

Building strong organizations

ArchiMate

*The open standard language for modeling and
visualizing enterprise architecture*

Harmen van den Berg, BiZZdesign

THE *Open* GROUP
Making standards work®



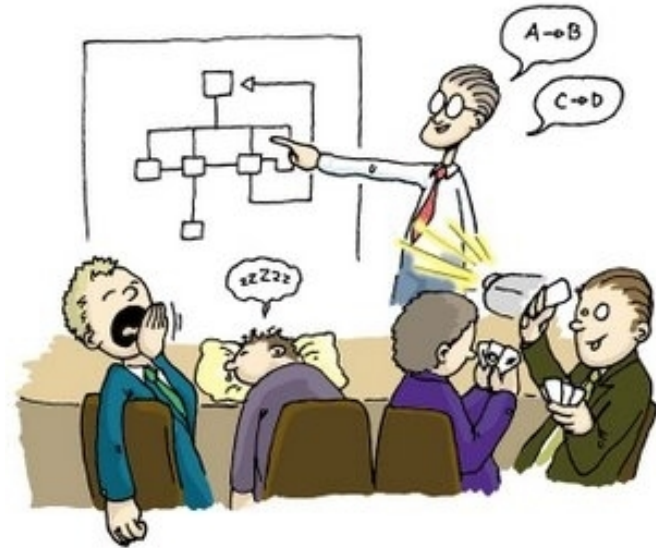
ARCHIMATE®
FORUM

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▶ Proposed schedule

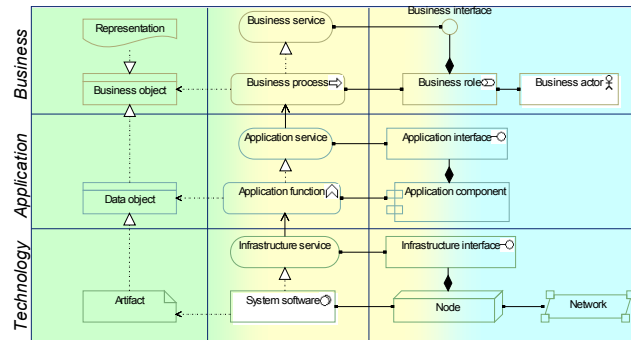
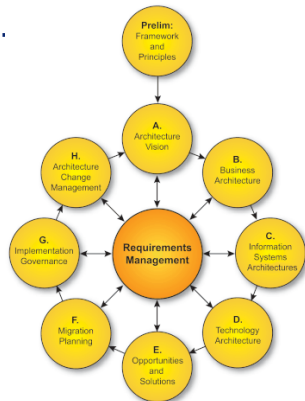
- ▶ *Introduction*
- ▶ *Enterprise Architecture*
- ▶ *ArchiMate*
 - ▶ Motivation and scope
 - ▶ Framework
 - ▶ Examples
 - ▶ Meta model
 - ▶ Views and viewpoints
 - ▶ Relations with other languages
 - ▶ Support for ArchiMate
- ▶ *Summary*



▶ TOGAF and ArchiMate

- ▶ *ArchiMate is the open standard for modelling enterprise architecture, maintained by The Open Group in the ArchiMate Forum.*
- ▶ *A perfect combination:*
 - ▶ Togaf: enterprise architecture process / method
 - ▶ ArchiMate: modelling / analysis of TOGAF

artefacts les





Enterprise Architecture

Some basic concepts...

▶ Enterprise Architecture



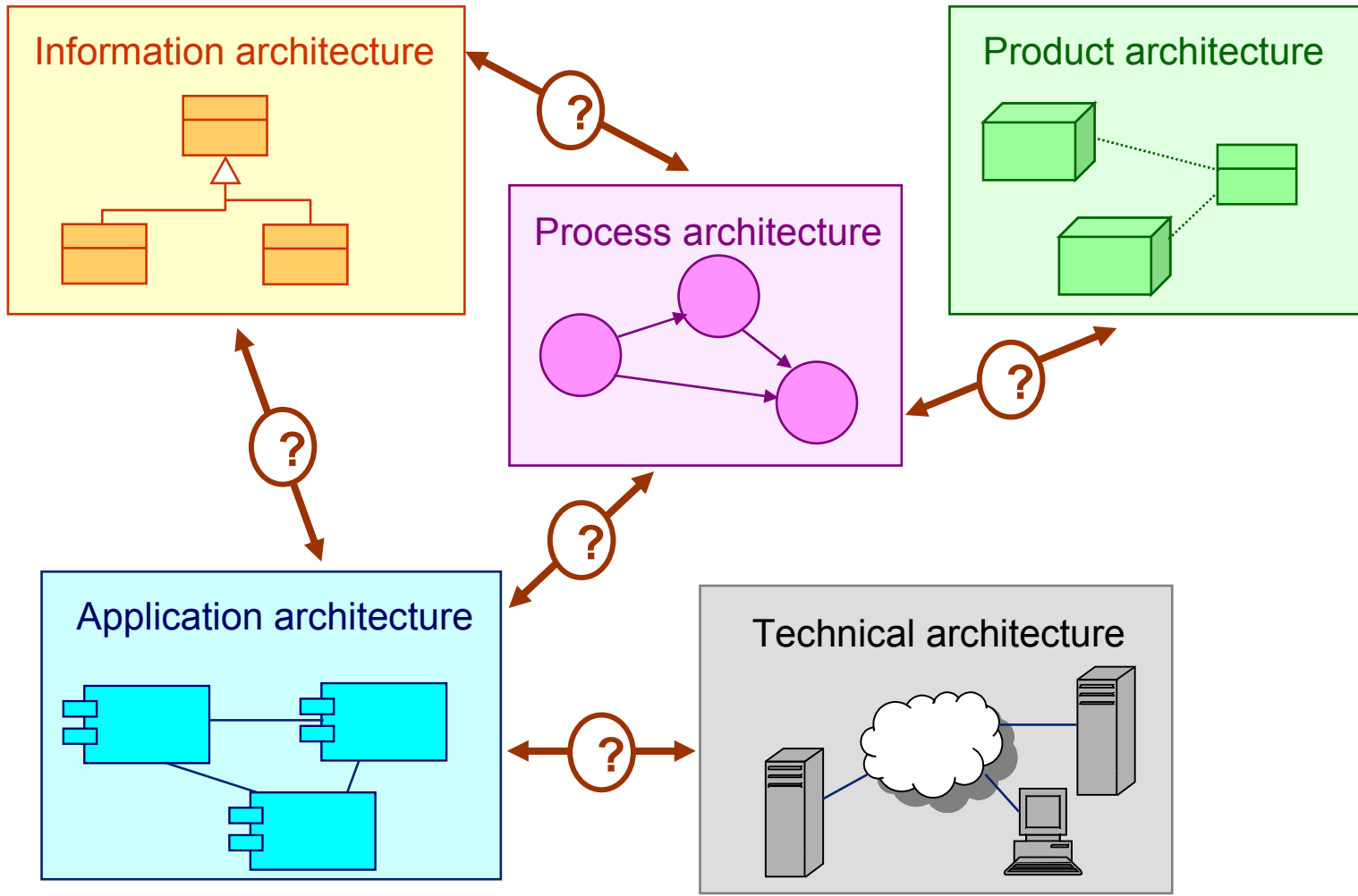
IEEE Std 1471:

*Architecture = structure (s) of a system
in terms of*

- ▶ *components,*
- ▶ *their externally visible properties,*
- ▶ *their relations,*
- ▶ *and the underlying principles*

“Structure with a vision”

EA: Describing Coherence



▶ What is Enterprise Architecture?

- ▶ *A process*
 - ▶ For developing and using enterprise architecture in an organization
- ▶ *A product*
 - ▶ the complete and consistent set of methods, rules and models, which will guide the (re)design, migration and implementation of business processes, organizational structures, information systems and the technical infrastructure within an organization
- ▶ *For managing change and complexity*

▶ Why Enterprise Architecture?

- ▶ *Managing change and complexity:*
 - ▶ Aligning business and IT
 - ▶ Outsourcing
 - ▶ Impact analysis
 - ▶ Project support (project start architectures)
 - ▶ Portfolio management
 - ▶ Communication with stakeholders
 - ▶ ...
- ▶ *Obtaining insight in current situation (as-is)*
- ▶ *So enterprise architecture as a tool*
 - ▶ for communication
 - ▶ for governance
 - ▶ for innovation



▶ Important notions (IEEE 1471)

- ▶ *A stakeholder is a person or organisation with a certain interest in (part of) an architecture*
- ▶ *A view is a representation of a system from the perspective of a set of concerns of one or more stakeholders. A view is what you see.*
- ▶ *A viewpoint is where you are looking from. It defines how to build a view, e.g. by means of a template.*
- ▶ *Different stakeholders*
 - ▶ Have different interests and use different concepts
 - ▶ Have different views
 - ▶ Have different viewpoints
 - ▶ On the basis of one consistent architectural model

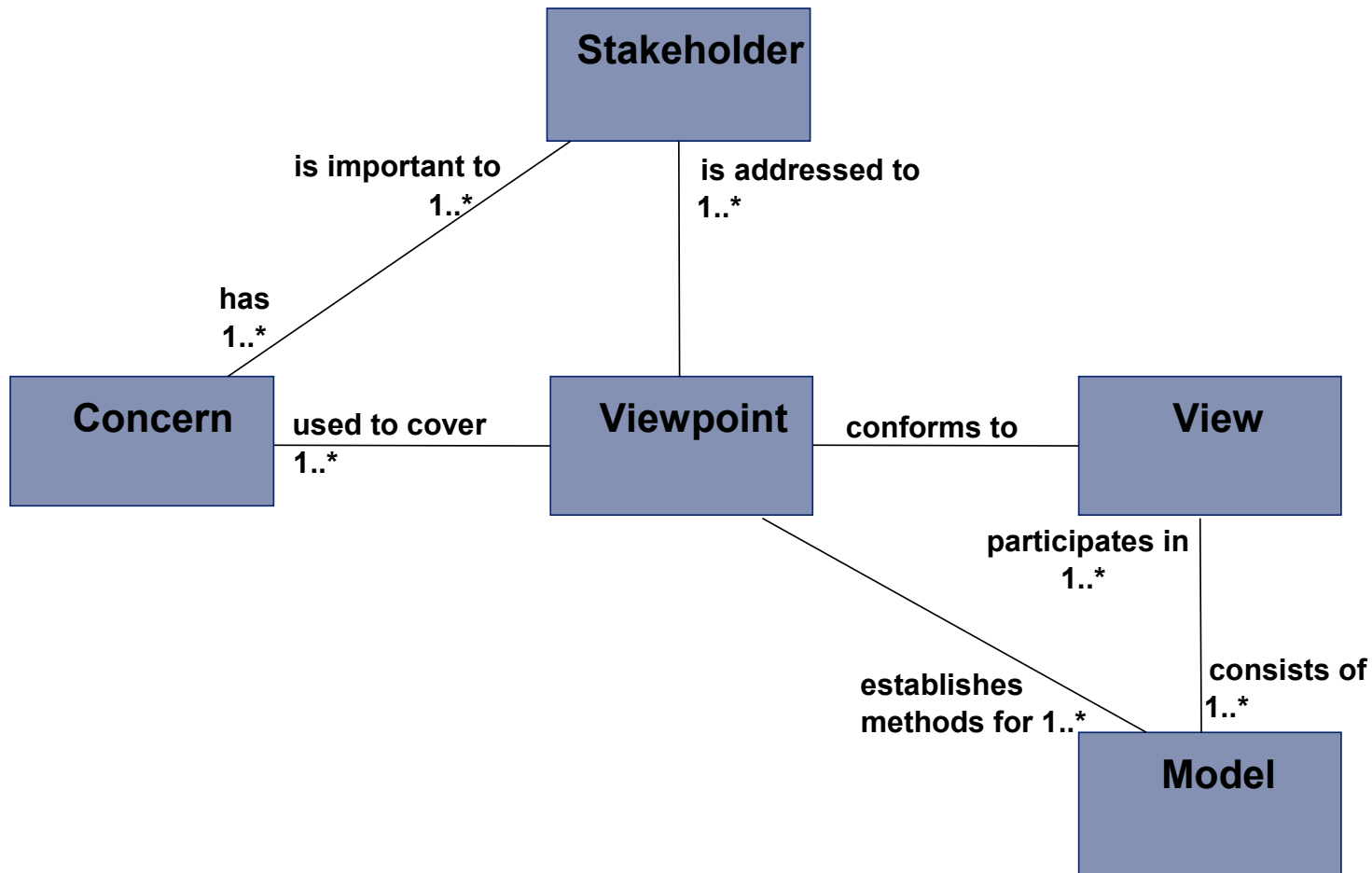
▶ Example viewpoint en view

- ▶ *Air photo*
 - ▶ Concern: development plan
 - ▶ Stakeholder: City council

- ▶ *Ground photo*
 - ▶ Concern: building permit
 - ▶ Stakeholder: house owner



▶ IEEE 1471 (summary)

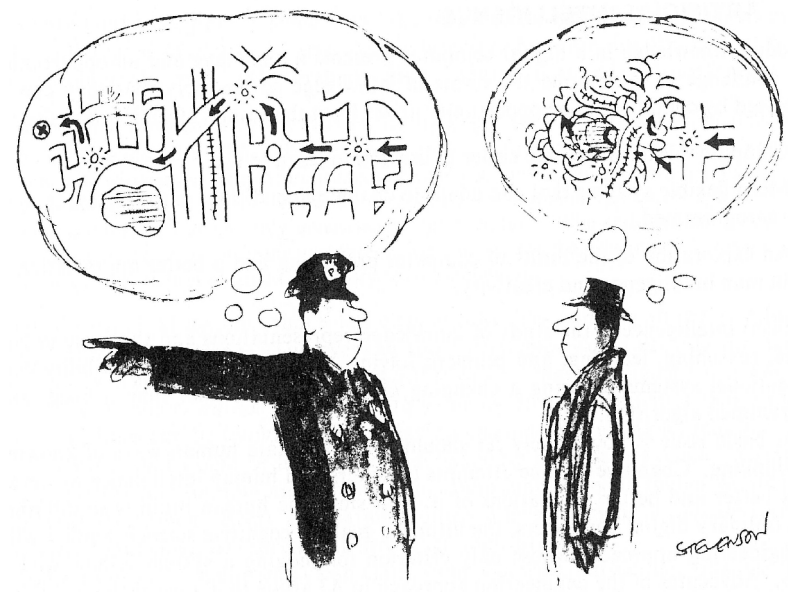


▶ Why one language?

- ▶ *Communication*
- ▶ *No ambiguity*
- ▶ *Coherence*
- ▶ *Consistency*
- ▶ *Visualization*
- ▶ *Analysis*
- ▶ *Communication...*

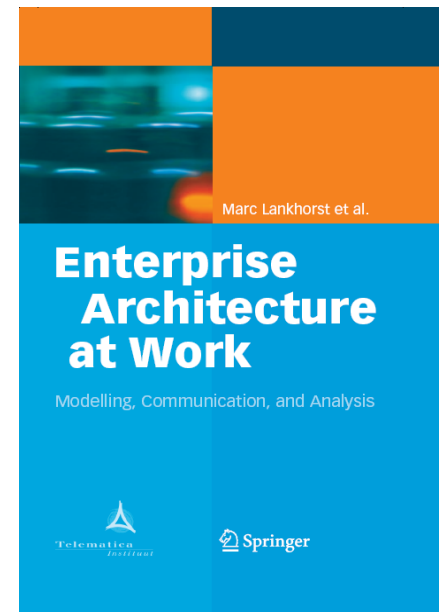


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▶ ArchiMate

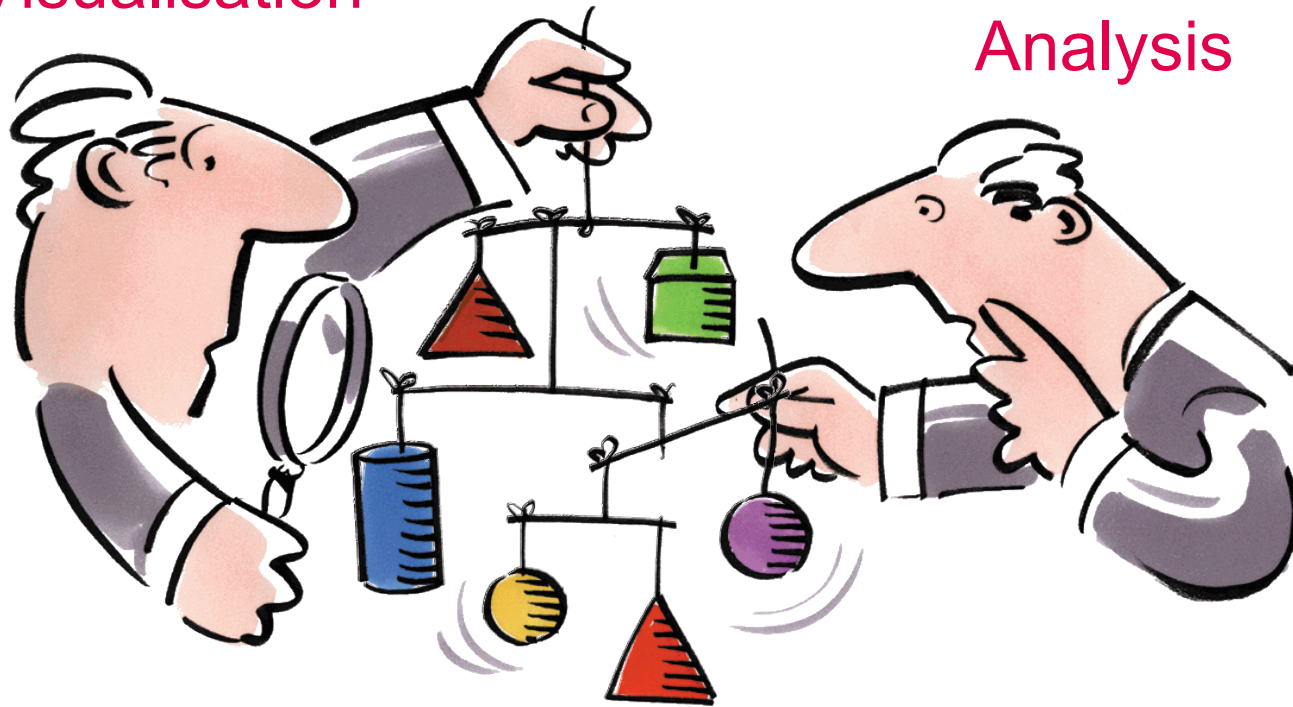
- ▶ *A language for describing architectures*
- ▶ *Covers business, application and technology layer*
 - ▶ *With relations between these layers*
- ▶ *Graphical language with formal semantics, enabling analysis and tool support*
- ▶ *Techniques for visualization and analysis, aimed at various stakeholders*
- ▶ *Open standard maintained by The Open Group*
- ▶ *See www.opengroup.org/archimate or www.archimate.org*



▶ ArchiMate Focus

Visualisation

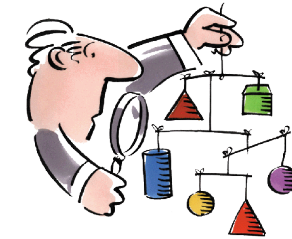
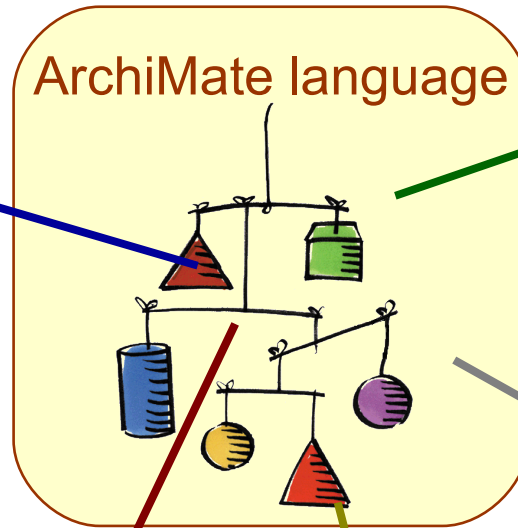
Analysis



Integration

► The ArchiMate Language

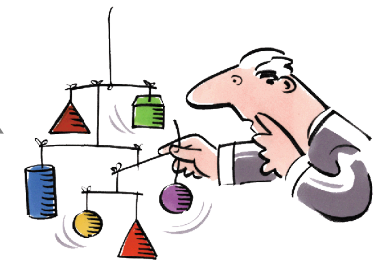
High-level modeling
within a domain



Basis for
visualisations

Modeling relations
between domains

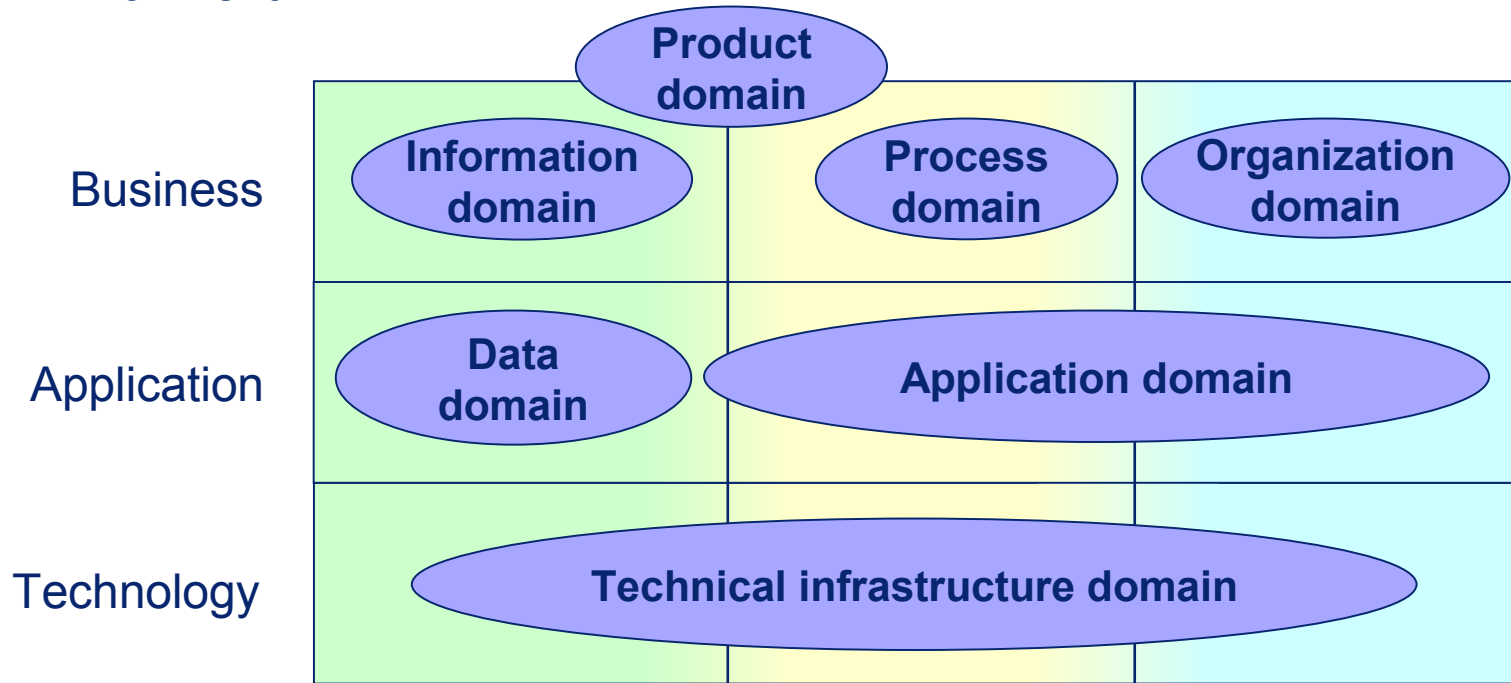
Relate to
standards



Basis for
analyses

► Layers, Aspects, and Domains

Environment

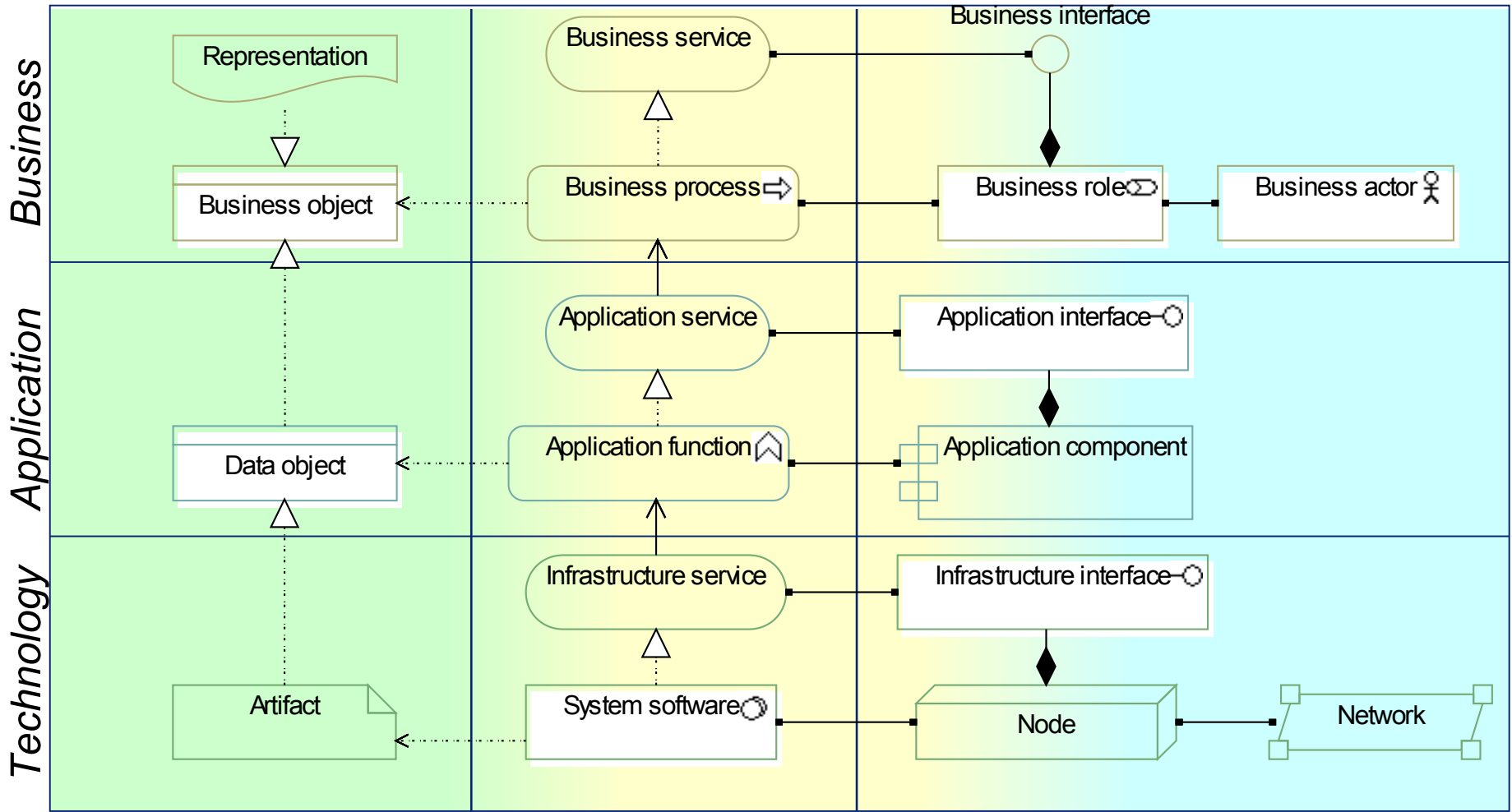


Passive
“object”

Behaviour
“verb”

Active
“subject”

Language summary





Some examples of the ArchiMate language for “educational purposes”

Examples created using BiZZdesign Architect

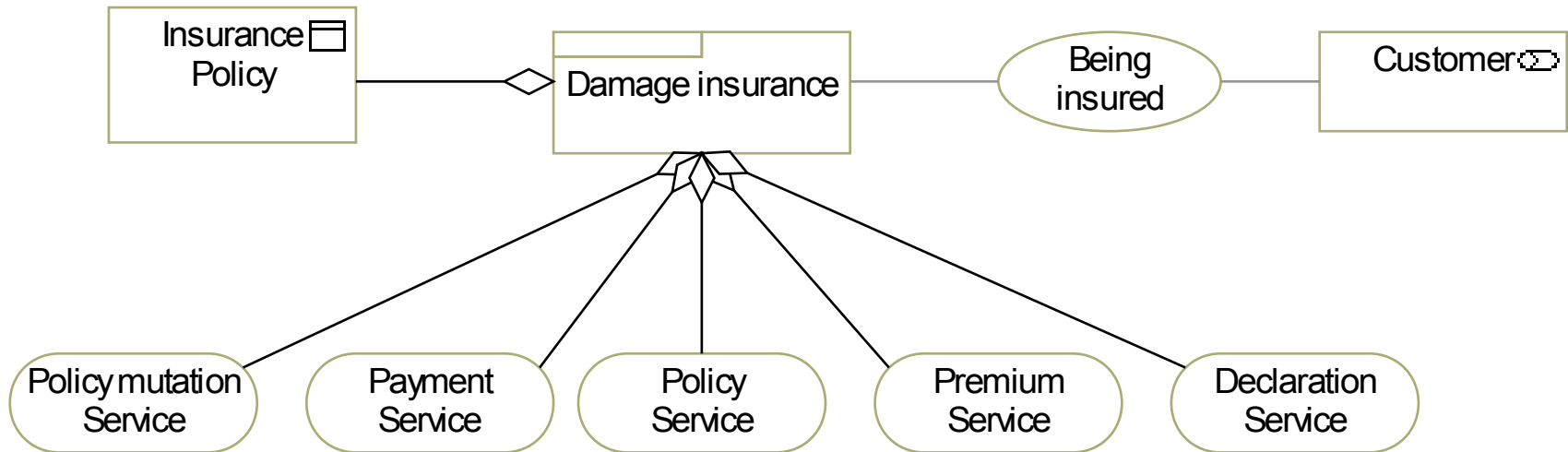
▶ Products and services

Contract

Product

Value

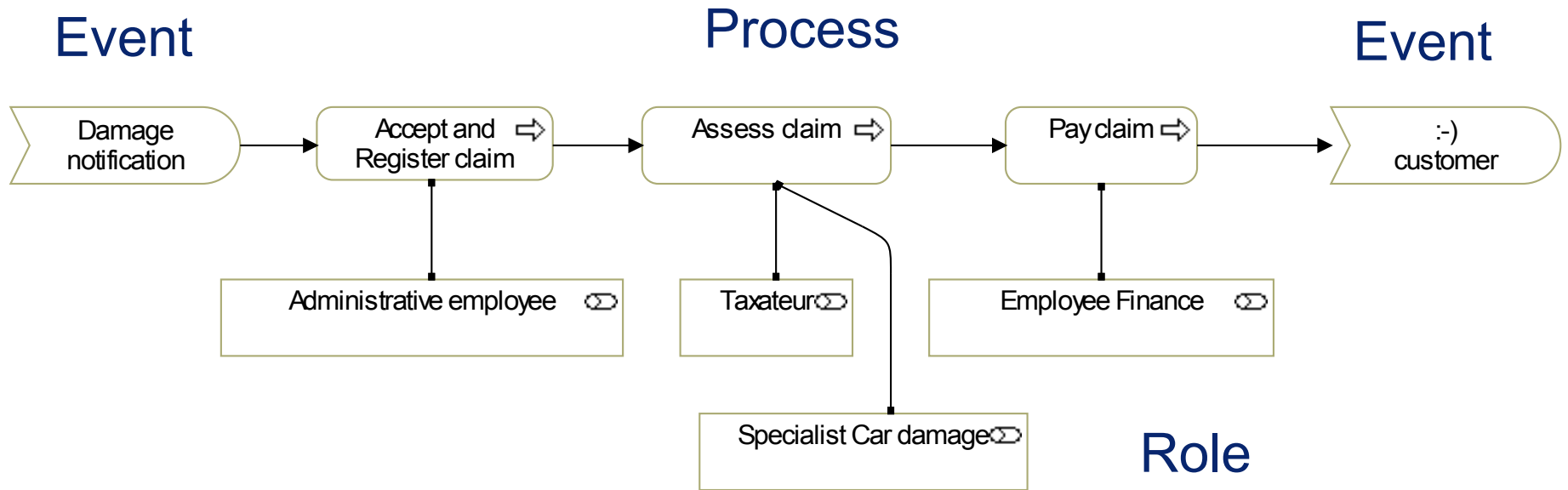
Role



Business services

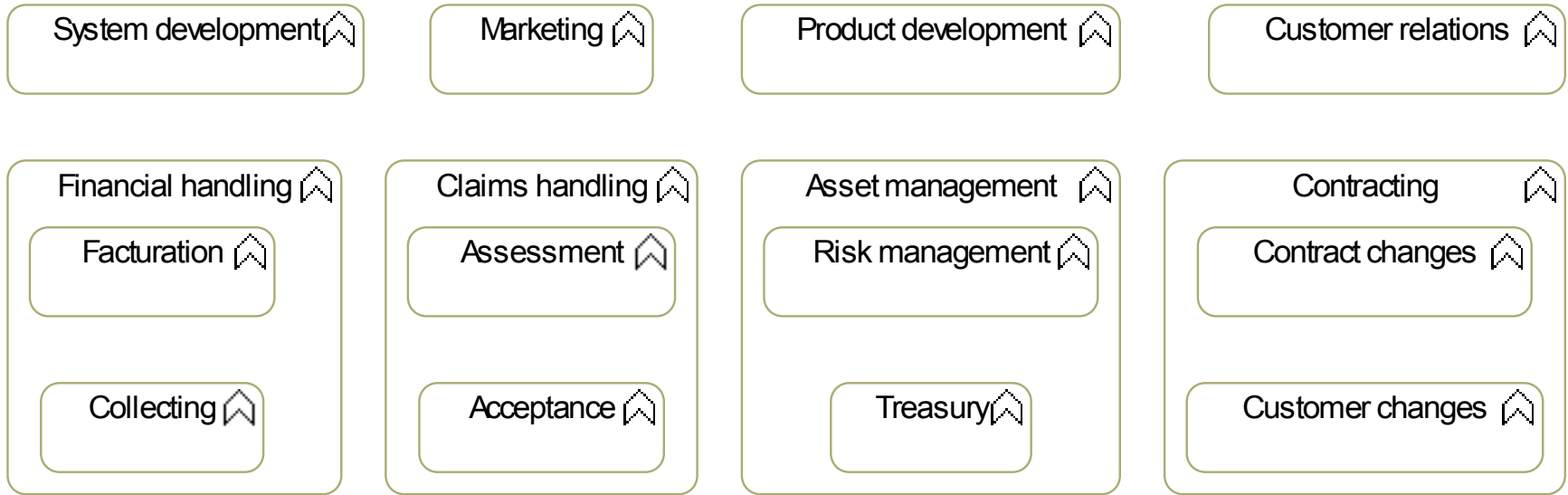
Aggregation
Association

▶ Processes and roles



*Triggering
Assignment*

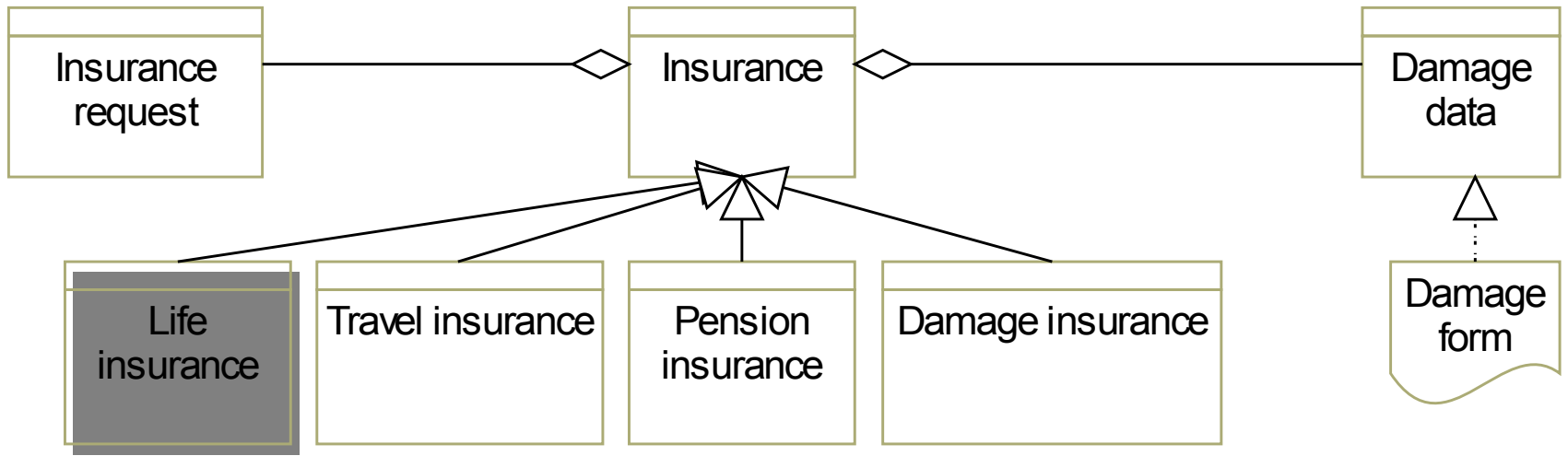
▶ Business functions



Business Function

*Composition
(by nesting)*

▶ Business objects

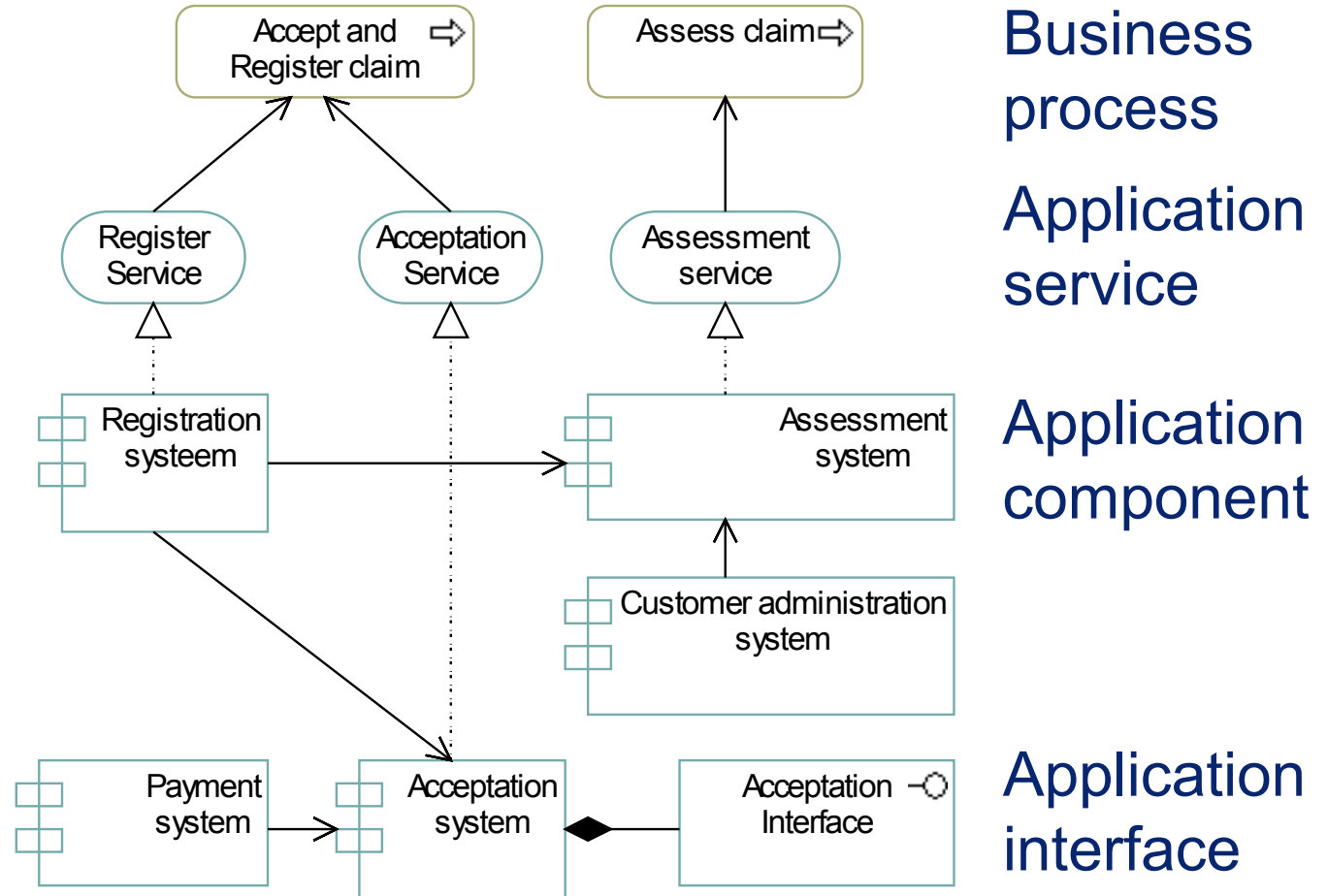


Business object

Representation

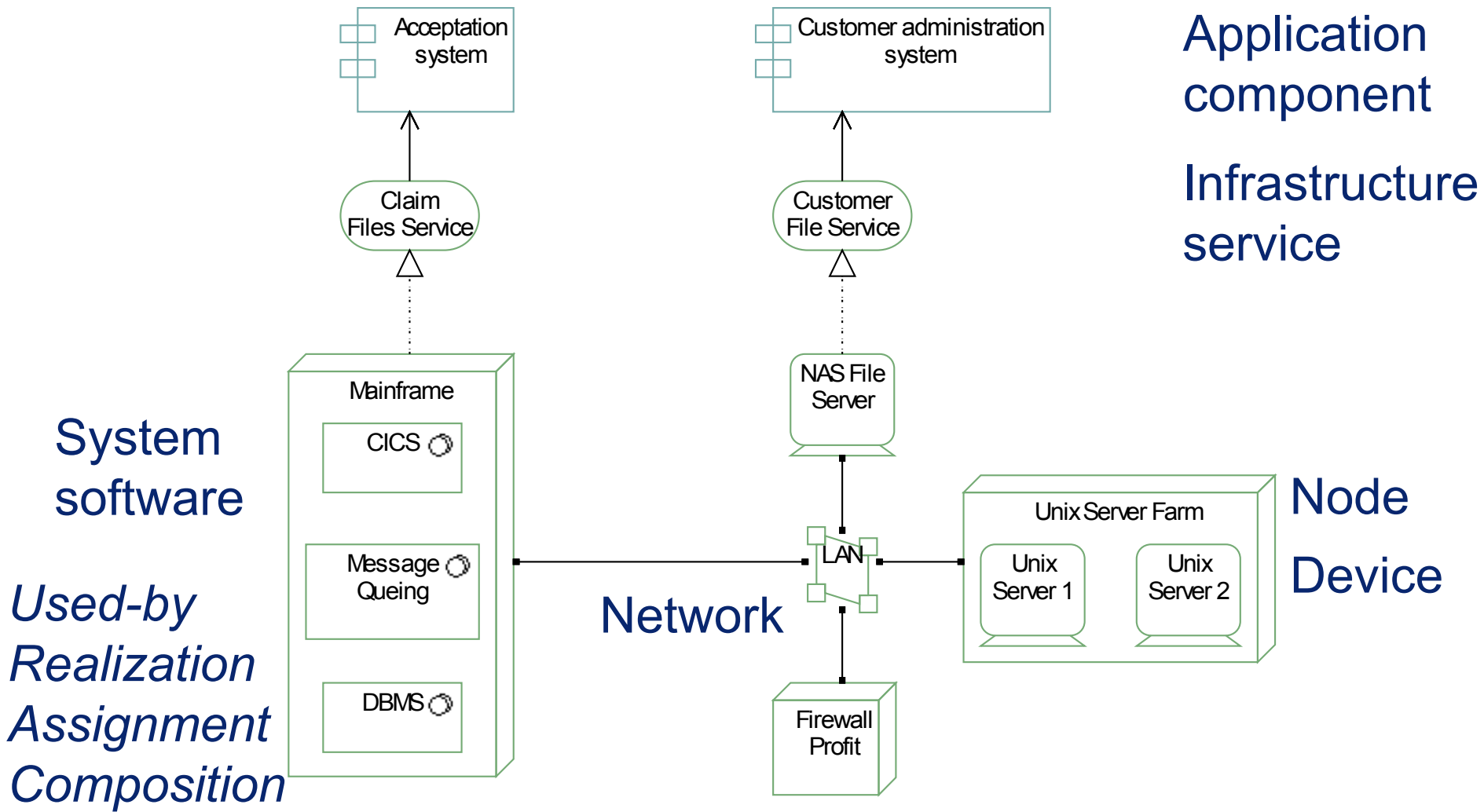
Aggregation
Specialization
Realization

▶ Applications and application services

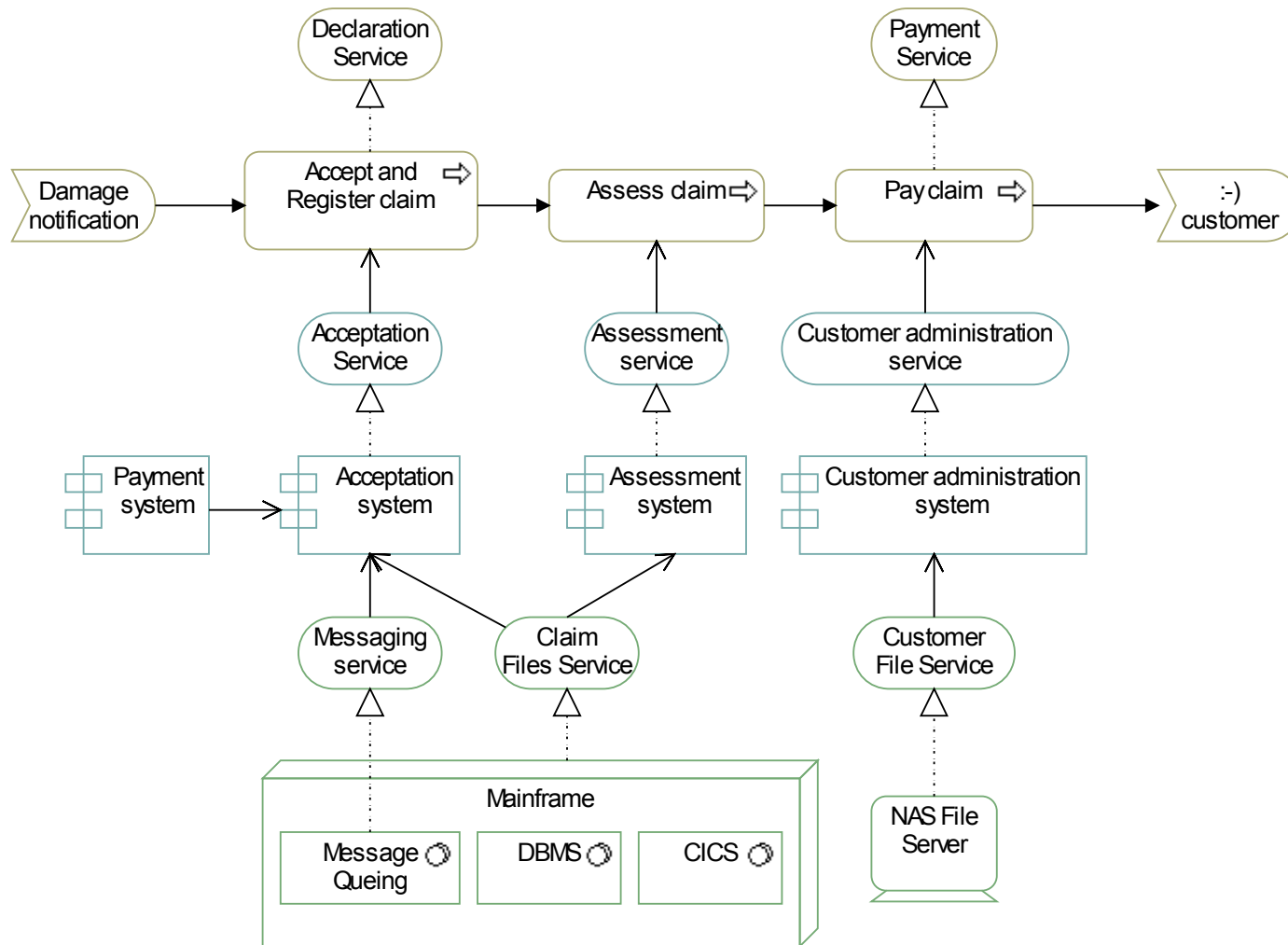


*Used-by
Realization
Composition*

► Infrastructure



Layered view

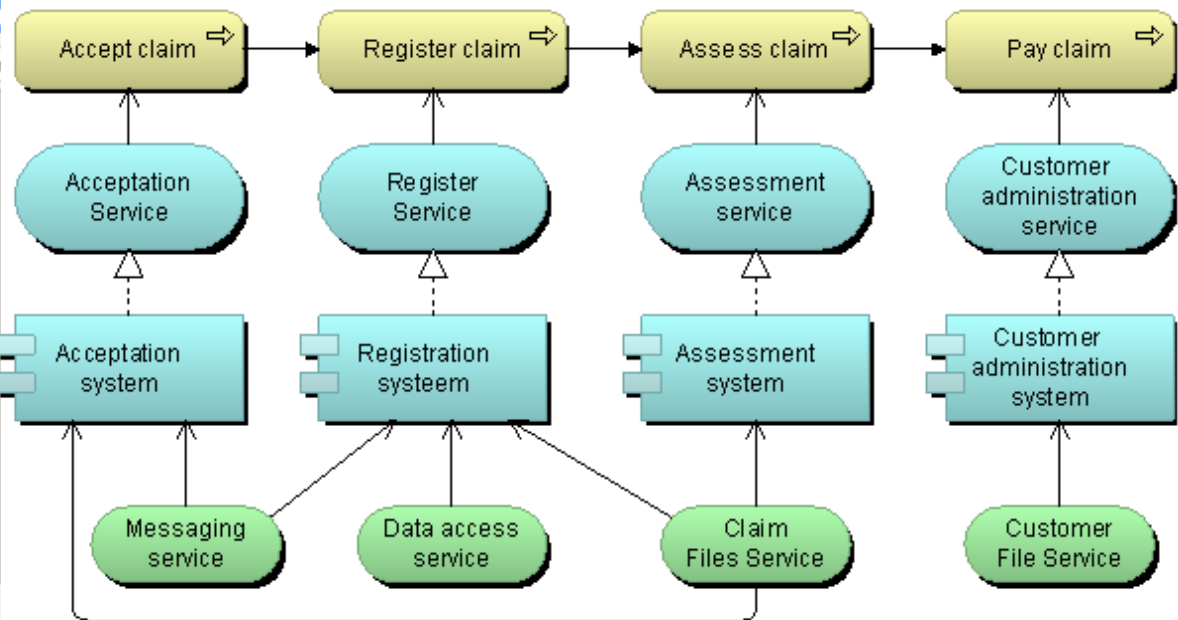


Derived relations

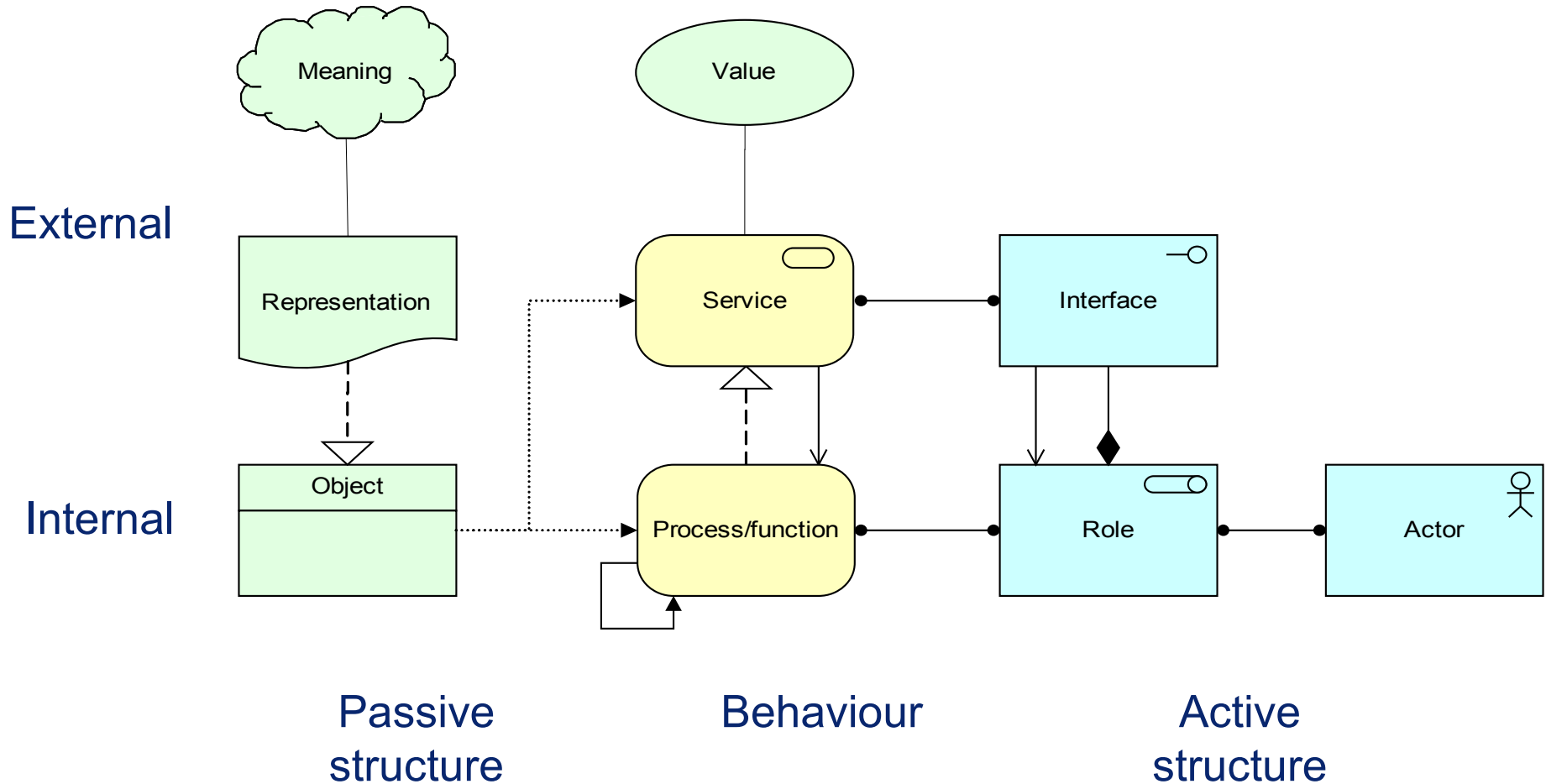
Infrastructure service used by Application component real

	Accept claim	Assess claim	Pay claim	Register claim
Claim Files Service	✓	✓		✓
Customer File Service			✓	
Data access service				✓
Messaging service	✓			✓

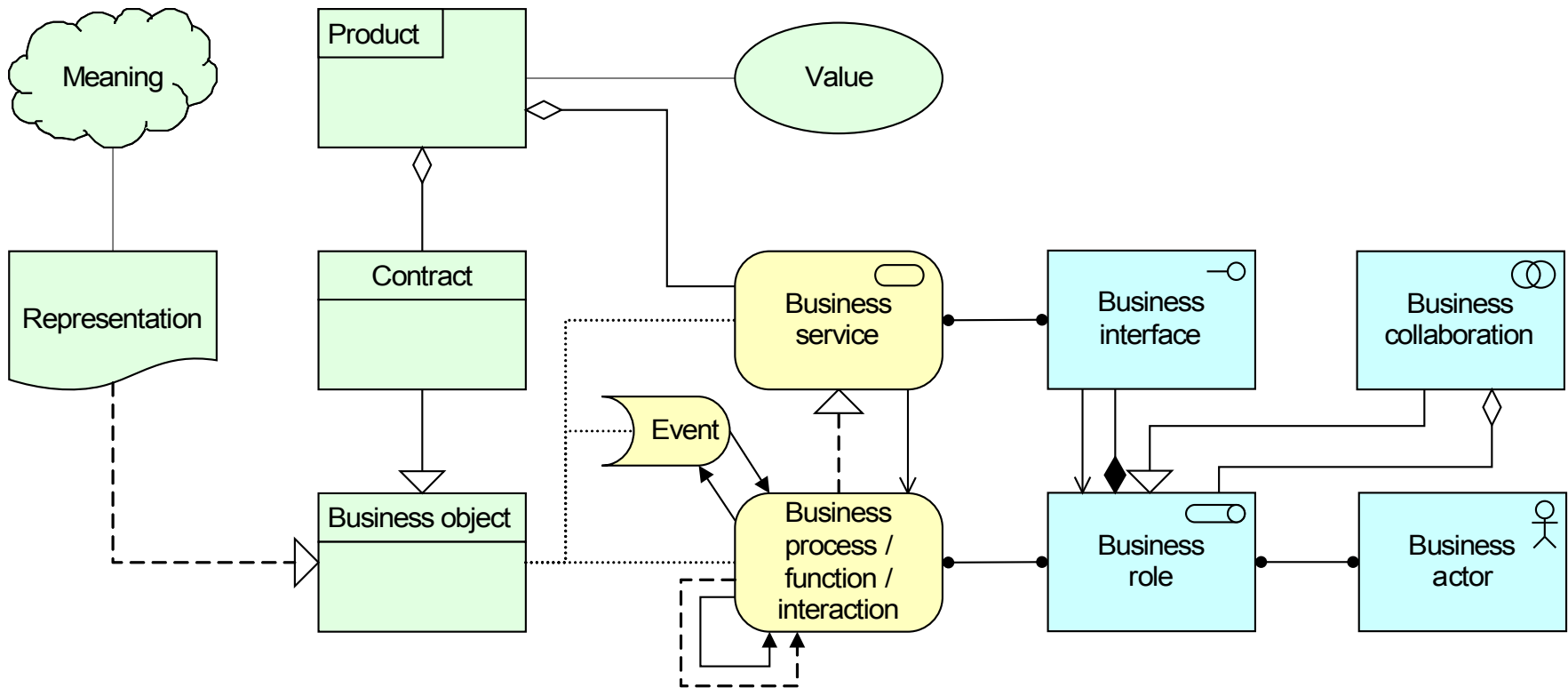
Refresh Check Uncheck
Print... Copy Copy + Show why it



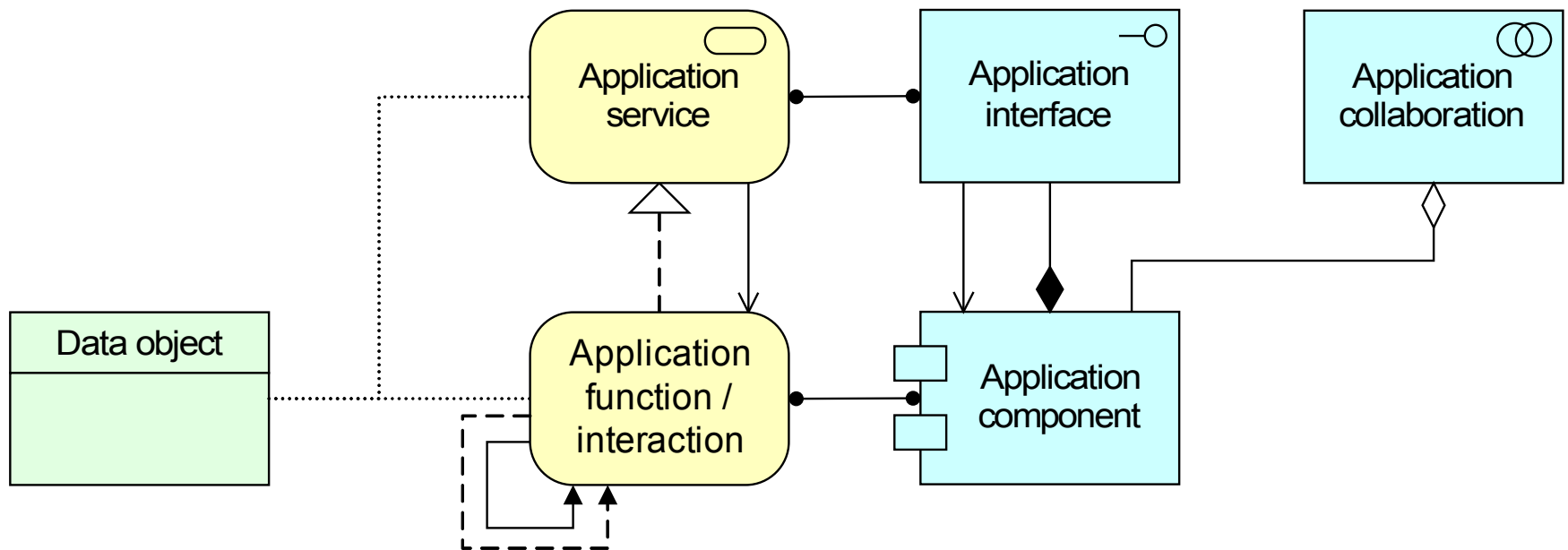
Generic meta model ArchiMate



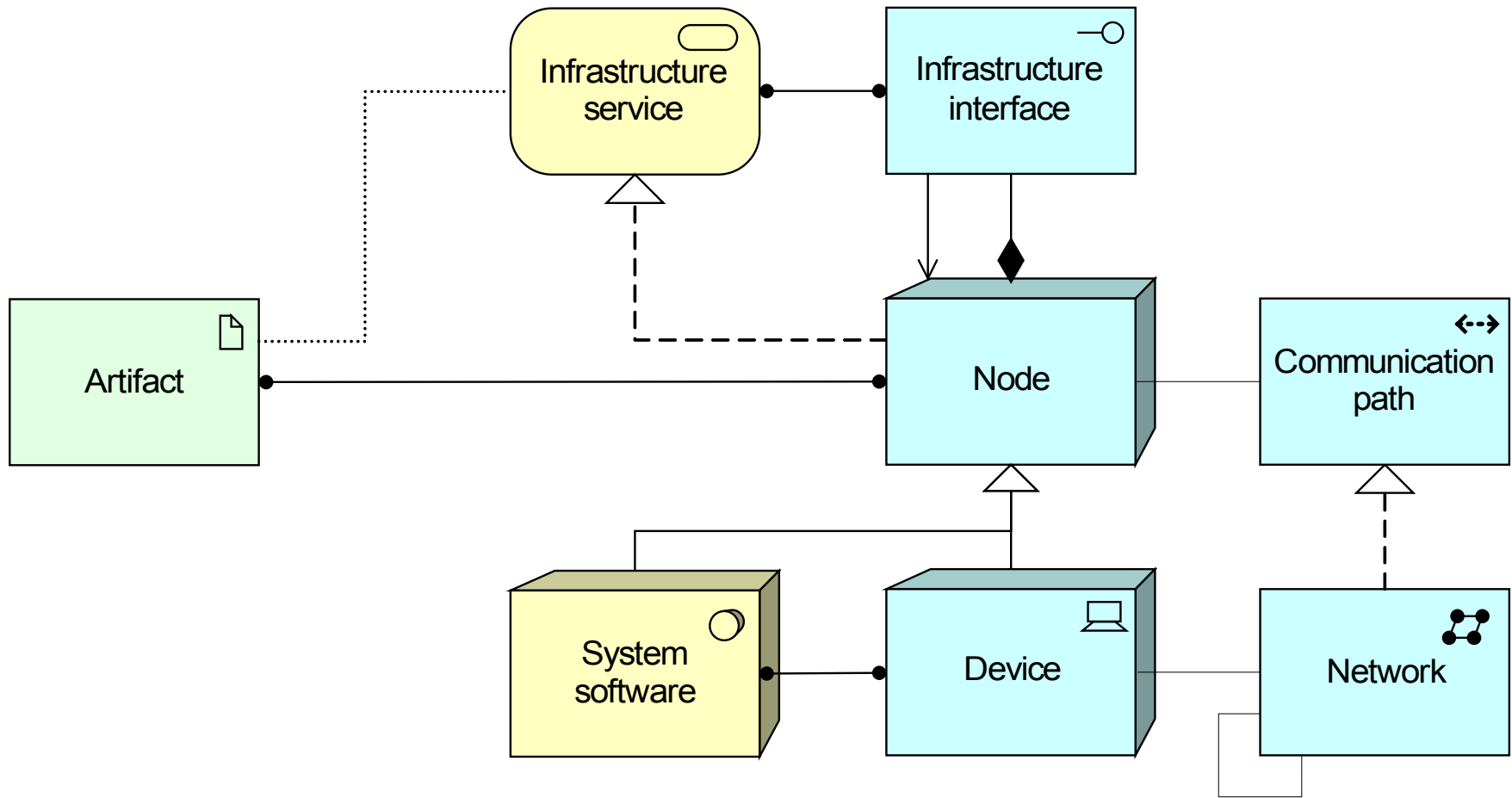
Business layer meta model



▶ Application layer meta model



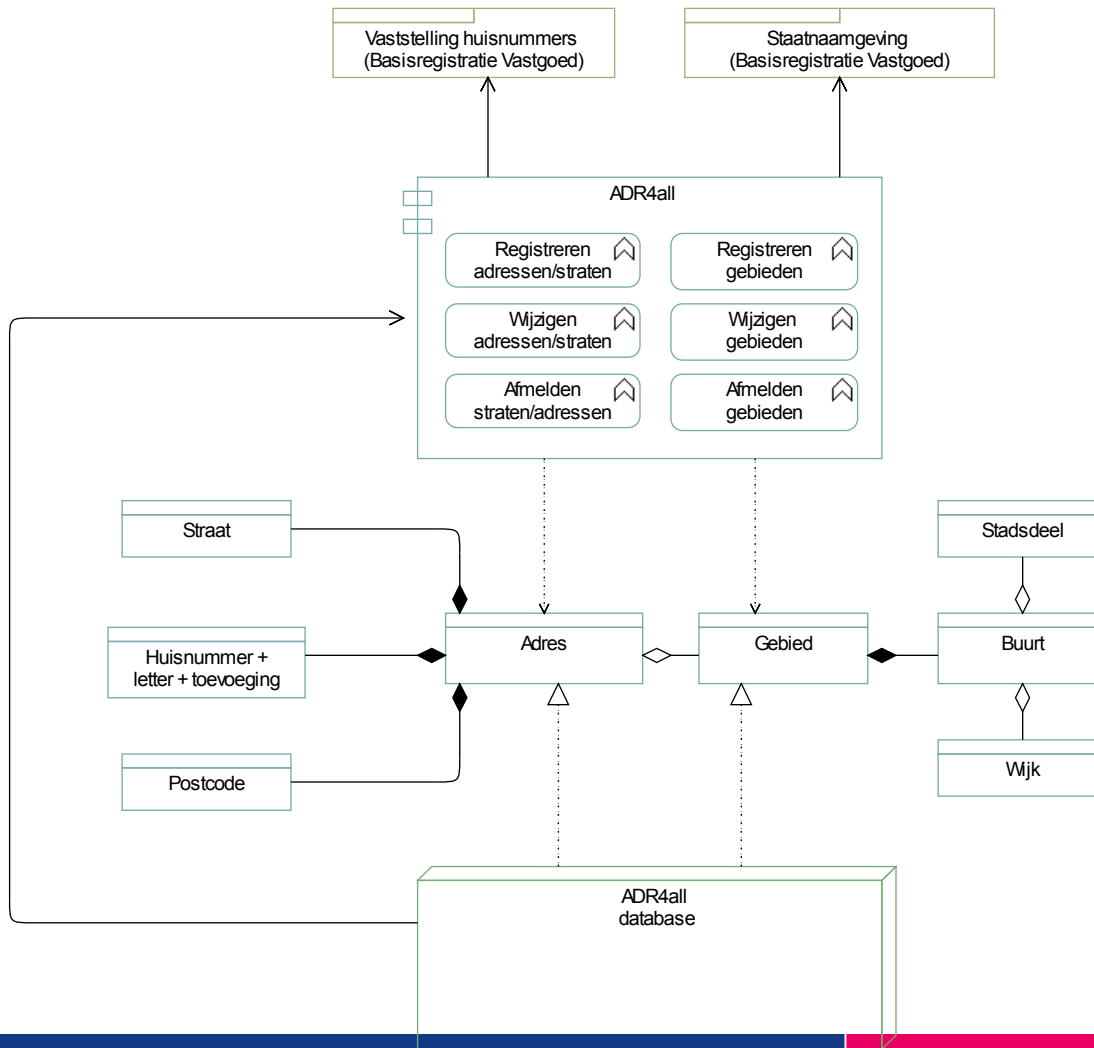
▶ Technology layer meta model





Some examples from daily practice

▶ Example: City of Enschede - 1



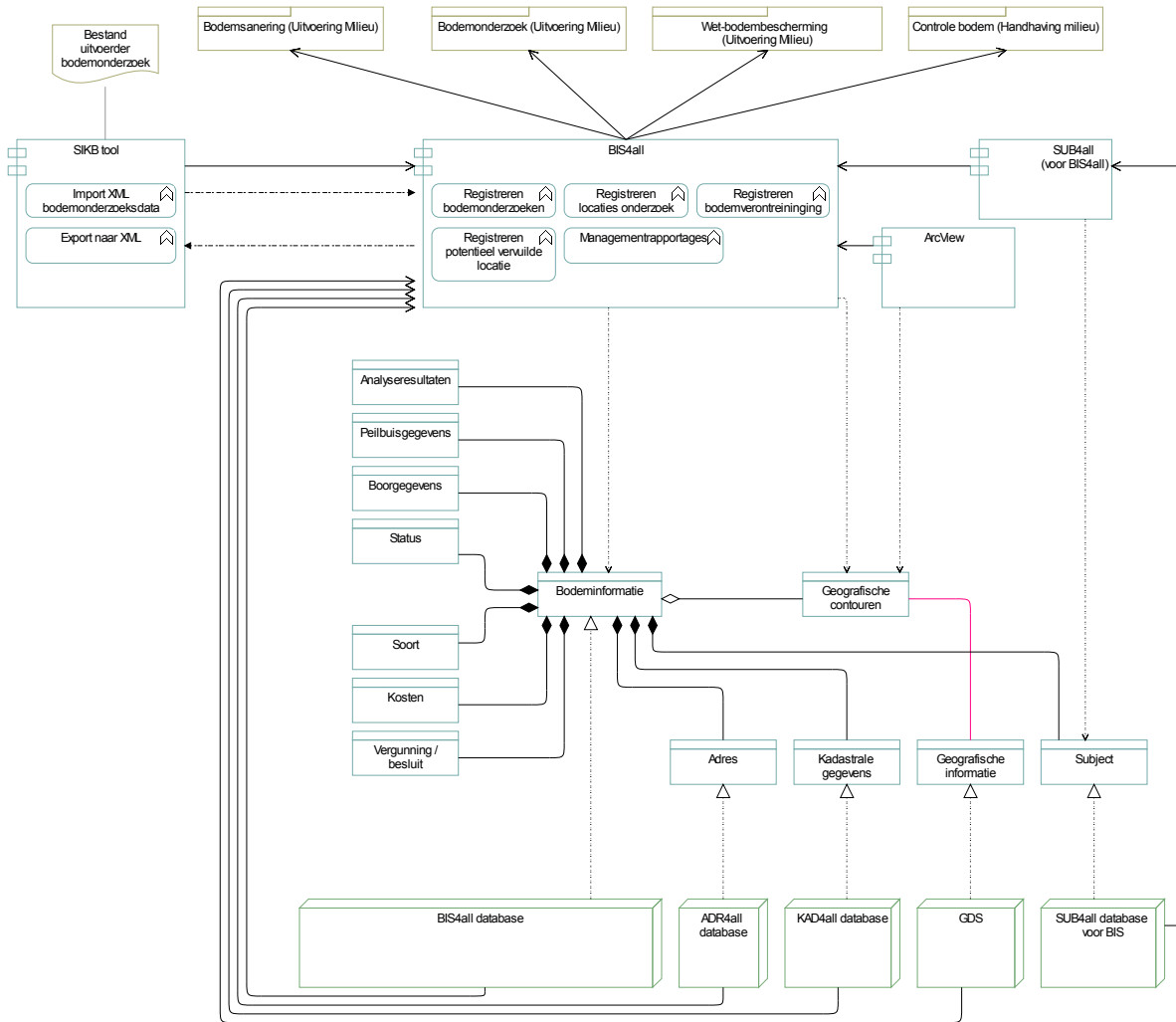
Product

Application
with functions

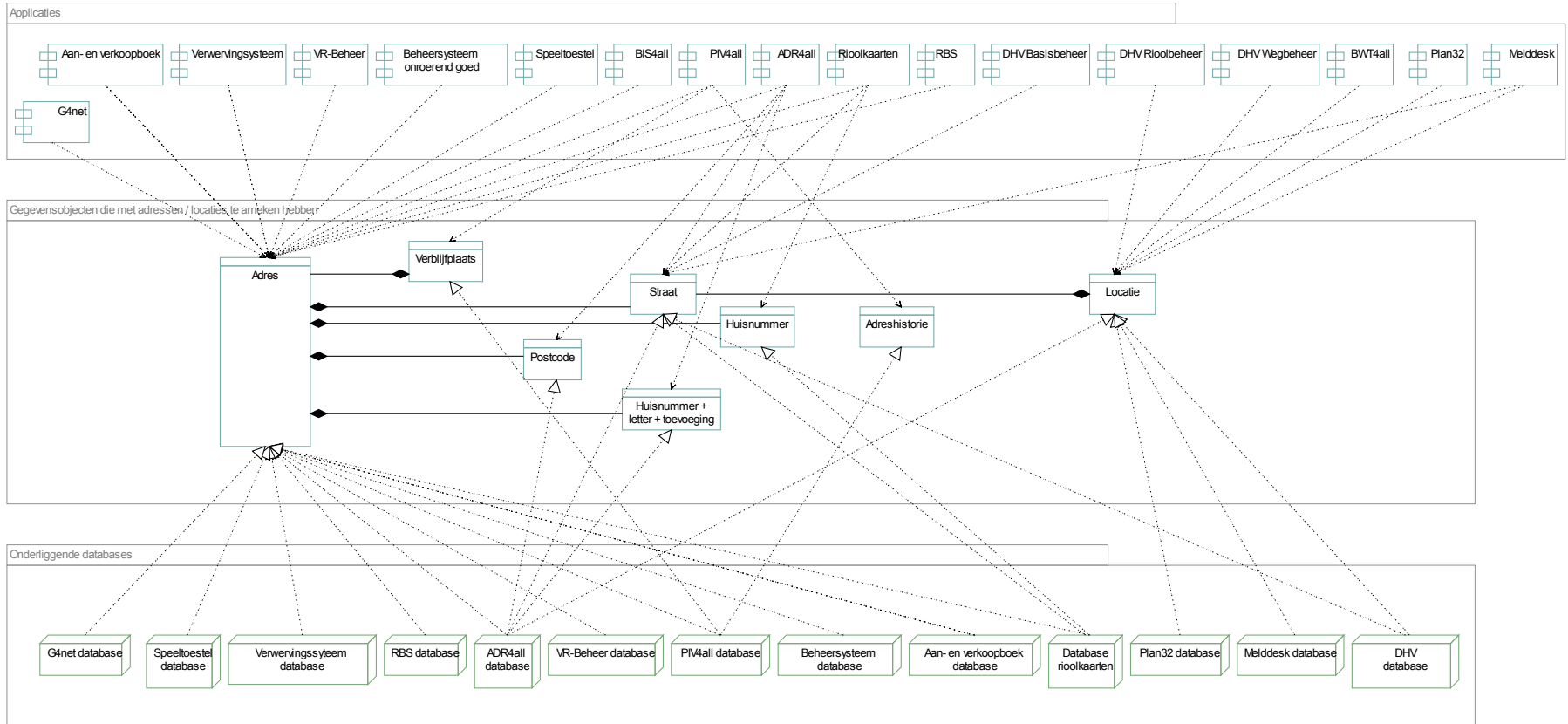
Application
data objects

Database

Example: City of Enschede - 2

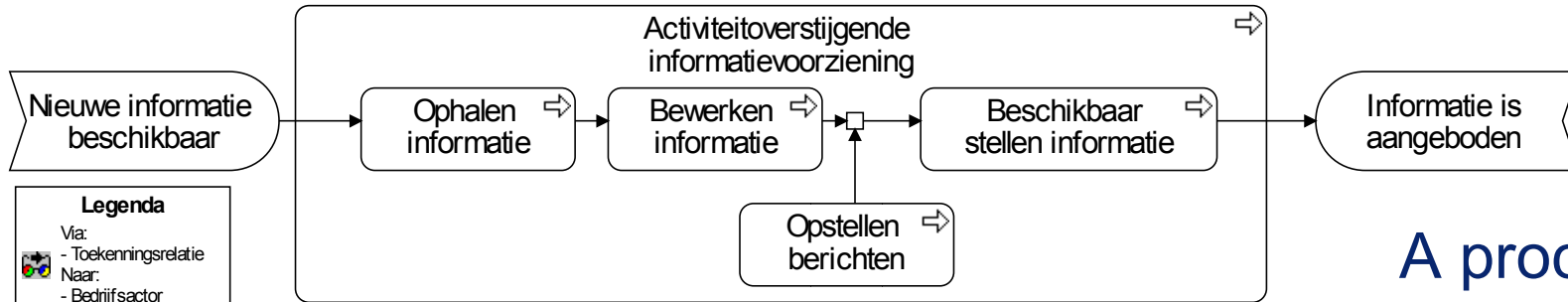


Example: City of Enschede - 3

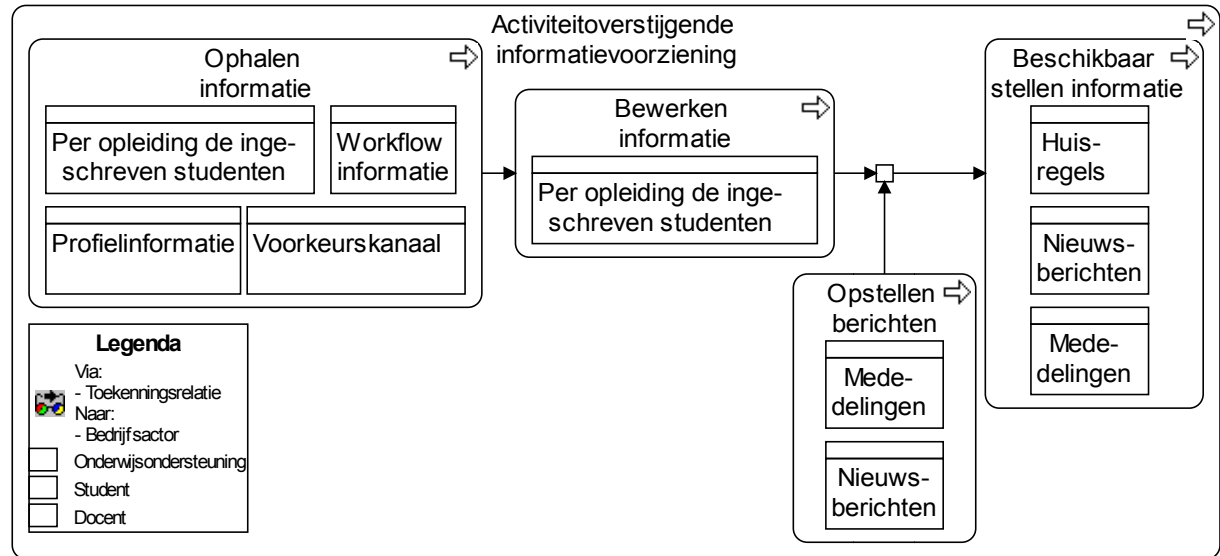


Which data is used by which application, and stored in which database

▶ Example: 3 technical universities

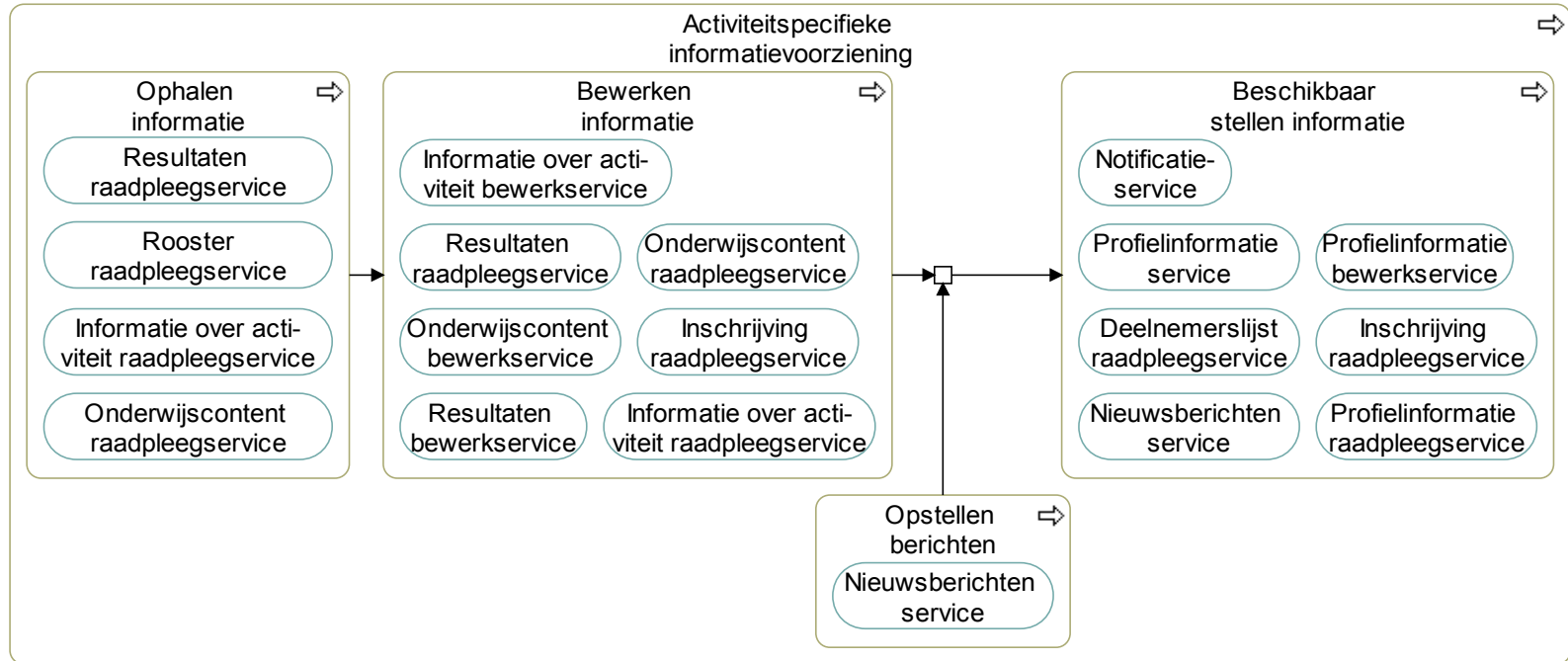


A process



Use of
business objects
(access relation
by nesting)

▶ Example: 3 technical universities



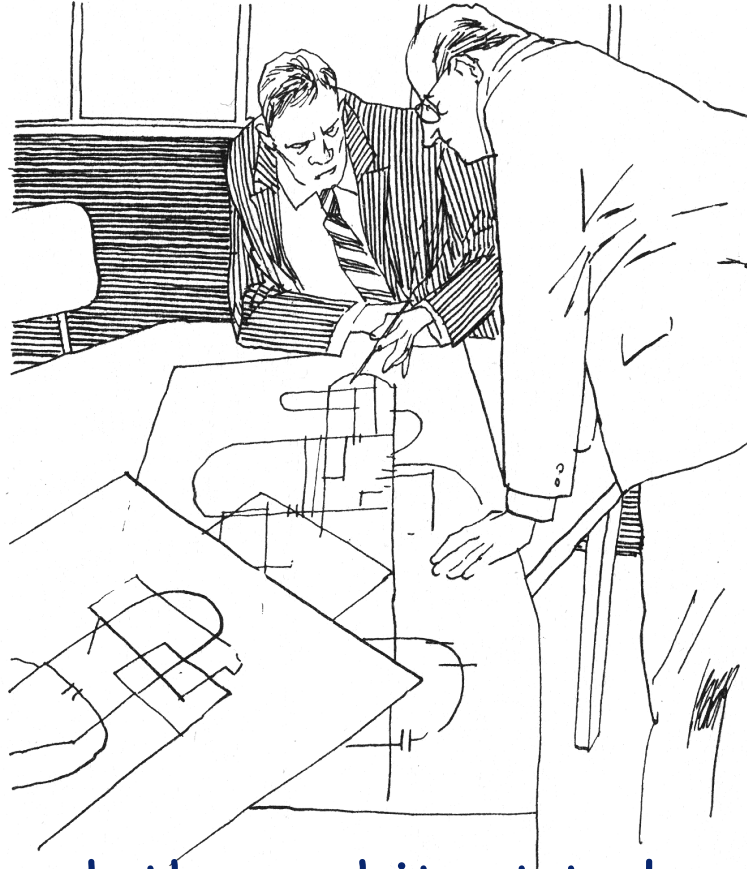
Use of application services by the process
(used by relation by nesting)



Viewpoints and views in ArchiMate

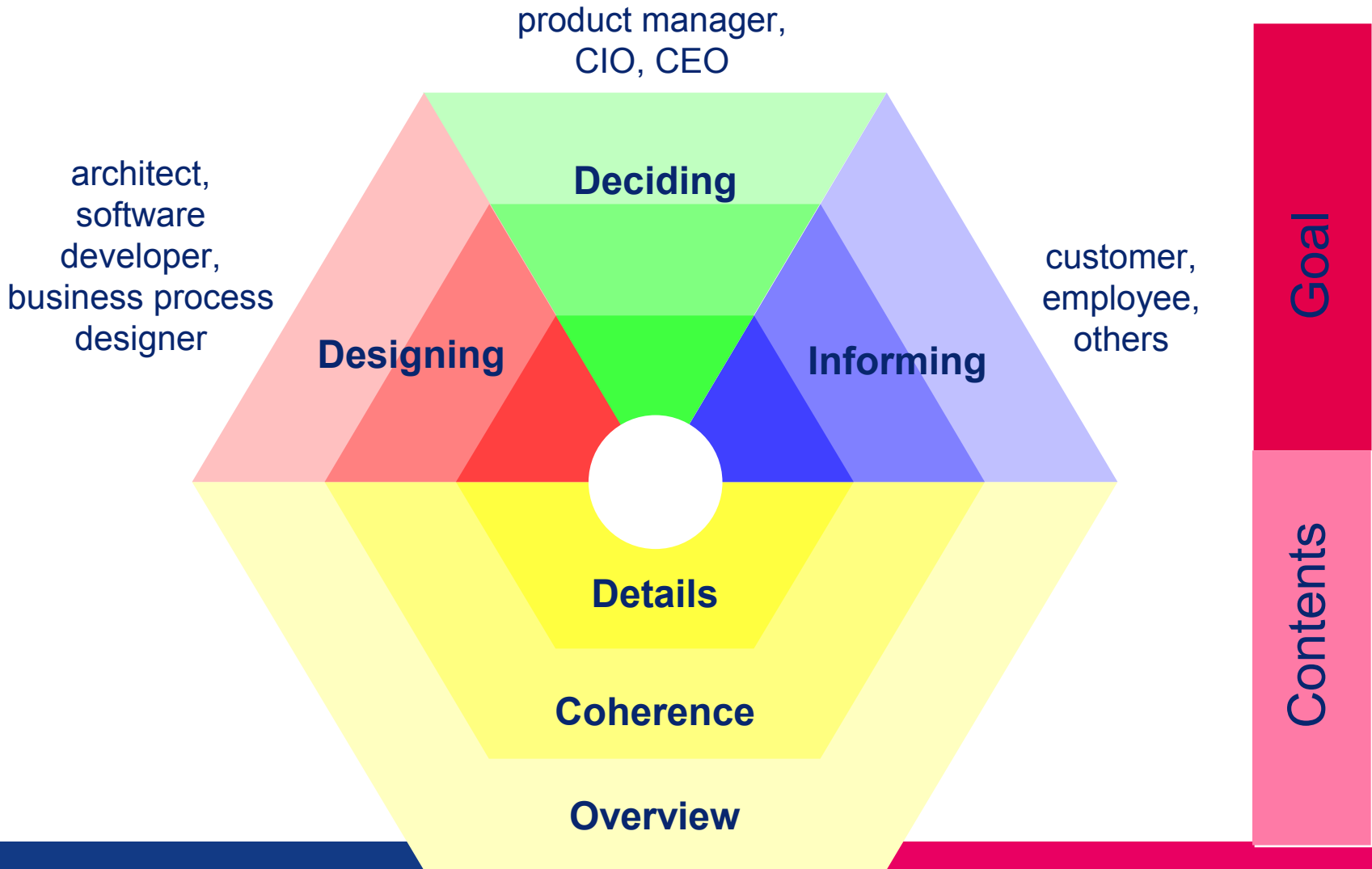
Classifications and examples

▶ Less is more...



"let's ask the architect to leave out this rubbish,
then we will get a nice result!"

► Classification viewpoints ArchiMate



▶ Viewpoint Types

- ▶ *Viewpoints for designing*
 - ▶ typically used by architects in the design process
 - ▶ Examples: Application diagram, Process diagram
- ▶ *Viewpoints for deciding*
 - ▶ intended to support managers in making decisions
 - ▶ Examples: landscape map, cross-reference table, analysis report
- ▶ *Viewpoints for informing*
 - ▶ inform stakeholders about an architecture
 - ▶ Examples: process illustration, animation, cartoon

▶ Level of Detail

▶ *Details*

- ▶ small part of an architecture with high level of detail
- ▶ e.g. for a software engineer designing and implementing a component, or process owner responsible for optimizing a process

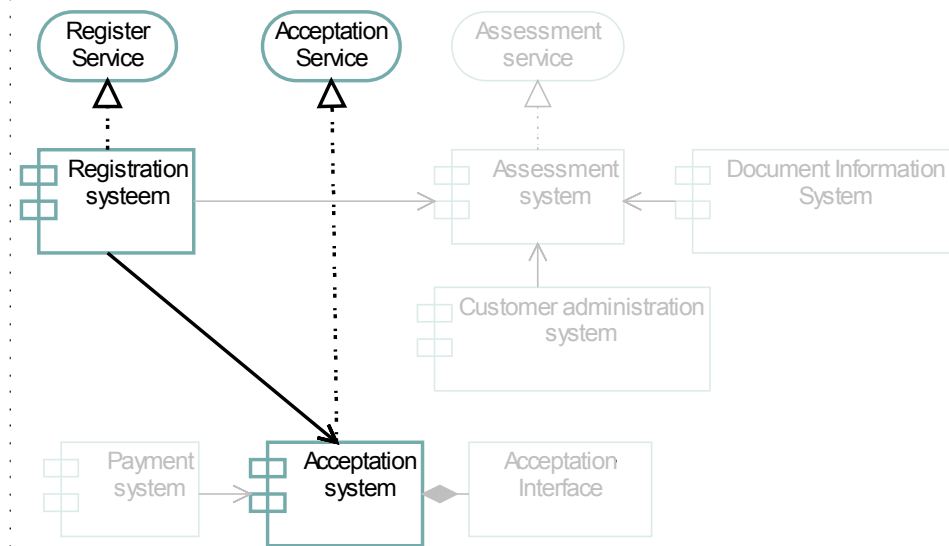
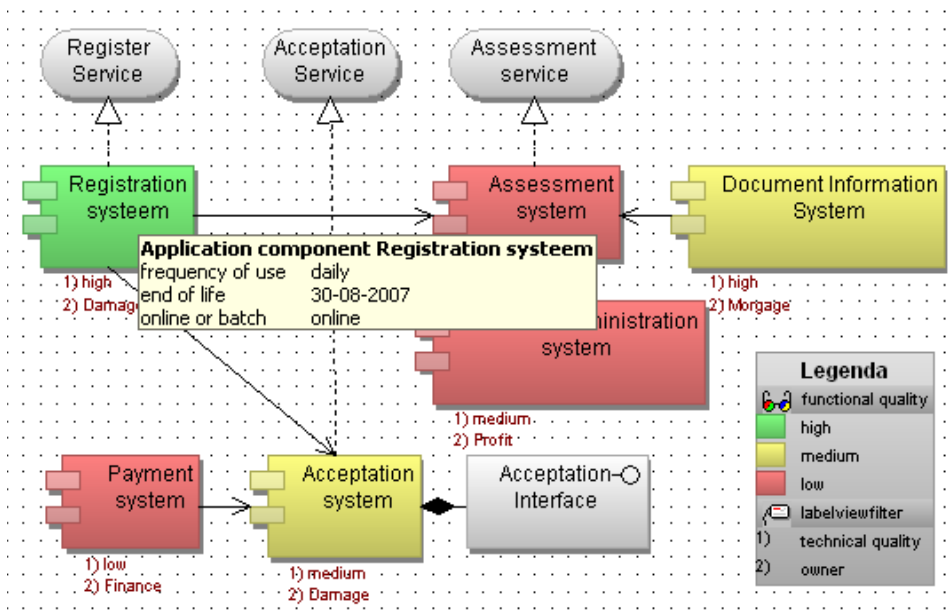
▶ *Coherence*

- ▶ spans multiple aspects or layers and shows their relations
- ▶ e.g. for an operational manager responsible for IT support for a number of business processes

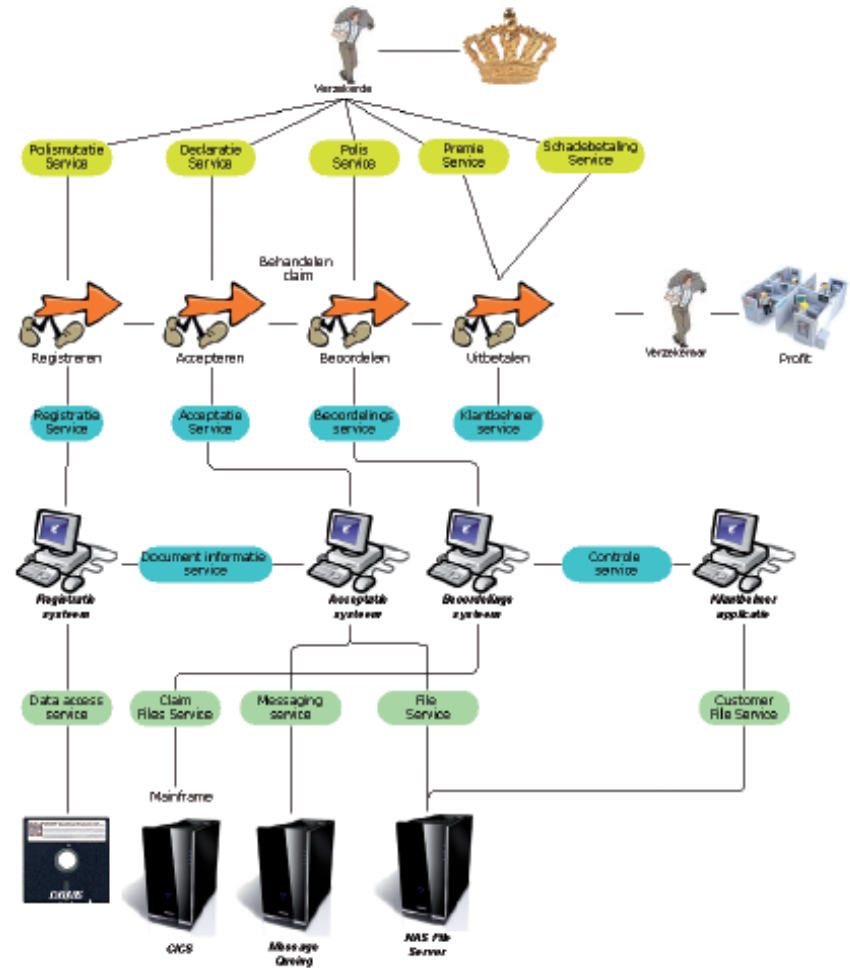
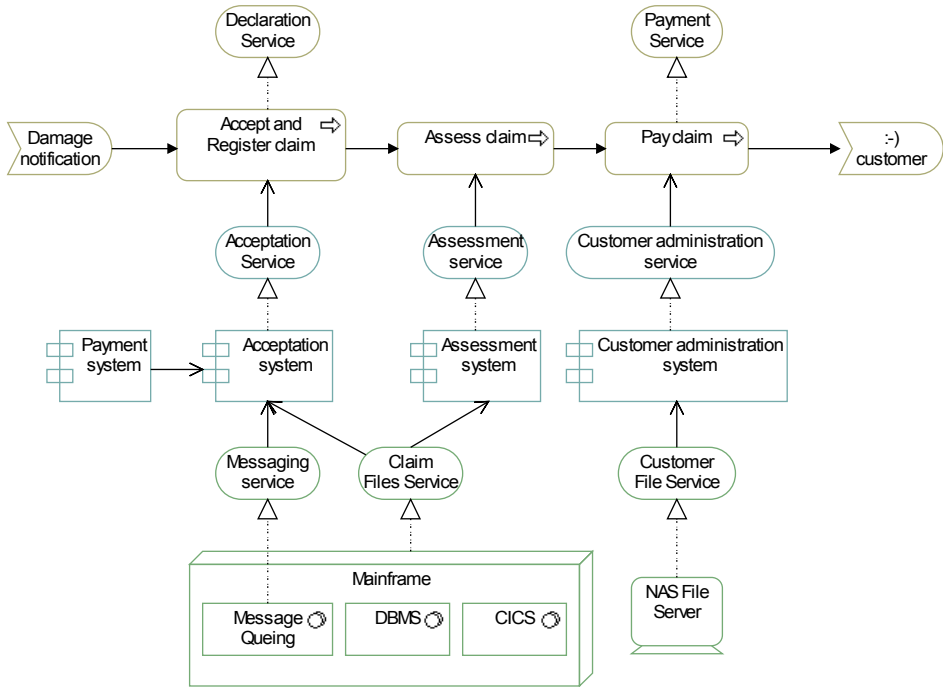
▶ *Overview*

- ▶ abstract, comprehensive view of multiple aspects and layers
- ▶ for enterprise architects and upper-level managers

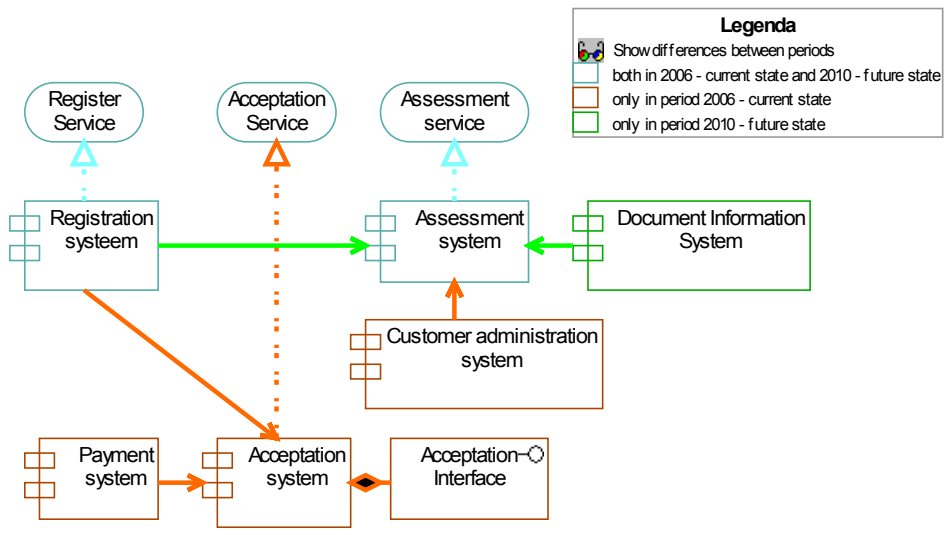
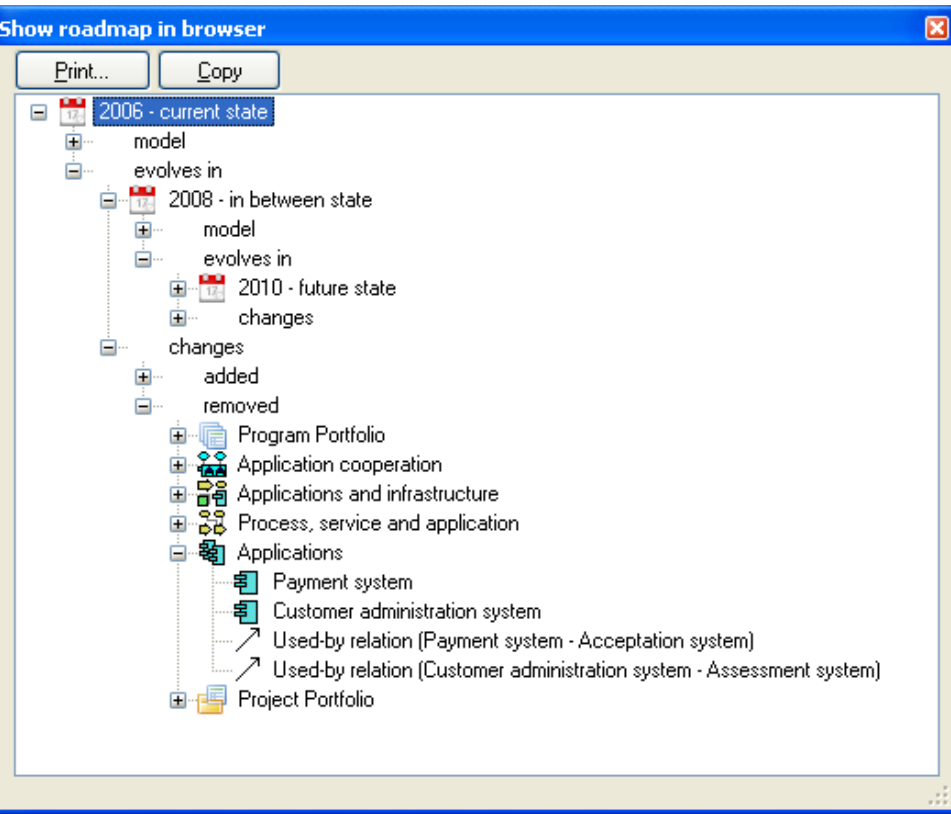
▶ Examples views



Modelling and Views



Roadmapping: differences as-is /to-be



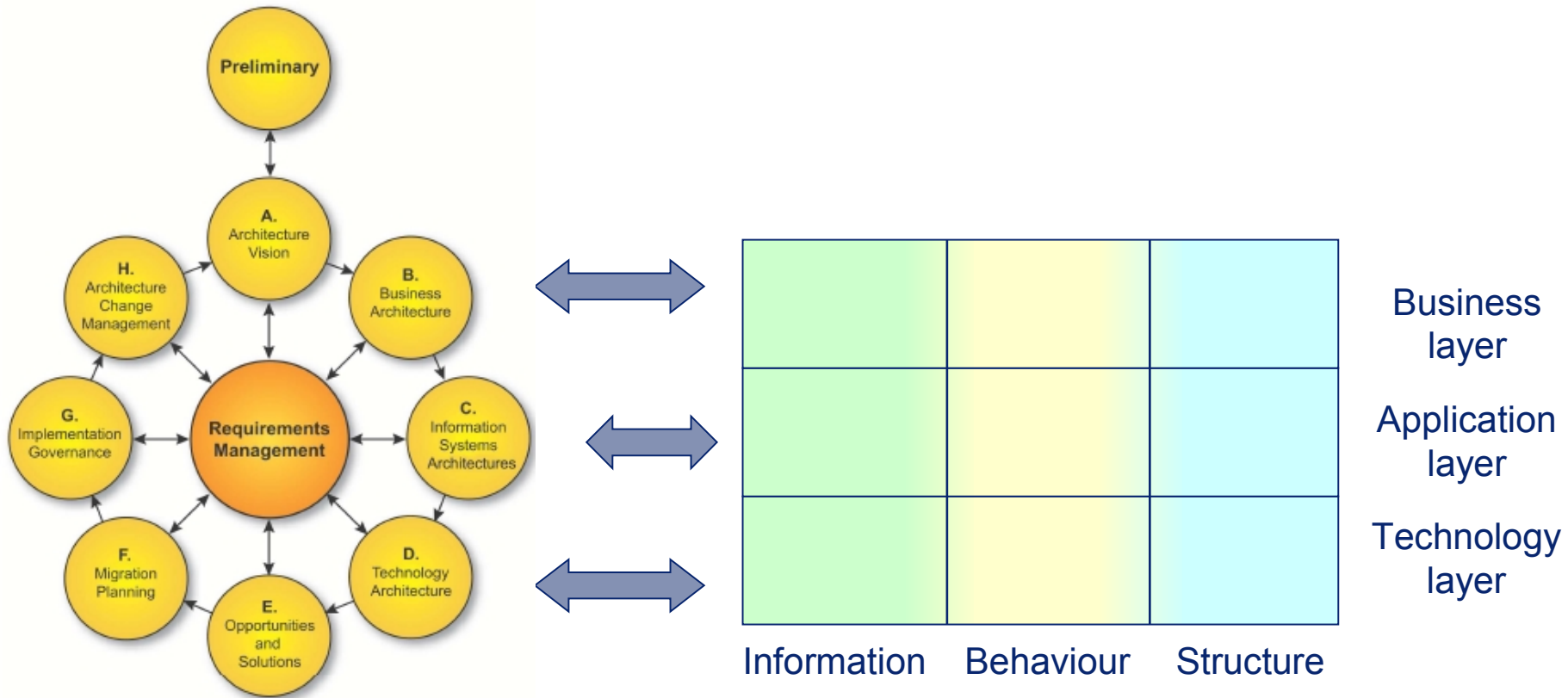


ArchiMate and ...

▶ ArchiMate and other languages

- ▶ *ArchiMate: perfect starting point for MDA and software development*
 - ▶ ArchiMate incorporates the service paradigm
 - ▶ ArchiMate has implementation relationships to process modeling languages (BPNM, BPEL)
 - ▶ ArchiMate has implementation relationships to software engineering design languages (UML)
- ▶ *ArchiMate connects architectural domains*
 - ▶ It has a broader scope, but less detail than UML and BPMN
 - ▶ It does not replace specialized languages for different architectural domains, such as UML, BPMN and others

▶ ADM and the ArchiMate framework



▶ Support for ArchiMate

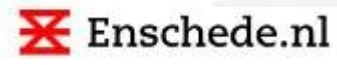
- ▶ *ArchiMate is commercially supported*
 - ▶ By (certified) toolvendors
 - ▶ BiZZdesign: Architect
 - ▶ Casewise: Corporate Modeler
 - ▶ IDS Scheer: Aris ArchiMate Modeler
 - ▶ Telelogic: System Architect
 - ▶ Trous: Metis
 - ▶ By a large number of service providers like Atos Origin, BiZZdesign, Capgemini, Getronics, Logica, Ordina,...
- ▶ *And used by many organisations*
 - ▶ Finance, governance, transport, energy, water, education, health care, health insurance, industry, public sector, ...



DURA VERMEER



provincie groningen



Amsterdam.nl



Rijkswaterstaat



Education



▶ Service providers



▶ ArchiMate and The Open Group

- ▶ *ArchiMate is maintained by The Open Group*
 - ▶ Including certification for tool support, training and individuals
- ▶ *The ArchiMate Forum*
 - ▶ platform and community for everyone involved with the use and evolution of ArchiMate
 - ▶ Henry Franken (chair, BiZZdesign)
 - ▶ Erik Proper (vice-chair, Capgemini)
 - ▶ Roland Ettema (Logica)
 - ▶ Garry Doherty (director Open Group)

▶ Summary ArchiMate

- ▶ *The language for describing enterprise architectures*
- ▶ *Covers business, application and technology layer*
 - ▶ *With relations between these layers*
- ▶ *Graphical language with formal semantics, enabling analysis and tool support*
- ▶ *Techniques for visualization and analysis, aimed at various stakeholders*
- ▶ *Open standard maintained by The Open Group*