

USING SOA TO DRIVE STRATEGY

Richard Firth



“Rome wasn’t built in a day!”



Gartner has compiled a list of 10 business priorities for the Chief Executive and Information Officers.

CEO's:

- ✓ Customers;
- ✓ Improving productivity;
- ✓ Cutting costs;
- ✓ Market share;
- ✓ Responsive organisation;
- ✓ Technology;
- ✓ Strategy;
- ✓ Core competencies;
- ✓ Innovation; and
- ✓ Employees.

CIO's:

- ✓ Security breaches/business disruption;
- ✓ Operating costs/budgets;
- ✓ Data protection and privacy;
- ✓ Need for revenue growth;
- ✓ Use of information in products;
- ✓ Economic recovery;
- ✓ Faster innovation;
- ✓ Single view of the customer;
- ✓ Transparency in reporting; and
- ✓ Risk management.

Gartner Summary

- ✓ CEOs do not see IT as a top priority.
- ✓ CEOs and CIOs disagree about the primary business concerns.

IT trends for 2007

- ✓ Top 10 IT outsourcers decline from 43.5% to 40%.
- ✓ End 2007 75% of enterprises will be infected with MALWARE:
 - ✓ undetectable,
 - ✓ financially motivated
 - ✓ targeted.
- ✓ Monolithic software releases will come to an end.
- ✓ TCO of new PCs will fall by 50% by 2010.
- ✓ 60% of worlds Cellular phones will be “trackable” by emerging “follow-me Internet”.
- ✓ Enterprise will waste U\$ 100-billion on incorrect networking technologies and services.
- ✓ 50% of of all data centres worldwide will lack the correct cooling and power capacity.

Gartner

The “NOW ERA”



“Strategic Management Concepts and Cases”.

- ✓ Crafting strategy is partly an exercise in entrepreneurship, seeking to do new things or old things in new ways.
- ✓ How quickly companies manage adaptation to market changes, how boldly they chase business opportunities, how much they emphasise out-innovating the competition and how often they champion actions to improve organisational performance, are good barometers of a businesses entrepreneurial spirit.

by Thompson and Strickland

Strategy and Entrepreneurship

Strategy conflicts with the term “Best Practice”.

Dick Fosbury



The “NOW ERA”



Identify the Inhibitors

- ✓ Niche inflexible packages.
- ✓ Cannot bill or justify what it is really worth.
- ✓ License Fees.
- ✓ Networks.
- ✓ Create an innovative environment. Google!
- ✓ Flexi-time for techies.

Identify the Inhibitors

- ✓ What are the Business inhibitors?
- ✓ Allow all users to request changes.
- ✓ New businesses started by frustrated employees.
- ✓ Choose the quick wins.

What do we do?

- ✓ IT “ENABLES” competitive advantage.
 - ✓ Define and build “The Enterprise Architecture”.
 - ✓ Time versus visible business benefit.
 - ✓ Build a “repeatable” framework.
 - ✓ Service-Orientated Architecture. Choose your battles.
 - ✓ Software-as-a-service. A payment model.
 - ✓ Web as a service not a static advert.
 - ✓ Digitizing processes and customer feedback.
 - ✓ Call Centre and Workflow. Getting services to communicate inside and outside the architecture.

Services

Build

Customise
Package

Package

Identify the customer NEEDS!

- ✓ Shorter claims cycle.
- ✓ Track claims online.
- ✓ Customers to view their net worth in real time.
- ✓ Financial advisors portal.
- ✓ Transparency surrounding products and services.
- ✓ Overly complex product design.
- ✓ Greater choice and flexibility, both between and within products.
- ✓ New products for the un-insured

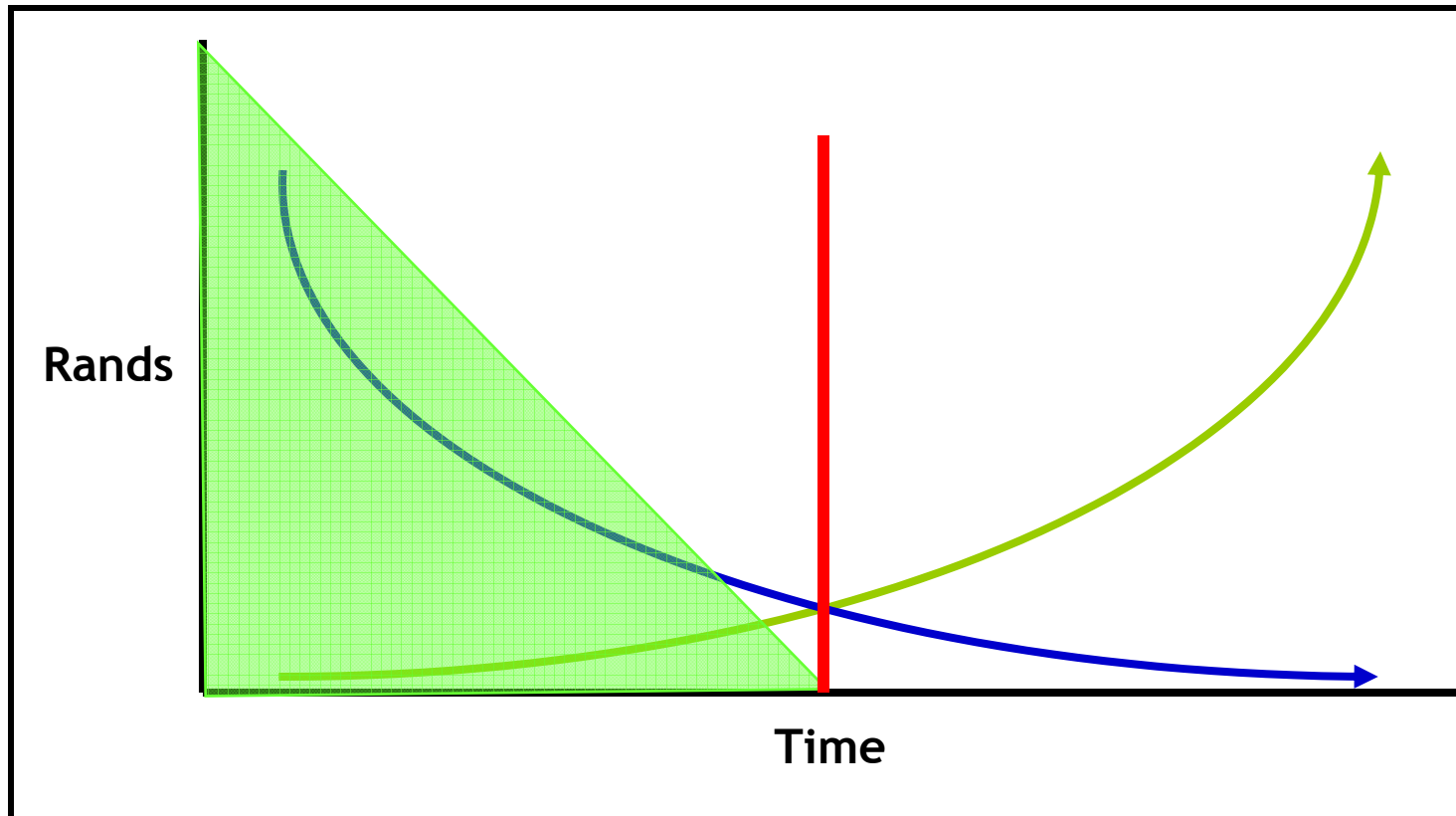
ITWEB INFORMATICA



Quick Wins

- ✓ 4 months to 3 days for new product set up.
 - ✓ Business more flexible.
 - ✓ Change quickly to market conditions.
 - ✓ Entry level market became viable.
 - ✓ Cost per policy reduced dramatically
 - ✓ Business was able to experiment.
 - ✓ Techies focused on adding value.
 - ✓ IT billed on per policy per month.
 - ✓ Directly aligned with the business.
 - ✓ Deliver forms to market before product set up.

Measure successes



Level
Of
Automation

Call Centre
Costs

Savings vs Service Delivery

South African IT



**Regulation is driving a
unique business environment**



Any Questions

