Auditing Information Technology in the Boundaryless Enterprise

Deb Frazer, CPA CISA CISSP

Director, Global IT Audit

APL Limited

NOL Group



Risk Based Approach

- Exposure is risk minus controls
- IT Governance
- What does the BOD want



What drives risk?

- Customer impact and branding
- Cost
- Technology
- Historical events
- Regulatory environment
- Inherent conditions
- Externalities





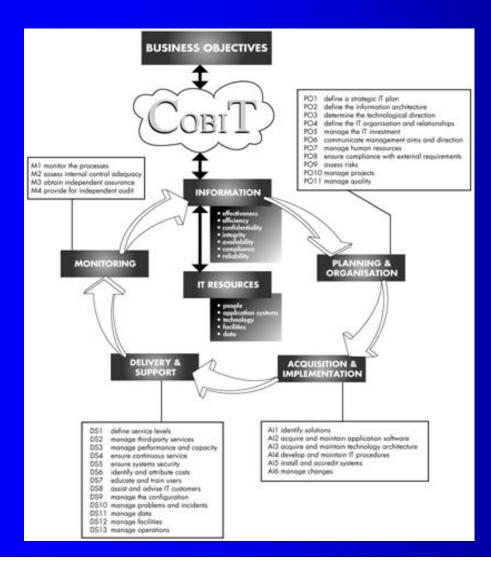
Assessment and Measurement

- Need a framework
- CobiT





The Framework



- Starts with business processes
- Breaks IT environment into understandable units
- Matches requirements with technology

Risk Assessment Process



- Mirrors ITGovernance
- Risk ranking
- Management input is key
- Mutually agreed upon high risk areas

"Let me guess....you're Brett, right?"

Quantify for Clarity and Criticality

- Keep it simple
- BOD understands the need

											\	
	Audit Area	Risk Drivers								Risk Assessment		
Criticality		Systems Availability	Data Integrity	Cost	Customer Impact	Brand Name	Outsourcing	Gov't Regs	Prior Audit Issues	Raw Score	Weighted Average	Risk Ranking
	Define a Strategic IT Plan	5	5	5	5	5	5	5	5	40	5.00	1
	Ensure System Security	5	5	5	5	5	5	3	5	38	4.75	2
	Ensure Continuous Service	5	3	5	5	5	5	2	5	35	4.38	3
	Manage Changes	5	5	5	4	4	5	1	5	34	4.25	4
	Manage the IT Investment	5	4	5	5	5	4	3	3	34	4.25	5

Audit Execution

High risk areas

Findings correlated with CobiT objectives

and risk ranking

Corrective action tracking



