

Douglas W. Johnson, Ph.D Standards Strategy Chief Technology Office





Agenda

- UNIX03 Success
- Standardization Challenges
- State of Standardization
- Missed Opportuntities
- Future Opportunities
- What's at risk?
- New approaches
- Conclusions



Single UNIX Specification, UNIX03

- Merged specifications finally consolidate a decade long standards competition.
- Provides level playing field for vendor competition and customer benefit.
- Wide availability in marketplace reduces opportunities for differentiation, conformance becomes "assumed".
- Lost headway as industry moved up the computing stack.



Standardization Challenges

- Interoperability assumes more importance as all devices get connected.
- Creative tension between innovation, competition and standardization is complex.
- Internet and telecom convergence potentially disruptive.
- Delayed market creation and development is typical outcome.



Why bother with standardization?

- Suppliers business ROI
- Customers vendor leverage, business advantage
- Standardization bodies continued existence (their business)



State of Standardization

- Victim of its own success?
- Numerous successful *de jure* and *de facto* standards, some with certifications, most not.
- Standardization bodies include formal and informal; consortia and trade organizations have recently proliferated.
- Competing standardization activities and standards bodies.



Standards Successes

- POSIX and merged specification
- Internet, transaction protocols
 - TCP/IP
 - smtp, nntp, http, etc.
 - Spawned original open source movement
- Network transports
- WWW
- Multimedia formats
- Java



Missed Opportunities

- OSI and Ada
- Security
- UNIX failed to standardize system administration, layers above platform, ABIs, clusters.
- Linux as an open source POSIX compliant system.
- Intellectual Property entanglements threatening continued progress.



Future Opportunities

- Instant Messaging infrastructures
- Web services
- Pervasive computing
- Ultrawideband wireless
- Adaptive computing/automatic resource provisioning



Risks?

- Timing of standardization activity crucial to both preserve innovation and competition without preempting or stagnating technology.
- Essential requirement for standardization is that it serves a business purpose.



New Approaches

- Multitude of standardization venues needed
 - Formal SSOs, consortia, trade organizations
- Java Community Process structure of specification-reference implementation-compatibility test suite.
- Combine strengths of open source with customer benefits of standardization, e.g. open standards.



New Approaches – Action Items

- Evaluate all elements of the standardization process (e.g. role of consortia, open source, JCP model, etc.).
- Address intellectual property issues royalty free preferred, but RAND with upfront licensing terms acceptable.



Conclusion

- Evaluate standardization processes; include new drivers such as open source, intellectual property impacts, and market dynamics to "impedance matching" markets, technology and business needs.
- Continued standardization successes requires flexible and evolving processes which recognize motivations of participants.



Douglas W. Johnson douglas.johnson@sun.com

