Status of Standardization:	Standard

01.07.2004 — 30.08.2004

System owner:
John Smith; +1 19888 988 688; j.smith@umg_is.com

Service Level Agreements:

Max. Downtime per month:	1h
Availability:	99%
Warranty/Support until:	31-12-08

Business Services:

Order management
Price calculation
Product data management

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The system information report gives a detailed description of the selected IT system:

- ➔ **Life cycle information**
- ➔ **Usage (processes, services, organizations)**
- ➔ **Ownership, operation, support, etc.**
- ➔ **and many more …**

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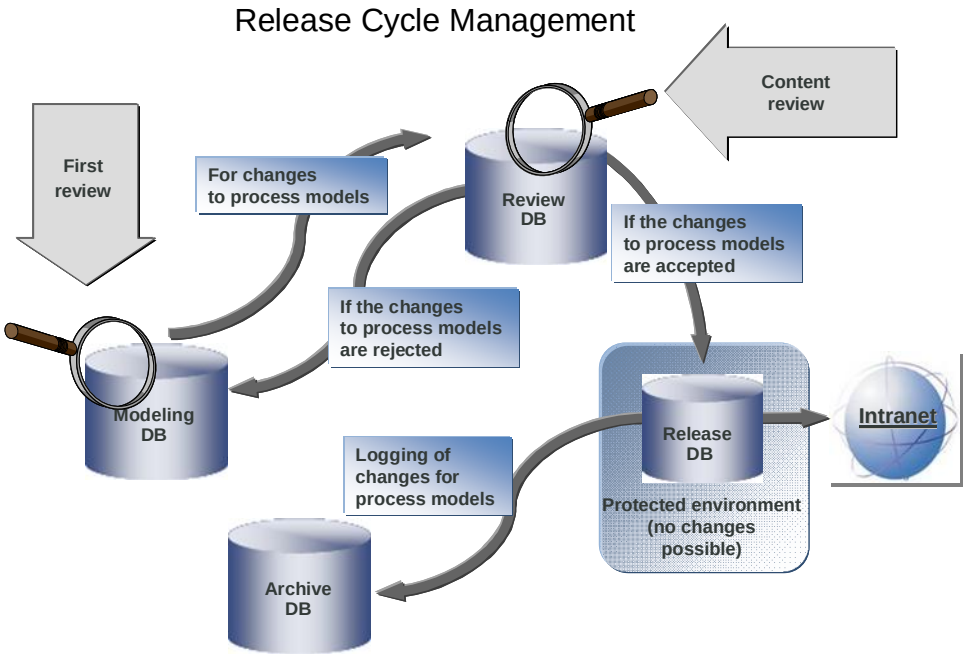
Support Processes

- Method and filter maintenance
- Repository structure management
- Release cycle management
- Technical quality assurance
- User administration
- Locals and merges
- Repository reorganisations
- Installations and license management
- First line support
- Tool and method training



Agenda

1. Introduction to TOGAF
2. Introduction to ARIS Platform
3. Approach for Implementing TOGAF in ARIS
4. **Forthcoming Attractions**
5. Closure

Forthcoming Attractions

- ARIS Certification
  - TOGAF certification of ARIS Platform
  - Target July 2008
- ARIS for TOGAF Training
  - Combination of tool and method training for implementing ARIS in support of ARIS
  - Target for first course during August 2008

Agenda

1. Introduction to TOGAF
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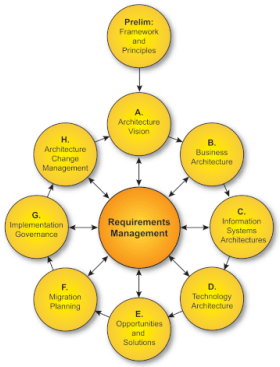
Closure



THANK YOU

ARIS Platform

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