

# Enterprise Roles for Cloud Computing

Applications, Platforms and Extrastructures

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### It's Getting Awfully Cloudy Out There



'cloud computing"

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2008 \*\*\*

2007 2006

2001-05

Other dates

#### Blogs

#### Call for Papers: Cloud Slam '09, First Virtual Conference on Cloud ...

WebWire (press release), GA - 8 minutes ago

7 /PRNewswire/ -- A global network of leading experts whose experiences are shaping the future of Cloud Computing is announcing the launch of Cloud Slam '09 ...

#### Amazon Web Services releases web-based EC2 console

CNET News, CA - 22 minutes ago

... years of experience in distributed systems development and deployment, focusing on service-oriented architectures, cloud computing, and virtualization. ...

#### AMD Supercomputer To Deliver Next-Generation Games and ...

Corporate Media News, CA - 47 minutes ago

And it will be powered by OTOY's software for a singular purpose: to make HD cloud computing a reality. We plan to have this system ready by the second half ... AMD

#### Ovum previews major IT Services issues for 2009 with 'The Ovum Eight'

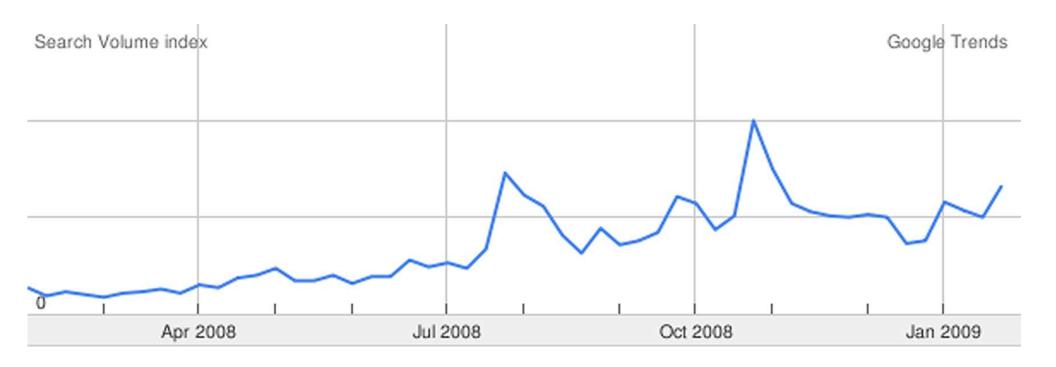
Express Computers, India - 49 minutes ago

Competing for the Cloud: Cloud Computing can encompass and potentially disrupt "traditional" models of infrastructure and applications outsourcing, ...





# It's Getting Awfully Cloudy Out There





# To Qualify as a Cloud

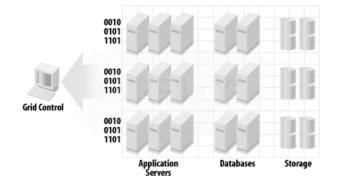
- Common, Location-independent, Online Utility on Demand\*
  - Common implies multi-tenancy, not single or isolated tenancy
  - Utility implies pay-for-use pricing
  - on Demand implies ~infinite, ~immediate, ~invisible scalability
- Alternatively, a "Zero-One-Infinity" definition:\*\*
  - On-premise infrastructure
     Acquisition cost
     Adoption cost
     Support cost
  - **1** Coherent software environment -- not a multi-vendor "stack"
  - Scalability in response to changing need Integratability/Interoperability with legacy assets and other services Customizability/Programmability from data, through logic, up into the user interface without compromising robust multi-tenancy
- \* Joe Weinman, Vice President of Solutions Sales, AT&T, 3 Nov. 2008
- \*\* From The Jargon File: "Allow none of foo, one of foo, or any number of foo"





### Clouds Aren't All the Same

- Not every cloud is a "grid"
  - Grids imply dynamic arrival/departure
  - Electrical analogy has limits: CPU cycles aren't substitutable
- Most clouds are not "compute clusters"
  - Clusters are typically monocultures: just one type of node
  - Applications may require tuning to a particular cluster size
- Some clouds are servers in virtual slices
  - Virtualized servers can be quickly provisioned
  - Spin-up of instances = new management task
  - Hardware gets cheaper, management...not so much
- Enterprise cloud computing implies API leverage
  - Immediate focus on function; immediate delivery of value
  - Using appropriate frameworks enables a huge head start







# Applications (SaaS) Ascendant

SaaS Enterprise SaaS Solution Demand:	2008-2010
Company Adoption by Region	

Company tacpass y togeth											
	YE 2008								YE	YE 2010	
SaaS Application	w	orldwide	North America Europe		Asia		Worldwide				
Collaboration (Email, WebConf)	1	45.0%	1	44.7%	1	46.4%	1	43.1%	1	66.8%	
CRM/SFA	2	36.4%	2	37.4%	2	33.6%	2	39.7%	2	58.9%	
Payroll	3	31.2%	3	32.5%	3	32.5%	3	25.9%	3	45.8%	
Travel Services	4	28.6%	5	30.1%	5	28.5%	4	25.9%	7	39.7%	
HR/Benefits	5	28.3%	4	30.5%	4	28.5%	5	22.4%	4	45.3%	
Specialized Verticals	6	22.7%	6	21.9%	6	25.5%	9	18.5%	5	41.7%	
Finance /Accounting	7	18.3%	7	16.3%	8	20.7%	8	19.3%	8	39.3%	
BI & CPM	8	17.3%	8	14.8%	7	22.0%	11	15.5%	6	40.7%	
Procurement & Sourcing	9	16.9%	9	12.8%	9	20.1%	7	20.7%	9	38.9%	
ERP/Manufacturing	10	13.2%	11	9.7%	10	14.8%	6	20.7%	12	25.9%	
Supply Chain Mgt (SCM)	11	12.5%	10	11.7%	11	12.2%	10	15.8%	10	27.5%	
Compliance and Risk Mgt	12	10.4%	12	9.4%	12	10.0%	12	14.3%	11	26.0%	

"On-premise solutions are going to drop off the cliff."

William S. McNee, President/CEO, Saugatuck Technology, 21 Jan.2009 (ZDNet.com)





# Our Cloud Began with CRM

### Fundamental ideas

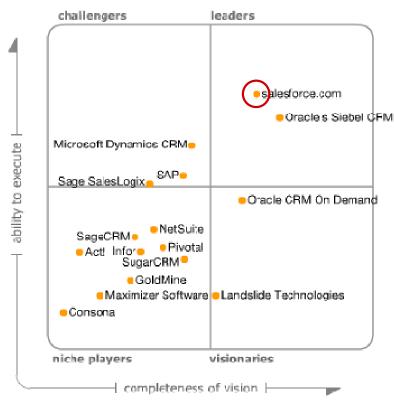
- Enterprise software should be as accessible as the Web
- Web-based systems should be designed for global scale
- Everything that's not distinctive to a customer should be shared
- Everything that's distinctive to a customer should be customizable

### Logical implications

- Multi-tenant architecture
- Metadata-based customization
- Transparent upgrades
- Ease of adoption enables focus on continued improvement

#### Results

- Industry leadership
- Customer success
- 92% "would recommend";77% have already done so









# **Emergence by Demand**

### Customers wanted more

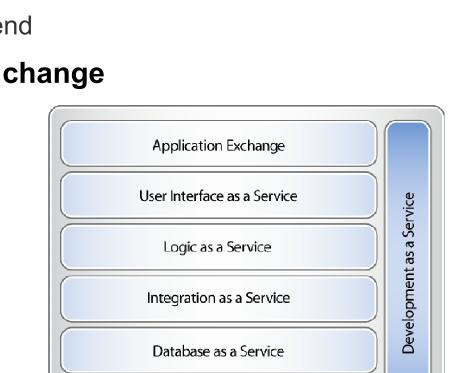
- More customization
- More integration
- More power to automate and extend

### Clean-sheet architecture sped change

- 26 releases in nine years
- 100% on current version
- Web standards-based ecosystem

#### Results

- Platform capability
- Unlimited IT opportunity



Global, Trusted, Secure Infrastructure

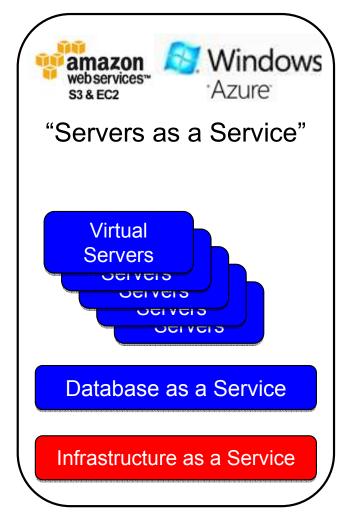
51,800 customers across the globe

Delivering success to





# **Proliferating Platforms (PaaS)**





PaaS for the Inquiring Developer

Python App Server

Database as a Service

Infrastructure as a Service

force.com.

Dream. Build. Succeed.

PaaS as an Application Framework

**UI** as a Service

Logic as a Service

Integration as a Service

Database as a Service

Infrastructure as a Service

~Familiar Developer Model Rapid Scalability

β Offering Innovative Technology

Supports Large-Scale SaaS Deep-Dyed Multitenancy





# The Cloud is a Services Supermarket



Combine platforms: Combine strengths





### Force.com ⇔ Amazon Web Services



Bring Amazon Web Services
To Force.com Applications

Develop in Java, Ruby on Rails, LAMP Stack

Access Mega Storage from Amazon S3

Burst a Force.com App to Amazon EC2



### Force.com ⇔ Facebook



Force.com Developers Build Social Apps for The Enterprise

Facebook Users Access Apps on Force.com Sites





### Force.com ⇔ Google App Engine



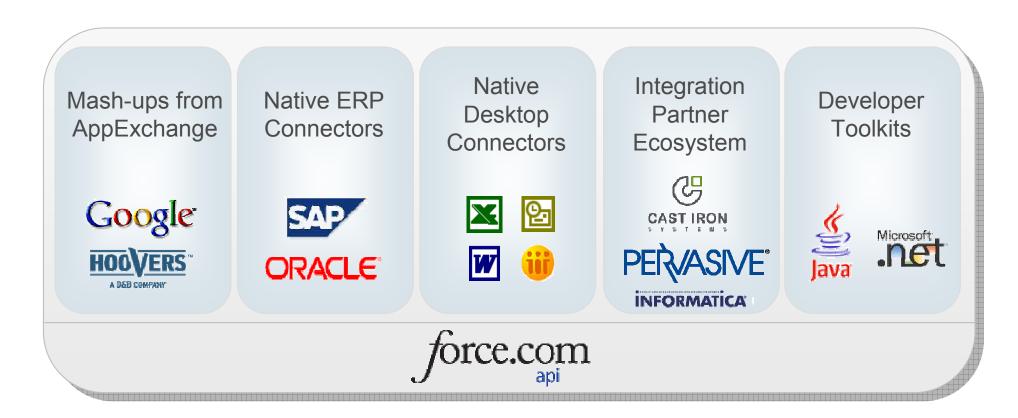




- Python library and test harness
- Access Force.com Web Services API from within Google App Engine applications



# Leverage from all Assets: Integration as a Service



Program Manager, Enterasys





### **Globalization Demands World-Class Governance**

- "Boiler rooms in Berlin or Bucharest, a pump-and-dump scheme out of Parma or the Dordogne...
  - ...are U.S. concerns" (Paul Atkins, SEC Commissioner)



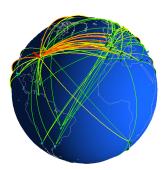
- Notification of Risk to Personal Data Act
- Personal Data Privacy and Security Act
- Data Accountability and Trust Act



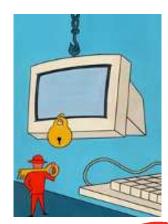
- Processing: enemy of encryption
- Connectivity: attacker opportunities and tools
- Storage: ever-growing risk of larger losses



- Granular management of roles and privileges
- Superior auditability of access and actions
- Amortization of costs across global customer base











### **Development as a Service**

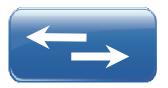
### **Pioneering Cloud-based Tools and Communities**

Metadata API

Force.com IDE

Force.com Sandbox

Force.com **Code Share** 



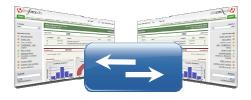
and Schema

**Easy Access to Code Everything** You Need to

**Build Apps** 



**Instantly Set Up Dev Environments** 



**Easy to Collaborate** on Projects





# What's In It for the Developer



- 20-month study of Force.com productivity conducted by Galorath Inc. during 2007-2008
- Work product: calibration of the Galorath SEER cost estimation tool for budgeting of Force.com projects

### **BAE SYSTEMS**

- Performed for BAE Systems plc to support BAE project proposal to Federal Aviation Administration
- Conclusions (compared to Java development):

- force.com
- Requirements definition time reduced 25% due to rapid prototyping and updating of Force.com apps
- Testing effort reduced by (typically) more than 10% due to extensive re-use of already-proven code
- Development productivity of new code 5x greater
- Overall project cost 30-40% less





# **Compelling Cost Reductions**

k\$	Internal IT	Managed Services	Cloud Provider
Capital Funds	40.0		
Setup Expenses	10.0	5.0	1.0
Monthly Svcs.		4.0	2.4
Monthly Labor	3.2		1.0
3-Year Cost	\$149,000	\$129,000	\$106,000

Scenario by George Reese, 24 Oct. 2008 broadcast.oreilly.com/2008/10/the-economics-of-cloud-c.html





### By the Numbers

- 40% of IT execs have been using cloud computing for more than three years
  - 62% of surveyed firms plan to increase their use of SaaS this year
  - 60% project SaaS in vertical apps within two years
- By 2011, more than 70% of U.S. enterprise data centers will hit the wall on power, cooling and space:
  - More than <sup>1</sup>/<sub>3</sub> of companies expect IT investment reductions in 2009
  - Outsource data-center demand is up 14% in the last 12 months;
     capacity has grown by only 6%
  - Data center costs have doubled in many markets; in London, they're up sixfold
- 37% of firms are replacing current on-premise systems with SaaS





# PaaS Puts IT Spending Back in Balance

- Conventional IT model front-loads capital spending on infrastructure
  - Debt service and depreciation charges persist despite business contractions
  - Future capacity must either be bought in advance, or added later at higher cost with substantial business disruption
- PaaS enables preparation for upturn
  - New systems can be built and tested with negligible up-front investment
  - Resulting systems can be rapidly scaled to respond to improving conditions
  - "It has been our repeated experience that business uncertainty is inevitably accompanied by opportunity"

(Jack Welch, Letter to GE Shareholders, 1997)





### **About These "Extrastructures"**



Web

Results 1 - 10 of about 6,970 for "extrastructures". (0.06 seconds)

#### Did you mean: "extra structures"

#### ::Welcome to Extrastructures ♠ 🗵

EXTRASTRUCTURES. LIMITED. E. EXTRASTRUCTURES LIMITED. ARCHITECTURE + Building. ENGINEERNG & PROJECT MGT. E. EXTRASTUCTURES. LIMITED. extrastructures.com/ - 4k - Cached - Similar pages - P

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Measurements performed on gradually oxidized surface permit to reinforce the interpretation of the two extrastructures induced by chalcogen adsorption. ... linkinghub.elsevier.com/retrieve/pii/0039602879905533 - Similar pages - Down the two extrastructures induced by chalcogen adsorption. ... by TTA Nguyen - 1979 - Related articles - All 3 versions

#### Surface Science: Directional UV photoemission from clean and ...

In the explored energy range, adsorption of sulphur produces two **extrastructures** at initial energies depending on surface orientation. ...

linkinghub.elsevier.com/retrieve/pii/0039602877902485 - Similar pages - Down the production of sulphur produces two **extrastructures** at initial energies depending on surface orientation. ...

#### The Open Group Enterprise Cloud Computing Event - San Diego, 2009 | RIX

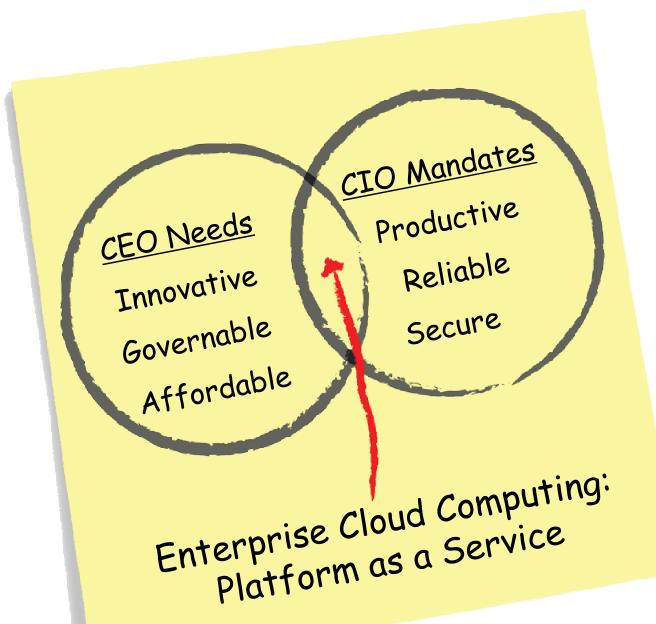
11:35 - 12:10. Enterprise Roles for Cloud Computing: Applications, Platforms and Extrastructures Peter Coffee, Director of Platform Research, salesforce.com ... www.opengroup.org/sandiego2009-eccc/program.htm - 17k - Cached - Similar pages - ©

### Please, no Stockholm Syndrome...

- Adopting the Cloud does not mean starting over
- Preserving familiar pain is not a measure of success
- Retain what's working: innovate and add value at Web speed
- Don't apologize for doing what made sense two years ago
  - Bandwidth has grown
  - Customizability has grown
  - Costs of doing things the old way are skyrocketing
- Don't mistake the consumer Web for the enterprise cloud







# Thank you

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